

NEWS: EUROPE

Italians split over 'tainted' candidates

By Robert Graham in Rome

Italy's scandal-tainted ruling parties are divided over whether to allow politicians under investigation for corruption to stand as candidates in next month's general election.

The problem mostly concerns southern Italy where the long-ruling Christian Democrat and Socialist parties have a formidable network of patronage. While up to 80 per cent of the outgoing legislature is expected to retire, many southern politicians are refusing to stand down.

Mr Ciriaco De Mita, the former Christian Democrat prime minister, ex-party secretary and unquestioned boss of the region south of Naples round Avellino and Ispina, is insisting on standing in his native Ispina for the Popular Party (PPI), the renamed Christian Democrats.

This has deeply embarrassed some members of the PPI and threatens a rift with the PPT's principal electoral ally - the Pact for Italy of Mr Mario Segni, leader of the referendum movement.

Others in the PPI argue that southern politics have not been subjected to the same renewal as in the north and that the verdict on candidates should be left with the voters. They

maintain that individuals who have not yet been sent for trial should be allowed to be candidates. Behind this lies the cynical calculation that in the south the old bosses have the best chance of winning seats under the new first-past-the-post system.

Mr De Mita has been involved in investigations ranging from alleged illicit party financing and corruption to extortion. The most serious relate to L12,000bn (\$7.1bn) government disaster relief for the 1980 Ispina earthquake. He is alleged to have threatened owners of three companies with losing their disaster relief if they refused to take on employees recommended by him.

But last week 77 per cent of the PPI members in Ispina voted for Mr De Mita to represent the constituency.

Another case has involved Mr Nicola Mancino, the Christian Democrat interior minister from Avellino. He has been questioned about receiving illicit funds from the intelligence services, a charge he has denied.

He is considered an asset by Mr Mino Martinazzoli, the PPI leader, and has been asked to stand again. But Mr Segni opposes scandal-tainted candidates in principle.

Bosnian Serbs hope to benefit from Nato-UN confusion Guns wait on the war of words

By Robert Mauthner, Diplomatic Editor

If the Bosnian Serbs are not rushing to comply with Nato's ultimatum giving them 10 days to withdraw their heavy weapons 20km from the centre of Sarajevo or place them under UN control, failing which they will face air strikes, that is hardly surprising.

The confusion created by the contradictory statements of Nato and United Nations spokesmen about who, in the last resort, is responsible for ordering these air strikes has given the Bosnian Serbs a heaven-sent opportunity to stall and pin their hopes on yet another international fudge.

General Sir Michael Rose, commander of UN troops in Bosnia, has said, somewhat incoherently, that the responsibility for launching air strikes is his - as if such a crucial decision could ever be taken by a military man alone without the express consent of his political masters.

By contrast, large Nato countries such as the US and France have indicated clearly that, if the Bosnian Serbs fail to comply with the terms of the ultimatum by the deadline next Monday, then air strikes will definitely go ahead. It seems almost as if the various parties have paid scant notice over the past few days to the texts on which the UN's and Nato's policy is based.

From these texts it is clear that the Nato decision "to prepare urgently" for air strikes



Bodyguards cluster round General Jean Cot (centre), overall commander of Unprofor, as he leaves after a meeting with government leaders in Sarajevo yesterday

was taken on February 10 at the express request of Mr Boutros Boutros Ghali, the UN secretary-general.

In a letter to Mr Manfred Wörner, the Nato secretary-general, Mr Boutros Ghali referred specifically to Security Council Resolution 838, under which "... member states, acting nationally or through regional organisations or arrangements, may take under the authority of the Security Council and subject to close coordination with the Secretary-General and Unprofor [the UN

protection force in former Yugoslavia], all necessary measures, through the use of air power, in and around the safe areas in Bosnia-Herzegovina, to support Unprofor in the performance of its mandate..."

Mr Boutros Ghali goes on: "I should be grateful if you could take action to obtain, at the earliest possible date, a decision by the North Atlantic Council to authorise the commander-in-chief of Nato's southern command to launch air strikes, at the request of the United Nations, against artil-

lery or mortar positions in or around Sarajevo..."

The arrangements for the coordination of such air strikes would be worked out through direct contacts between Unprofor headquarters and Nato's southern command. It appears very much as if the UN secretary-general was making a distinction between a decision by Nato to authorise air strikes and a joint UN/Nato decision to implement them.

No mention of a deadline in Mr Boutros Ghali's letter, as there is in the subsequent Nato

ultimatum. Moreover, the communiqué issued after the North Atlantic Council meeting also specifically mentions that the launching of Nato air strikes will take place at UN request.

Formally therefore, the decision to launch the bombing of Bosnian Serb positions, lies with the UN. However, the dispute about who has the ultimate authority to launch the air strikes would be of less import if the UN and Nato were pulling in the same direction on the ground. But there are increasing signs that this is not the case.

Only two days ago, the Unprofor spokesman in Sarajevo, Lieutenant-Colonel Bill Aldman was quoted as saying: "The 10-day ultimatum is a Nato ultimatum. It is not our ultimatum."

Taking advantage of the uncertainties in the western camp, the Bosnian Serbs maintain that what matters is not where the guns are located or under whose control they are, but whether they are being fired or not - in other words that the ceasefire negotiated last week by the warring parties under the aegis of the UN is respected.

The UN and Nato still have a few days to sort out their disagreements and to persuade the Bosnian Serbs that they must comply with their demands, or face dire consequences. But it is difficult to see how Nato, after all its posturing, can make compromises and go back on its threats without losing all credibility.

Russia and UK to 'de-target' missiles

By Philip Stephens, Political Editor

Russia and Britain yesterday signed an agreement to "de-target" nuclear missiles directed at their respective countries as part of a series of measures to strengthen bilateral relations.

With Mr John Major, the UK prime minister, claiming that ties between London and Moscow were now better than he could ever recall, he also agreed with President Boris Yeltsin that the Russian leader would visit London later this year.

After talks at the Kremlin, the two leaders signed a double taxation agreement designed to promote British investment in Russia and a framework accord to provide for joint military exercises next year.

Those agreements will be followed up today by the announcement of increased British technical aid for Russia's economic modernisation programme when Mr Major visits Nizhny Novgorod, the province at the forefront of the shift to a market economy.

British officials voiced optimism that the enhanced co-operation resulting from the visit could lead to the early signature of a number of large contracts by UK companies. Among likely beneficiaries were Rolls-Royce, GPT and GEC-Marconi.

Mr Major said that President Yeltsin had underlined his determination during their talks to press ahead with the modernisation programme despite sweeping gains for its opponents on the right and left in last year's parliamentary elections.

That view had been echoed in his separate talks with Mr Victor Chornomyrdin, Russian prime minister.

The agreements on nuclear weapons targeting and military exercises were characterised by British officials as important confidence-building measures designed to build on last month's east-west Partnership for Peace programme.

EU chides Norway on whaling

By Karen Fosell in Oslo

Norway has yet to "grasp an outstretched hand" extended by the European Commission which could bring a compromise over the country's highly controversial whaling policy, a major sticking point in European Union accession negotiations, a Commission official said in Oslo yesterday.

Mr Laurens Brinkhorst, director of DG11, in charge of the Commission's environmental affairs, suggested a way around the issue - should Norway join the EU - would be to allow its whalers to continue culling of the minke whale for a two-year period, after which the policy would be reviewed.

However, neither member states nor Norway seem prepared to accept the Commission's suggestion.

Norway last May announced that it would slow killing of minke whales in defiance of an eight-year ban by the International Whaling Commission.

"The Commission is trying to stretch out a hand to Norway but it is not being grasped," Mr Brinkhorst said.

Romanian banker sacked

By Virginia Marsh in Bucharest

Mr Dan Pascariu, Romania's leading commercial banker, was last night sacked as president of the state-owned Romanian Bank for Foreign Trade, after losing a long-running battle with conservatives within the ruling left-wing Party of Social Democracy in Romania.

Mr Pascariu had attempted to resist government pressure to finance imports for insolvent state companies and to grant low-interest credits to the central bank and finance ministry. He becomes the latest reformer to be forced out of a senior position. "This is very serious," said a senior London-based banker. "Dan is honest, professional and highly respected in international banking circles."

Under Mr Pascariu the RBST joined the ranks of the world's top 400 banks and consolidated its position as one of Romania's most profitable companies. It has declared a provisional pre-tax profit of \$46m for 1993. Mr Pascariu had been replaced by Mr Razvan Temesan, previously first vice-president.

Air strikes add to the farmers' worries

By Karin Hope

In the cafe at Kumzin, a village close to Serbia's border with Bosnia, the threat of Nato air strikes is not just a talking point on a day too frosty for ploughing.

Kumzin lies a few kilometres from a ramshackle bridge over the Sava river, used as a main supply route for the Bosnian Serb army. Buses, petrol tankers and trucks loaded with food cross the bridge before arriving at a checkpoint manned by police from a self-styled Serb republic in Bosnia.

"It's obvious the bridge would be a target for Nato planes if they start attacking the Bosnian Serbs. And what happens if they miss?" said Drasko Christie, an agricultural science student.

So far, the farming communities along the Sava have had little to do with the war in Bosnia. Many villagers of military age manage to avoid conscription, although some were called up to fight against Croatia when the Yugoslav federation began to break up in 1991.

However, if the conflict escalates as a result of Nato involvement, "I don't think I and my friends have any

choice about going to fight with the Bosnian Serbs," Mr Christie said. Though Kumzin is less than 100km from Belgrade, newspapers no longer arrive there. With private radio and television stations unable to relay much beyond the capital, the 5,000 villagers rely on state-controlled television, which carries limited coverage of the situation in Bosnia.

"I doubt we'd get much warning if the American planes decided to head this way," said an elderly villager working his way through a large flask of plum brandy.

With an unannounced power cut underlining the resigned tone, the cafe's gloomy consensus was that Nato intervention was likely to prolong rather than end the war in Bosnia.

Yet several older farmers claimed they were more concerned about UN sanctions against the rump Yugoslavia than the possibility of air strikes. "I've got a thousand worries, and there's nothing I can do about bombs falling down the road from here next week," said Mr Petar Campric, the cafe owner. "It's the future that matters. What's my son going to do when he finishes school, for instance, if Serbia is still isolated?"

Twenty months of sanctions have affected output in Kumzin, which grows wheat, maize and sugar beet. There is little fuel available for tractors and fertiliser is in short supply.

Farmers cut their livestock holdings because of the high cost of feed, keeping only a few pigs for their own use and to supply meat to family members living in the capital.

Mr Campric rented his seven hectares of land to another

farmer because "it's too difficult trying to run a cafe and a farm when you have to chase up petrol on the black market and organise selling the crop to a private middleman because the state prices are so low."

The villagers said they had stopped using the bank branch in Kumzin and returned to hoarding hard currency at home. It is needed to deal with the black market suppliers.

Many Kumzin farmers registered their frustration at last

December's elections by switching support from the Socialist party of President Slobodan Milosevic to Depos, the coalition of democratic parties headed by Mr Vuk Draskovic. Mr Branko Todokovic, a Depos supporter, said: "Things were looking good in 1990 when I got back some land confiscated from my family under communism. Now I don't know when I'll be able to afford a new tractor to handle the extra work."

PERATEC REPORT

One of a series of reports on major business issues

Stress - The Hidden Dangers

With Britain emerging from recession, companies should recognise that work-related stress can be brought about just as easily in the good times as during the bad times.

Even though Britain is moving out of recession, work-related stress experienced by company directors - caused by heavier workloads, longer working hours and fewer staff - represents a hidden danger to British industry, says a MORI report, published today by business consultants, Peratec Limited.

The report - "Executive Stress - How to Avoid the Breaking Point" - based on detailed questioning of over 200 directors of companies, half of which had a turnover in excess of £65m, highlights the fact that work-related stress can be brought about just as easily in the good times as in the bad times.

"We believe that this represents a hidden danger to British industry," says Peratec's Managing Director, Derek Fuller.

"The pressure on directors to perform more strongly, to seek out and harness new opportunities, to meet higher targets and to maintain a competitive edge over rival companies, is just as real during periods of growth as it is during a recession," he added.

The report reveals that over half of the directors are working longer hours than they did one or two years ago with nearly three quarters believing that their workload has grown heavier - seven per cent saying that their volume of work is 'far too high' and 16 per cent that their hours of work are 'far too long'.

Although the majority of directors believe that companies should do something about reducing stress, few look to identifying the root causes.

"Without identifying how and why stress arises, the benefits brought about by the introduction of stress management programmes and other improvements will not be long-lasting," says the report. "In short, removing the causes of stress must be more important than implementing measures which contain it."

"Companies should take positive steps to ensure that their directors have the skills and knowledge to cope effectively with future changes and increased demands."

Support can be obtained by working closely with external consultants who can provide the skills lost through



'Clients enjoy a new lease of corporate and personal health'

- Derek Fuller Managing Director Peratec

'downsizing'. Peratec, a subsidiary of Pera International, the large and diverse consulting group, has an enviable track record of providing real solutions to business problems. It is able to draw on a vast reserve of skills, experience and physical resources to provide practical help where it will have most benefit.

Derek Fuller explained, "Implementing improved working practices or new technology has enabled many of our client companies to improve

their bottom lines... they have improved their 'corporate health'. Many become leaner and more competitive; and their directors cope with heavier workloads by working 'smarter', not just harder."

The increase in the number of hours worked by directors is due primarily to greater responsibilities, but more business, fewer staff and more demanding customers are additional factors.

As a result of this extra workload, just under half of the directors questioned say that their stress level is 'fairly high' and 13 per cent describe it as 'very high'. And, while one third believe that their most recent stressful experience actually improved their performance, 21 per cent say it did the opposite.

Unfortunately, signs of work-related stress are apparent both at work and at home. The result is that nearly half of the directors are now spending less time with their family; other aspects to suffer are sports, family activities and hobbies. Over half the directors say they are more tired now than they were one or two years ago, while just under half admit to a greater degree of irritability.

The range of other symptoms includes sleeplessness, absent-mindedness, a general feeling of being demoralised and memory loss or lack of concentration.

Eight out of ten spend time thinking about work when at home. While two out of ten say that they do nothing at all about relieving stress, most choose to get away from the job by playing sport (with golf, walking, gym workouts, squash and tennis as the most frequent activities) or taking a holiday.

For further information on this report, and Peratec, please contact: Peratec Limited, Lyndard Mill, Swindon, Wiltshire, SN5 9LS. Telephone: 0793 772555 Fax: 0793 770183

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FT Surveys

NEWS: THE AMERICAS

Congress forces mobilise over balanced budget

By George Graham in Washington

Battle opened in Congress yesterday over a constitutional amendment requiring the US government to balance its budget each year.

If passed, the amendment could have sweeping effects on the US government and economy, forcing \$800bn of spending cuts over the next five years beyond the savings already mapped out in the current budget of President Bill Clinton's administration.

Nonetheless, the amendment has built up a strong coalition of

supporters ranging from liberal Democrats such as Senator Paul Simon of Illinois to conservatives such as Republican Senator Robert Dole of Kansas.

Mr Dole said yesterday he believed the sponsors of the balanced budget amendment now had 65 solid votes in the Senate, just two short of the two-thirds majority it would require. The measure could, however, face a filibuster, making it difficult to force a vote.

If the amendment is approved by the Senate later this month, it would be expected to win the support of

two-thirds of the House of Representatives, and would then need to be ratified by three-quarters of the state legislatures before taking effect.

The wording of the resolution that will be debated later this month would require that total government outlays should not exceed total receipts for any fiscal year, unless a three-fifths majority of Congress voted a waiver. In the event of war, only a normal majority would be needed.

It would also require a three-fifths majority to raise the

statutory ceiling on total government debt.

Heavy opposition was mounted yesterday, however, by Senator Robert Byrd of West Virginia, who as chairman of the appropriations committee controls the purse strings for every senator's favourite project.

In a carefully orchestrated hearing yesterday, Mr Byrd paraded cabinet secretary after cabinet secretary to explain the dire consequences that the amendment would have on their departments.

While Attorney General Janet

Reno warned that the Federal Bureau of Investigation and the Drug Enforcement Agency would have to close field offices, Ms Donna Shalala, the Health and Human Services secretary, complained that the measure would "shred the safety net we hold for our disadvantaged" and force 1.5m older US citizens into poverty.

Mr Leon Panetta, the White House budget director, said the amendment was a gimmick favoured by "those who seek to avoid making the tough budget decisions".

It would turn recessions into

depressions, he said, create a feast of litigation and prompt a host of accounting gimmicks.

"The constitution ought not to be a book-keeping manual," he thundered. Mr Simon retorted that if the balanced budget amendment was a gimmick, Congress would have passed it long ago.

"There were so many heroes at the Alamo because there was no back door. What we need is a constitutional amendment that doesn't give a back door to members of Congress so we can duck," he said.

'Tailhook' prompts navy chief to quit

By Jurek Martin in Washington

Admiral Frank Kelso, US chief of naval operations, is to retire two months early, the victim of controversy over his alleged role in the notorious 1991 "Tailhook" convention of naval airmen held in Las Vegas.

"I became the lightning rod for Tailhook," he told the press yesterday, "and the lightning keeps striking." With statements from the Pentagon's civilian command "reaffirming my honour, integrity and leadership, we can finally close this difficult chapter," he said.

The immediate chain of events leading to the departure of the senior Navy uniformed officer started last week when a military judge dismissed charges of sexual harassment and lewd conduct against three officers on the grounds that Admiral Kelso had lied about his knowledge of incidents which he had allegedly observed in person.

On Monday the admiral, clearly incensed, rebutted this ruling by releasing internal Navy documents which found no credible evidence either that he had first-hand knowledge of what went on at the convention or that he had sought to obstruct subsequent inquiries. Dozens of women, including naval officers, had complained they were molested at the convention.

Earlier yesterday, after intense consultations inside the Pentagon and with the White House, Mr William Perry, defence secretary, said in a statement: "I regard Frank Kelso as a man of the highest integrity and honour."

In similar vein, Mr John Dalton, navy secretary, who last year sought the admiral's dismissal over the affair, said that though he had "questioned the leadership which permitted the excesses of Tailhook to take place, I have never questioned the personal integrity and honour of Frank Kelso."

With these assurances, Admiral Kelso, considered a most progressive officer, took the option of early retirement. "It is time for me to go away," he said, "and let the Navy have a new leader."

Storms and earthquake constrain January figures

US output grows 1/2%

By Michael Prowse in Washington

US industrial production rose 0.5 per cent last month, roughly in line with analysts' projections, but distortions caused by very cold weather and the Los Angeles earthquake made the figures hard to interpret.

Production was up 4.7 per cent in the year to January, following robust increases in the final quarter of last year.

The Federal Reserve said

adverse weather and the earthquake constrained manufacturing output which rose 0.2 per cent, against an average monthly gain of 0.9 per cent in the fourth quarter. Steel, appliances and motor vehicles were among the industries most badly affected.

However, the arctic weather conditions sharply boosted production at utilities and mines as demand for electricity and gas surged. Output of utilities rose 3.5 per cent from December to January, following gains

of 0.9 per cent in the two preceding months.

The Fed said the overall rate of industrial capacity utilisation rose to 83.1 per cent against 82.9 per cent in December, well above the long-term average of 81.9 per cent.

Consumer spending last month was also affected by adverse weather and the earthquake. Retail sales fell 0.5 per cent in January, the first fall in 10 months, but already strong figures for December were revised up.

Fujimori 'a political prisoner of the Peruvian armed forces'

Sally Bowen on growing disquiet at the role of the military

Peru's fledgling democracy suffered a setback last week when the Supreme Court capitulated before the government majority in Congress. Senior judges backed a parliamentary manoeuvre initiated by the executive to shield the military from public investigation into a high-profile human rights case.

For many observers, the incident has confirmed their long-standing suspicions that Peru's elected authorities, from President Alberto Fujimori down and including the supposedly independent judiciary, are being manipulated by the country's traditionally powerful military.

"This undermines the relationship between civilian and military power," said Ms Lourdes Flores Nano, leader of the largest opposition group in Peru's congress. "Mr Fujimori has become a puppet of the military."

Ms Flores Nano alleges that the armed forces have been, since Mr Fujimori's 1990 election, the power behind the throne. Their hidden agenda has been to install a "monitored democracy," she says. Political commentators, in a rare show of unanimity, have dubbed Mr Fujimori a "political prisoner of the armed forces" and "the jester at the military court".

Certainly, the influence of Peru's armed forces has grown since they backed the "self-coup" in April 1992 when Mr Fujimori dissolved congress and suspended the constitution. Emergency legislation has given the military special powers and a relatively free hand in rooting out subversion.

At the same time Mr Fujimori has entrusted them with tasks such as road repairs, distributing donated food and helping the population in remote villages.

Today, despite the advances in pacification in the 17 months since Sendero Luminoso (Shining Path) guerrilla leader Abimael Guzman was captured, more than a quarter of Peru's national territory, containing half of its population, remains classified as "emergency zones". Here the "military-political commander", usually an army general, is the supreme authority. Elected civilian representatives have little or no real role.

The military have also acquired wide powers in the administration of justice. Leading terrorists charged with "treason to the fatherland" are tried by secret military courts. They regularly receive summary life prison sentences from what critics describe as "faceless" judges and are often denied proper defence provision and the right of appeal.

Pro-government congressmen - and indeed many ordinary Peruvians - have applauded the speed and efficiency of these military courts, comparing them favourably with slow, tortuous and frequently corrupt civilian legal practice.

But the military also insist on washing their own dirty linen behind closed doors. Over the years, many notorious cases of human rights abuses - including massacres of peasants - have been tried in secret, the findings unpublished and the military miscreants have rarely been punished.

The latest controversy began one night in 1992, at the height of the Shining Path offensive against Lima, when a group of nine students and a professor were



Alberto Fujimori: seen as being manipulated by the military

Thomson/Hughes

abducted by hooded gunmen from the university of La Cantuta, not far from the capital. The 10 were shot, their bodies dismembered, burned and buried, to be unearthed more than a year later.

Few doubt that armed forces and intelligence service personnel carried out the killings. There are allegations, however, that assassination orders came from the highest levels - General Nicolas Hermosa Rios, commander-in-chief of the armed forces, and Mr Vladimir Montesinos, President Fujimori's powerful chief intelligence adviser. The allegations have been supported by General Rodolfo Robles, Peru's third-ranking army officer, who fled the country last year.

A dispute over who should investigate the killings has dragged on since April last year. Initiatives by the then newly installed congress to call military witnesses were pre-empted when Gen Hermosa brought his tanks on to the streets of Lima and warned elected representatives against meddling in purely internal army matters. Then the army began its own inquiry behind closed doors.

The political manoeuvring last week, involving all three branches of government, is just a slightly more subtle move to prevent Gen Hermosa and Mr Montesinos being called to give evidence at the end of this month.

A US state department declaration regretted the move and urged the Peruvian government "to show total respect for the separation of powers and judicial autonomy enshrined in the new constitution".

Human rights are high on the US-Peruvian bilateral agenda. Although disappearances and extra-judicial killings have fallen steadily since 1992, several influential US congressmen have insisted on blocking economic assistance earmarked for Peru until progress is made on cases such as the La Cantuta incident.

Now the \$105m Peru was hoping to see disbursed in the wake of a generally friendly recent visit by Mr Alexander Watson, US assistant secretary of state for Latin America, is certain to be withheld, placing further strain on a tight 1994 budget. Even more damaging, analysts warn, is the disavowal effect on intending foreign investors of this arbitrary judicial move.

In times of strong subversive threat, Peruvians have been inclined to tolerate the existence of one law for the military and one for the rest. Those times may be drawing to a close.

"The military must never again run the country, either overtly or covertly," says Ms Flores Nano. "We cannot and will not accept a democracy under their tutelage."

Cuba to compensate Spaniards

Nearly 1,500 Spaniards will be compensated for property that was expropriated by Cuba following its 1959 revolution, the Spanish economy ministry said yesterday, Reuters reports from Madrid.

The Spanish government will pay out Ptas.3bn (\$25.7m) in indemnity over the next three months to a provisional list of 1,455 beneficiaries.

Cuba will then repay Spain with a combination of cash and goods under the terms of a treaty worked out in 1990.

Some 2,450 property owners or their heirs applied for compensation for real estate, businesses, stocks, cash accounts, pensions, insurance or mortgages seized during the early 1960s.

LEGAL NOTICES

NOTICE OF ADJUSTMENT NEW LINE CINEMA CORPORATION

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This Notice is given pursuant to the Fiscal Agency Agreement, dated as of November 14, 1991 (the "Fiscal Agency Agreement"), between New Line Cinema Corporation, a Delaware corporation ("New Line"), and Chemical Bank, a banking corporation duly organized and validly existing under the laws of the State of New York as Fiscal Agent (the "Fiscal Agent"), under which New Line has issued U.S. \$30,000,000 aggregate principal amount of its 6-1/2% Convertible Subordinated Debentures Due 2006 (the "Securities").

On January 28, 1994 (the "Effective Date") the stockholders of New Line approved and adopted an Agreement and Plan of Merger, dated as of October 15, 1993 (the "Merger Agreement"), with Turner Broadcasting System, Inc. ("TBS"). Pursuant to the Merger Agreement, (i) a wholly owned subsidiary of TBS was merged with and into New Line (the "Merger") with New Line as the surviving corporation; and (ii) each share of Common Stock, par value \$0.01 per share, of New Line ("New Line Common Stock") then outstanding was converted into the right to receive 0.96386 of a share of Class B Common Stock, par value \$0.0625 per share, of TBS ("TBS Class B Common Stock"). Following the Merger, pursuant to the Fiscal Agency Agreement and the terms of the Securities, the Securities became convertible into shares of TBS Class B Common Stock. As a result of the Merger, New Line is now a wholly owned subsidiary of TBS.

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Neither New Line nor TBS is making any recommendation as to whether holders should convert, hold or sell their Securities.

IMPORTANT INFORMATION

Procedures for Conversion of Securities. Holders of Securities that desire to convert them may do so by the conversion procedures that are set forth in the Fiscal Agency Agreement and the Securities.

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The Securities are not redeemable by New Line before November 15, 1994, unless the Closing Price (as defined in the Securities) of the New Line Common Stock on or before January 27, 1994 and/or of the TBS Class B Common Stock on and after January 28, 1994, exceeds 150% (the "Triggering Price") of the then effective Conversion Price for a total of at least 20 trading days within the 30 consecutive trading days ending on the fifth trading day prior to the date that notice is given by New Line of its election to redeem the Securities as provided in the Fiscal Agency Agreement and the Securities. Based upon the current Conversion Prices of U.S. \$16.875 (prior to the Merger) and U.S. \$17.51 (as adjusted pursuant to the terms of the Securities for the effect of the Merger), the Triggering Prices are U.S. \$25.3125 per share of New Line Common Stock (on or before January 27, 1994) and/or U.S. \$26.265 per share of TBS Class B Common Stock (on and after January 28, 1994).

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UK group may equip jets for Argentina

By John Barham in Buenos Aires

Smiths Industries of the UK is competing for a contract to provide avionics systems for 36 Skyhawk fighter bombers that Argentina is to buy from the US. Smiths said yesterday it "has offered to supply" avionics updates for the aircraft and was discussing sale terms.

The sale of both the aircraft and the avionics was strongly opposed by the British government, which claimed they would threaten the security of the Falkland Islands.

A Smiths Industries official said yesterday: "You can be assured that this company would not proceed without keeping the appropriate authorities fully informed." He said that although Smiths had not made a formal request for UK government clearance, it maintained informal contacts with the government on the subject.

It first emerged in October that a wholly owned US subsidiary of Smiths Industries had begun talks with Argentina's air force to sell an avionics package. McDonnell Douglas and Lockheed, both of the US, also entered discussions on the deal.

The Argentine Defence Ministry is understood to have preferred the Smiths approach, hoping this would underline the "anachronistic" nature of the British arms embargo, still in place since the 1982 Falklands conflict.

On February 1, Washington said it would sell the aircraft to replace some of the 60 Argentina lost in the conflict.

But it agreed to UK requests that the 1970s vintage Skyhawks would not be equipped with state of the art avionics.

Ten things you may not know about

KINGSTON - THE

Mail

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FINANCIAL TIMES WEDNESDAY FEBRUARY 16 1994

Sleeping in Business Class. A brief history.



1968



1978



1982



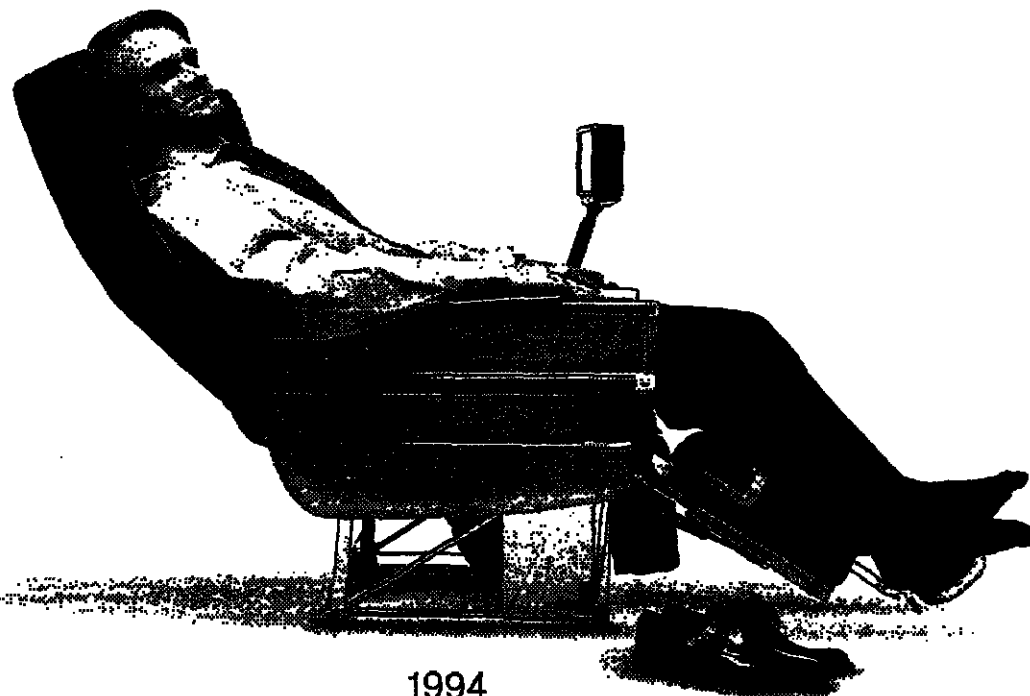
1985



1989



1990



1994

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Cuba to
compensate
Spanish

'Tailho
prompt
navy ch
to quit

NEWS: INTERNATIONAL

Hosokawa anxious as yen shoots up

By William Dawkins in Tokyo

Mr Morihiro Hosokawa, Japan's prime minister, yesterday admitted "serious concern" about the yen's rapid rise against the dollar but argued that it was not a direct consequence of the failure to reach an accord with Mr Clinton.

He came under fierce criticism from the opposition Liberal Democratic Party, which criticised him for failing to co-operate with the US to control the yen's advance. "If Japan-US relations really are mature, they should have talked about how to deal with the yen's surge," said Mr Yoshiro Mori, LDP secretary general, taking a jibe at the government's belief that Japan's relations with Washington had reached a new phase.

Mr Masayoshi Takemura, chief cabinet secretary, said US trade sanctions should only come "at the very, very last" and that Japan was doing its best to open markets.

Several cabinet ministers and senior bankers forecast that the yen would soon fall again, when the political tension dies down. "Fundamentals that shifted the tide in August are clearly still there," said Mr Toyoo Gyohten, chairman of

Japan's cabinet yesterday approved a final draft budget worth ¥73,080bn (¥465bn) for the fiscal year starting April 1, Reuter reports from Tokyo.

The budget, aimed at pulling Japan out of its worst post-war recession, is expected to go to parliament for approval in early March.

The recession has caused sharp tax revenue shortfalls, prompting the government to draw up an austere budget for 1994/95 which marked only 1 per cent growth from the budget for 1993/94.

The draft budget backs up last Tuesday's ¥15,250bn pump-priming package, which cuts income and other taxes by ¥6,000bn.

the Bank of Tokyo and a former senior finance ministry official, referring to the last time the yen neared ¥100 to the dollar. He thought US trade sanctions unlikely.

Yet the currency turmoil, even if temporary, "may dampen rising expectations of economic recovery," said Mr Tadashi Sekimoto, president of NEC, the electronics group.

Mr Shoichi Toyoda, chairman of Toyota, warned: "Lifting the yen is surely not the solution for all problems."

Economic analysts warned that a high yen would depress prices, another deflationary pressure when the government was trying to stimulate demand. Domestic wholesale prices fell 0.1 per cent month on month in January, though the wholesale index as a whole - including exports - rose by 0.1 per cent, said the Bank of Japan.

The continuing weakness of the economy was underlined by another stream of gloomy statistics yesterday, including a near 18 per cent rise in the number of bankruptcies from December to January, to 1,104, a seven-year high.

Almost 60 per cent of Japanese companies have cut their workforces during the recession and 70 per cent have reduced investment in plant and equipment, according to a survey by Sanwa Research Institute.

However, a hint of recovery emerged yesterday with a 5.3 per cent rise in purchases of machinery by private sector companies between November and December, according to the government's Economic Planning Agency.

Machinery orders in the first quarter of this year are likely to rise by 8.1 per cent from the previous three months, it said.



Detained leader Aung San Suu Kyi: "The people feel cheated"

Burma junta refuses to free Suu Kyi

By Victor Mallet in Bangkok

Burma's military junta yesterday brushed off international appeals for the release of opposition leader Ms Aung San Suu Kyi and threatened to keep her under house arrest until 1996.

"She has been told that her house arrest will extend to next year," Col Kyaw Win, a senior intelligence officer in the State Law and Order Restoration Council (SLORC), told Japanese journalists in Rangoon.

His statement came a day after Ms Suu Kyi was visited at her Rangoon home by US congressman Mr William Richardson, together with a New York Times reporter and a UN official - the first visit by people other than her family since she was held nearly five years ago.

The Oxford-educated Ms Suu Kyi, who won the Nobel Peace Prize in 1991, has refused to leave the country in exchange for her release.

"Whatever they do to me, I can take it," she told the New York Times. She said the junta "had tried to pressure me to leave in ways no self-respecting government should try."

The international standing of Ms Suu Kyi, her popularity within Burma and her continued defiance are an embarrassment to the junta. Most other democracy campaigners have been killed, jailed, driven out of the country or browbeaten into submission.

Ms Suu Kyi is a beacon of hope for pro-democracy activists as they watch the junta engineer a new constitution that would allow the armed forces to continue running the country from behind the scenes.

The armed forces have held power since 1962. They crushed a popular uprising in 1988 and allowed an election two years later which - to their disgust - was won convincingly by Ms Suu Kyi's National League for Democracy. The junta ignored the result and suppressed all forms of dissent, but is now trying to convince Japan and other countries to renew aid.

Col Kyaw Win said yesterday Ms Suu Kyi would "interfere with politics and create unrest" if she were set free within Burma. Ms Suu Kyi has challenged the junta to respect the results of the election.

Tel Aviv stock market halts steep decline

By David Horowitz in Jerusalem

The Tel Aviv Stock Exchange rallied yesterday after a recent spate of steep falls. The index ended up 1.8 per cent, building on its 0.5 per cent recovery following a 4 per cent fall on Sunday and a 9 per cent drop in the course of last week.

The recent falls were triggered, in part, by well-publicised statements by leading officials and analysts that many shares were overvalued. Euphoria over the peace process had brought a wave of new investment, fuelling a 35

per cent rise in share values since last August.

Another factor affecting market confidence was last week's arrest of two dealers who are suspected of large-scale insider trading.

Yesterday a third suspect, leading stock broker Amos Weiss, was questioned by the Israeli securities authority on suspicion of share price manipulation and fraud.

● Jockeying began in earnest yesterday to replace Mr Simcha Dinits, the chairman of the quasi-governmental Jewish Agency, who has been forced to step down after being

indicted for fraud and breach of trust. The agency has a \$500m annual budget to bring Jewish immigrants to Israel and help in their absorption. Mr Dinits is alleged to have used the agency's credit cards for personal expenses totalling \$22,000.

Chairmanship of the agency is a cabinet-level position. Mr Dinits is a member of Prime Minister Yitzhak Rabin's governing Labour party, and a former Israeli ambassador to the US.

Several senior Labour politicians are believed to be pressing to replace him.

N Korea retreats on nuclear checks

North Korea yesterday agreed to allow inspectors from the International Atomic Energy Agency to check its seven acknowledged nuclear plants, Reuter reports from Vienna.

IAEA officials said they expected the inspections to take place before the agency's governing body meets in Vienna next week. North Korean diplomats yesterday resumed talks with the IAEA over inspection of the nuclear sites, breaking three weeks of deadlock.

North Korea has refused to allow inspections of the seven sites for the past year. Talks

with the IAEA, the UN agency charged with enforcing international safeguards against the spread of nuclear weapons, stalled after the two sides were unable to agree terms.

The IAEA board of governors was expected to declare Pyongyang in breach of its obligations under the Nuclear Non-Proliferation Treaty next week unless North Korea agreed to inspections.

The US has said it would bring the issue to the UN Security Council and seek sanctions if the IAEA could no longer guarantee Pyongyang was not making nuclear weapons.

Protests follow crackdown on foreign Christians

China arrests missionaries

By Tony Walker in Beijing

China is using new religious laws to crack down on foreign missionary activity with the arrest in the past week of seven foreign Christians.

Amnesty International, the human rights organisation, urged China to release all those arrested.

US officials in Beijing said they had been informed that three American citizens among the seven arrested had been released.

Earlier this month, China gave notice that it was cracking down on foreign

missionaries with the publication of new laws aimed at improving religious "management".

News of the arrests of foreign Christians in central Henan province coincides with Beijing's efforts to persuade the outside world that it is improving its human rights record.

President Clinton is obliged within the next few months to decide whether China has made an "overall, significant improvement" in its human rights performance that would justify renewal of its Most Favoured Nation trading sta-

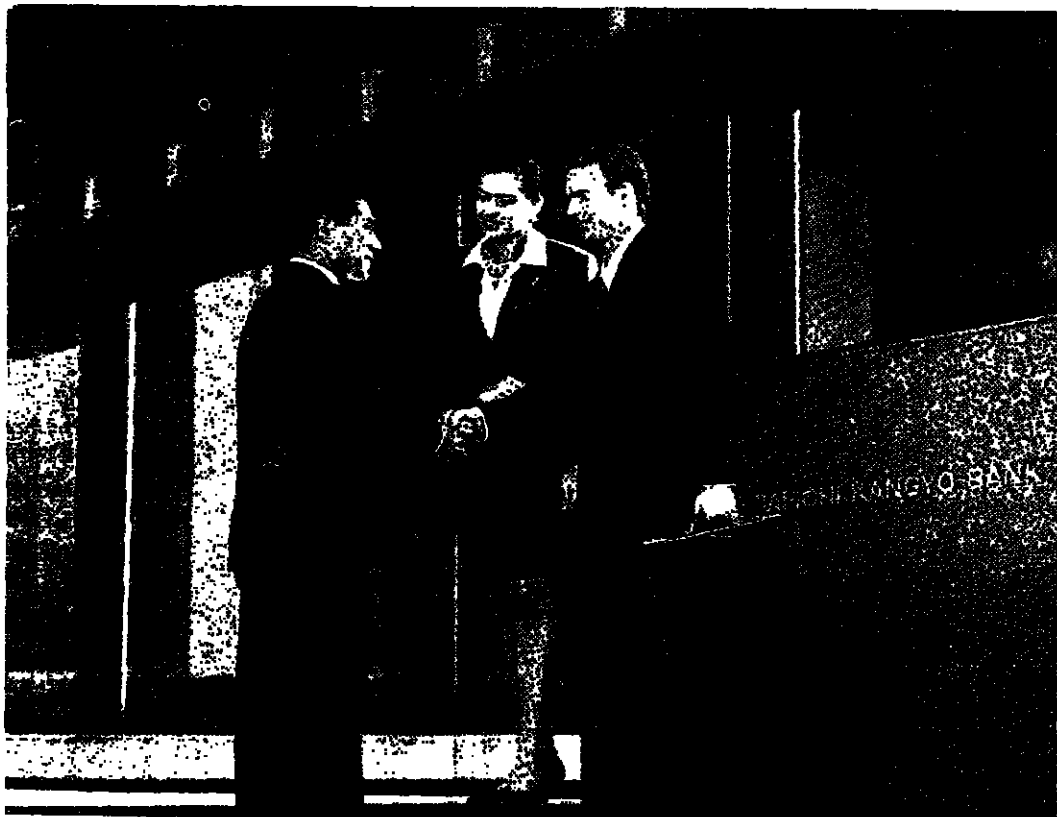
tus. International human rights organisations including Amnesty International have intensified pressure on China and on the US administration in the lead-up to the MFN decision.

An estimated 96 per cent of China's exports to the US are covered by MFN.

China's new religious decrees expressly bans foreigners from setting up religious organisations, schools or offices.

Foreigners have also been forbidden to cultivate religious disciples among Chinese citizens, and appoint religious clergy.

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could have been
our skills in org
administration.

The European Id

BCCI audit doubts go back to 1979

By Andrew Jack



The principal auditor to the Bank of Credit and Commerce International raised serious concerns about the bank's operations more than 12 years before it was closed by regulators in July 1991.

Whitney Murray Ernst & Ernst, which is now part of Ernst & Young, the international accountancy network, wrote to Mr Agha Hassan Abedi, founder of the bank, in 1979 demanding that it be allowed to audit more companies within the group.

It also expressed worries about the failure to be able to obtain independent audit confirmation for funds deposited by and with companies within the BCCI group.

A three-page letter shows that the firm said it would refuse to continue as auditor unless it took "complete audit responsibility" for several related companies audited

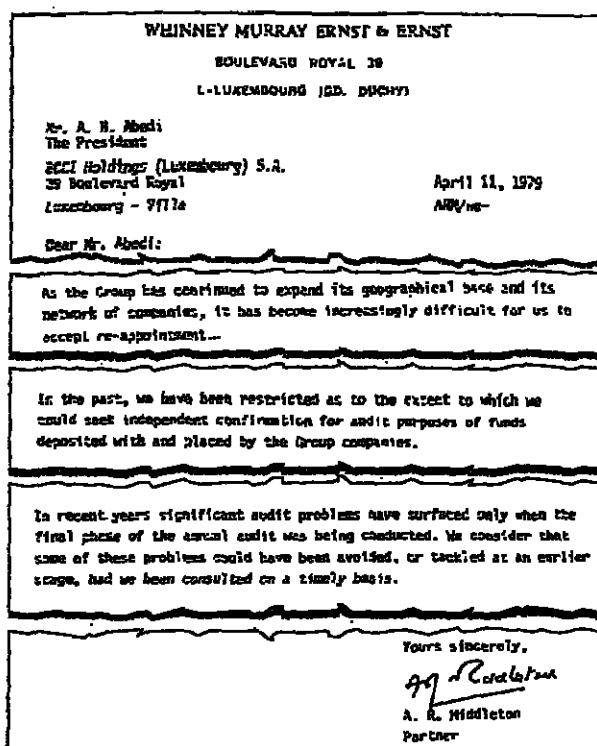
by other firms. These included BCCI (Overseas), CFC, ICIC (Overseas) and associated companies in the Cayman Islands, through which many of the manipulation of accounts took place.

It also demanded to become auditor to Kuwait International Finance and - by 1980 - to BCP of Switzerland, two of the principal conduits through which it has since emerged that funds misappropriated by the bank were channelled.

The firm did not become auditor to most of these concerns, but agreed to remain auditor until 1986, when it again demanded that it become sole worldwide auditor. At this point BCCI appointed Price Waterhouse to take on the role.

The letter was written on April 11 1979 to Mr Abedi as president of BCCI Holdings in Luxembourg from Mr Alan Middleton, a partner with Whitney Murray who was hired some years later by BCCI.

It said it had been denied access to the reports of the group's internal audit depart-



ment and complained of the need for consultation earlier during its annual audit.

The firm said it was giving "serious consideration" to opening its own offices in Grand Cayman and would "definitely proceed" if Mr Abedi responded it.

It added that it was willing to be reappointed on the terms given and "on the assumption that the fee on which we agree represents a fair reward for

our services". It says using a single firm should stabilise or reduce the total audit costs.

Mr Elwyn Ellledge, senior partner of Ernst & Young, said yesterday that he knew about the letter and that the firm's concerns were met. He said BCCI persuaded the firm that it was already using reputable auditors for its other subsidiaries and need not change them all.

Internal documents prepared by Mr Swaleh Naqvi, former chief executive of BCCI, suggest that the bank had been attempting to hire Sir Sonny as an adviser since 1980. The recruitment was delayed after he was re-elected but the documents say he "continued to appropriately project [its] image and policies."

Andrew Jack interviews the emirate's man at the bank

The view from Abu Dhabi



If one man can best describe the feelings of Abu Dhabi and its involvement with the Bank of Credit and Commerce International, it is Mr Ghanim Faria Al Mazrui.

Since regulators closed BCCI in July 1991, Abu Dhabi has faced lawsuits, allegations surrounding its knowledge of fraud, and criticism from creditors, regulators and politicians alike, all compounding its own financial losses and personal embarrassment in connection with the collapse.

"Creditors should be grateful for what Abu Dhabi has done," says Mr Mazrui. "We think they should understand we are not the only ones to blame, and maybe not at all to blame."

Mr Mazrui is chairman of the department of private affairs of the ruler of Abu Dhabi, and is in charge of the government working group established when the financial problems of BCCI emerged in 1990.

He sat on the board of BCCI companies from 1961, when Abu Dhabi acquired a 10 per cent stake through its investment authority. When in 1991 the Bank of England commissioned a secret investigation into BCCI scattered with code-words to preserve confidentiality, he was dubbed "Robin".

Until now he has spurned publicity, but last week Mr Mazrui put his government's case in an interview, interrupted by a call to prayers from a nearby mosque and by officials bringing documents for him to sign.

In the last few weeks he helped conclude an agreement with the US authorities allowing them complete access to the bank's records, and promising to hand over by April Mr Swaleh Naqvi, BCCI's former chief executive who is on trial in Abu Dhabi.

Mr Mazrui expresses confidence in his government's actions after the point at which he says it became aware of financial problems at BCCI in April 1990.

"We have nothing to fear," says Mr Mazrui. "We started on a long journey. All the time we discover that we are more

confident about ourselves. We fear absolutely nothing that Naqvi does unless he dreams or writes fiction."

The story of Abu Dhabi's links with BCCI extends back to the initial friendship and financial support offered by Sheikh Zayed bin Sultan Al Nahyan, the ruler of Abu Dhabi and president of the United Arab Emirates, to Agha Hassan Abedi, founder of the bank, from its creation in 1972.

They culminate in the pur-

became the government's representative as a director on the board of BCCI in 1981. But he insists he had no inkling of financial troubles, and little expertise or time to devote to the bank. "I'm not a banker as such," he says.

He admits that he was aware of rumours about the financial health of the bank. "We thought it was a question of envy in the west, seeing a bank grew so fast in 10 years. We said BCCI must be taking a

fessed - and then only in a "piecemeal" fashion through a series of reports and interviews over several months.

"When the management said they took the portfolio, we said we could not trust them. But what could we do? There was little time. You could neither believe them nor disbelieve them. They put it in our minds that the money taken was only from [our] portfolio."

"It was not an easy decision. They said if we left, one million depositors would suffer. They said BCCI was a very good bank, with good, young people working hard, and that within ten years we would recover our money."

He has little sympathy for Price Waterhouse, which drafted the report for the Bank of England leading to BCCI's closure while continuing to act as auditor and to advise Abu Dhabi on the restructuring.

"The auditors knew about the problems," he says. "They had the background. We left their behaviour was somehow strange: they had said nothing in the past and everything now. They had arguments with management, the board had nothing to do with."

Price Waterhouse made several allegations in its report to the Bank of England against Mr Mazrui himself. It alleges that he signed a confirmation to the auditors of a falsified loan made on behalf of Abu Dhabi's crown prince. He says he signed no such document, has not seen the original and that if there is a signature it must be a forgery.

He admits - as the Price Waterhouse report states - that he received money from BCCI from the sale of the bank's shares in 1986, which he says totalled \$2m-\$4m. But he says the bank credited him without his knowledge, and that he demanded that Mr Abedi take the money back. When this did not happen, he says he donated the money to charities, as Mr Abedi suggested.

What is his message for the bank's creditors? "We want them to be reasonable, to appreciate our sacrifice, to question their own countries' regulators. We were not the only ones on the scene."



Mazrui: 'We have absolutely nothing to fear'

chase of new and existing shares in the bank in April 1990 at the time Mr Naqvi told it of substantial losses sustained by money stolen from Abu Dhabi's \$2.2bn investment portfolio, and pleaded for financial support. That led to the state's shareholding - split between members of the ruling family and those of the Abu Dhabi Investment Authority - rising to 77 per cent.

Mr Mazrui joined the Abu Dhabi Investment Authority when it was created in 1976 and it was in this role that he

risk, but there are auditors, regulators, bankers and customers giving it critical analysis. This was really the atmosphere. On the face of the figures you cannot contest them. If you are not tipped off you don't suspect, you take it on trust."

Much of the criticism of Abu Dhabi has focused on the extent and timing of its knowledge of fraud at the bank, and its decision, once it knew, to restructure rather than close it. Mr Mazrui says Abu Dhabi was unaware of the losses until April 1990, when Mr Naqvi con-

Sir Sonny had special loan

By Andrew Jack in London

The former secretary-general of the Commonwealth received rental income and deferral of interest on two loans from the Bank of Credit and Commerce International while negotiating a consultancy contract during his last five years in office.

Sir "Sonny" Shridath Ramphal, Commonwealth secretary-general during 1975-90, received a loan for £200,000 from BCCI in 1984 and a further £100,000 in 1985 on which all interest was deferred.

The bank also paid him rent on two houses: one in Barbados from 1983 which had risen to \$86,000 a year by 1990 net of taxes and rates; and one in

London from 1985 amounting to \$43,500 a year by 1990.

Sir Sonny was one of several figures courted by BCCI as consultants on international affairs. Others included Lord Callaghan, the former Labour premier, and Mr Jimmy Carter, the former US president.

The loans and interest - worth more than £536,000 - were to be written off as part of a £300,000 a year consultancy contract when he finished his term in 1990. He was to provide leadership through a consultancy organisation for a Third World foundation planned by BCCI.

The contract was never fulfilled because of management changes at BCCI in 1990 and its

closure by banking regulators in July 1991. Sir Sonny this week confirmed details of the package and denied there was anything unethical in the agreement. "I could not possibly be blameworthy," he said.

He said he had not performed any work for the bank during his time as Commonwealth secretary-general except as chairman of the Third World Prize established by BCCI in 1979. He said he had negotiated a settlement to repay most of the money owed to the BCCI liquidators, less an offsetting amount to compensate him for the failure of the contract on which he was relying to be honoured.

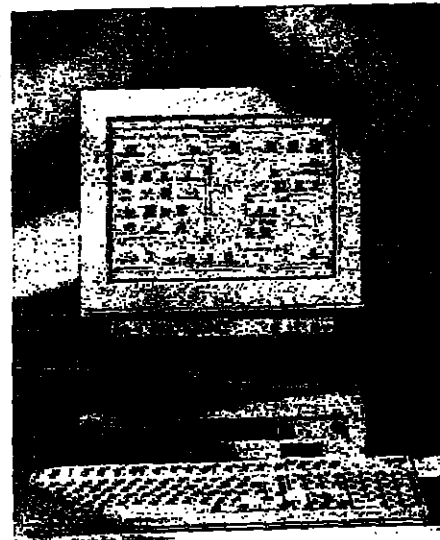
The Bingham report into the

supervision of BCCI, published in 1992, says that a session at a Commonwealth Secretariat-sponsored crime symposium at Cambridge University on money laundering and BCCI in 1989 was cancelled on the directions of the secretary-general's office. Sir Sonny said he had no knowledge of the decision to cancel the session.

Internal documents prepared by Mr Swaleh Naqvi, former chief executive of BCCI, suggest that the bank had been attempting to hire Sir Sonny as an adviser since 1980. The recruitment was delayed after he was re-elected but the documents say he "continued to appropriately project [its] image and policies."

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US seeks to dog Chinese copycats

Among steps being sought by US representatives is more vigorous Chinese customs co-operation to curtail either

Apart from software piracy, the recording industry is the other big loser in a fast growing China consumer market. According to the International Federation of the Phono-

People's Daily, the Communist party newspaper, reported this week that a Taiwanese had been successfully prosecuted before a Shanghai court for illegally manufacturing CDs. The paper accused the man of "damaging China's reputation" and said the case had

Lawyers tend to advise clients to use "administrative means", such as appeals to the authorities, to press their concerns. Recourse to the courts, which lack sophistication in dealing with anything but the simplest cases, should be a last resort.

Source: International Federation of the Phonographic Industry.

Mr Sutherland met President F W de Klerk yesterday before a meeting with the National Economic Forum - the tripartite representation of government, business and labour, where he discussed future South African trade policy. Mr Sutherland meets representatives from the private sector

The overriding priority ("the Brettons Woods institutions" had to be attention to the position of sub-Saharan Africa. The success of the Uruguay Round was no panacea for the sub-continent, he said.

Tokyo has agreed to cut wood tariffs, now as high as 20 per cent, to about 6 per cent and copper tariffs will be halved to around 3 per cent.

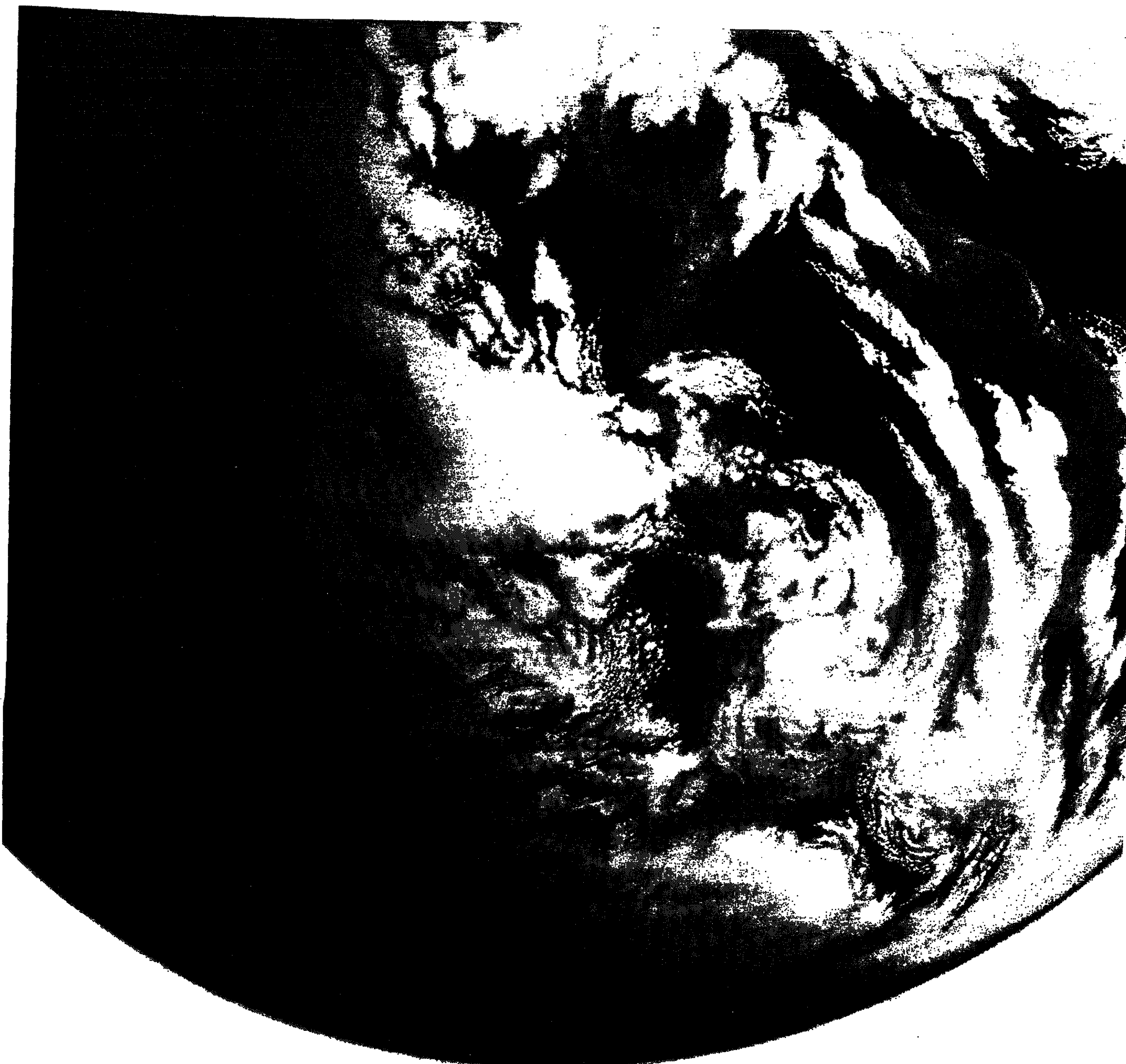
1988, are expected to slow to 8-10 per cent a year in 1989-95.

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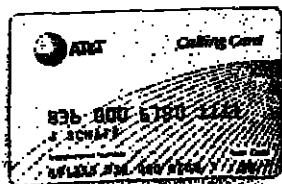
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NEWS: UK

BBC targets US for World Service TV

By Raymond Snoddy

The British Broadcasting Corporation is planning to take its World Service Television News and Information channel into the US for the first time in what will be seen as a further challenge to Mr Ted Turner's Cable News Network.

Mr Bob Phillips, BBC deputy director general, said yesterday the corporation hoped to launch the service, already available in more than 140 countries, on US cable networks either later this year or early in 1995.

Apart from news programmes, the

24-hour channel would carry documentaries and other factual programmes.

This service would report international news and current affairs from an international perspective in a way that complements the existing US services, Mr Phillips told the FT Cable and Satellite conference in London.

He also disclosed that the BBC hopes to launch its news and information channel in Europe before the end of this year to complement the existing European entertainment service.

Mr Phillips also confirmed the BBC

was: ● Close to finalising an agreement to launch an Arab language version of the News and International Channel.

● Actively exploring the possibilities of launching new non-news channels and news and information programmes in local languages as part of a more aggressive commercial policy.

● Linked with "broadly based global partners" to turn the corporation's global vision into reality.

Mr Phillips also said that "constructive" talks were continuing with News Corporation over whether the BBC World Service Television remains on the Star satellite system

in Asia. Both sides can terminate the contract at the end of this year.

Mr Adam Singer, vice-president international of TeleCommunications, the largest US cable company, said yesterday that the UK's first digitally compressed satellite television service will start in May. Two channels, the Parliamentary Channel and Wire TV, will be sent to cable networks in a digitally compressed form. Digital compression means that a number of channels can be squeezed into the capacity formally occupied by one.

Mr Singer also argued that digital technology made the concept of

launching a fifth traditional channel in the UK completely redundant.

"Licensing Channel Five would be like investing in mechanical adding machines," said Mr Singer who added that it was "almost inconceivable" that Channel 5 could get a large enough audience share to be commercially viable.

Last week MAI, the broadcasting and financial services group, Time Warner and Pearson, owner of the FT, announced they had formed a consortium which would consider bidding for just such a channel if one was advertised.

Britain in brief



Bank plans control of share system

The Bank of England yesterday proposed that it should own and control the new CREST system for UK share settlement for the first

few years of operation.

After that, shares in the system would be offered to any market participant who used it subject to certain restrictions and would then be operated by a commercial provider selected by the shareholders.

In a discussion document the Bank appeared to rule out any controlling interest in CREST by the Stock Exchange or any other organization. However, the exchange, which had been responsible for developing the failed Taurus system for paperless settlements, could bid to become the operator or could hold up to a 30 per cent stake in the CREST system through its market making members.

"The wide ownership base is to insure against CREST's pricing policy, operating regime or development plans giving undue advantage to any one commercial interest or to any one community," the Bank said.

Increase in building orders

Construction orders won by contractors in the UK rose last year for the first time since 1990, Department of the Environment figures published yesterday show.

The value of orders during 1993 increased by almost 14 per cent compared with the previous year to £19.93bn.

It was also the highest total value of contracts since 1990, when the industry won work worth £22.49bn.

Infrastructure orders were 72 per cent and 43 per cent higher respectively. Private industrial orders were 8 per cent and 33 per cent higher while private commercial orders, although 6 per cent lower than the previous three months, were 28 per cent higher than the corresponding period in 1992.

Contractors remained concerned, however, about the low prices at which contracts are being awarded, leaving little or no margin for profit.

Du Pont shuts Cleveland plant

Du Pont, the American-owned chemicals and energy company, announced the closure yesterday, with the loss of 112 jobs, of one of the UK plants it bought last July from ICI in a major international asset swap deal, and the sale of another smaller unit.

Du Pont said its decision to close the compounding plant at Billingham, Cleveland which makes nylon-based plastics, was due to the tough economic environment, which had severely impacted on

prices and made it necessary to reduce excess compounding capacity so as to remain competitive.

The 112 job losses are the second tranche announced by Du Pont in plants it acquired in the deal under which took over ICI's European based nylon business and gave ICI its US acrylics business, plus around £235m.

Du Pont also announced yesterday it had reached agreement to sell the Verton nylon long fibre compound business, also at Billingham, to LNP Plastics Nederland B.V., a Dutch-based subsidiary of Kawasaki Steel Corporation.

Upturn seen in property market

An upturn in demand last year pushed the availability of offices in central London down by more than a fifth to stand at 14 per cent of the total stock.

Last year "provided clear evidence of the market cycle turning," according to DTZ Debenham Thorpe, property advisers, which published the survey. The decline stemmed from a 20 per cent rise in take-up, principally from the banking and financial services industries.

Pay deals edge up, says CBI

British manufacturing wage settlements edged up to 2.6 per cent for the three months ending last January, according to the latest pay data published yesterday by the Confederation of British Industry.

This was a slight rise on the 2.2 per cent recorded for the three months to December but lower than the 2.7 per cent recorded for the same period last year.

The CBI said the range of settlements continued to be wide reflecting the varied picture across the economy. As many as 41.9 per cent of deals in manufacturing were worth 2.5 per cent or less and only 8.1 per cent provided pay rises of over 4.5 per cent.

One in six manufacturers and one in five service firms are still applying a pay freeze of up to 12 months.

Increase in merger business

Mergers and acquisitions among UK companies have increased for the first time in two years, according to official figures published yesterday which boost government attempts to focus attention on economic recovery.

In the last quarter of 1993, British companies spent £2.7bn on domestic takeover activity compared with £1.2bn in the third quarter, according to the Central Statistical Office.

The increase pushed the annual value of mergers and acquisitions up to \$6.8bn, a 17 per cent rise over the 1992 total.

The CSO said the 160 deals completed in the quarter, was 51 per cent ahead of the same period in 1992, reversing the downward trend for the first time since the Spring of 1991.

The CSO said, however, that just three deals accounted for 62 per cent of the total spending on takeovers in the last quarter.

Regulator to crack down on market abuse

By Norma Cohen and Maggie Urry

Britain's Securities and Investments Board yesterday announced the formation of a new regulatory group to crack down on market abuse. It also opened a debate on the regulation of UK equity markets which the City of London believes could lead to radical changes in the way markets operate.

The SIB, the chief regulatory body for the UK securities markets, said there was a need for unified surveillance of all the markets where UK equities are traded, so that abuse, such as the manipulation of share prices for profit, can be detected and punished.

The SIB appears concerned that users' confidence in the market has been shaken by reports of abuse and misconduct, while relatively few criminal prosecutions have succeeded. It wants to develop "explicit standards of market integrity and investor protection."

Mr Andrew Large, chairman of the SIB, said that it hoped to tackle the problem of detecting market abuse first. "In the context of market abuse it is realistic for us to address it quickly. If the market can be seen to be taking it seriously it will be to everyone's advantage," he said.

The new Market Conduct Regulators Group will be charged with bringing coherence to the variety of regulations, making sure there are no gaps between them and that

they adequately define and can deal with market misconduct.

It will help produce rapid responses to new market practices and consider their propriety, and aid criminal prosecutors attempts to bring transgressors to book.

The group is to be headed by the SIB, and include representatives of the various self-regulatory bodies set up under the Financial Services Act.

The SIB is also worried that the pace of change, such as the proliferation of marketplaces and the development of derivatives, such as futures and options, has overtaken regulations which date back to the 1986 Act.

In a discussion paper published yesterday the SIB posed questions to market practitioners and users on how they felt the secondary market in equities and derivatives should be controlled.

It asked whether current practices, which allow some information about transactions to be kept secret, can lead to market manipulation.

It also asked if investors' interests might be better served if more information was made available.

The London Stock Exchange welcomed the discussion paper. Mr Michael Lawrence, chief executive, said it provided "a helpful forum for consultation".

Until now regulation has not been open to debate by market operators. The SIB is seeking responses to the paper by May 31.



An RAF rescue helicopter remains grounded yesterday due to bad weather at Braemar in Scotland, as tourists enjoy the snow. Mountain rescue teams in the Cairngorms found a woman climber alive who had been missing since Sunday on the mountains in temperatures as low as -27C. Blizzards brought chaos to transport systems across the country yesterday

Sharp rise seen in holiday sales

By Michael Skapinker, Leisure Industries Correspondent

Sales of summer holidays are set to increase by between 14 per cent and 20 per cent this year, the travel agency chain Lunn Poly said yesterday.

The UK travel industry had previously been forecasting an increase of between 5 per cent and 10 per cent.

Lunn Poly, the UK's largest travel retailer, said the number of summer 1994 holidays sold through agents was likely to be

between 9m and 9.5m, compared with 7.9m in 1993. This year's figure is expected to break the previous record of 8m set in 1997.

Mr Richard Bowden-Doyle, Lunn Poly's marketing director, said about 3.5m holidays had been sold by travel agents by the end of January - 40 per cent more than the same time last year.

Mr Bowden-Doyle said Spain had captured 51 per cent of the UK summer holiday market, compared with 36 per cent last

year. Greece was in second place with 14 per cent, compared with 16 per cent last year. The big loser has been the US, which has won 5 per cent of the UK market, compared with 10 per cent last year.

Lunn Poly says the fall is the result of media coverage of attacks on tourists in Florida, as well as the strength of the dollar against the pound. Bookings to Florida have fallen 20 per cent.

However, other US destina-

tions, including California, continue to be popular.

Spain's popularity and the fall in Florida bookings have changed the balance between long-haul and short-haul holidays. Only 9 per cent of summer 1994 holidays booked so far have been for long-haul destinations, compared with 13 per cent by this stage last year.

The US remains the most popular long-haul destination, although its share of this market has fallen to 52 per cent from 73 per cent.

Education standards under new scrutiny

By John Authers

A report which suggested that 92 per cent of employers thought recruits did not have a "sufficient" command of English was yesterday described by the Labour party as "a damning indictment of 15 years of Tory education policies".

The Queen's English Society found that 38 per cent of the 214 companies it surveyed had had to spend money to bring recruits' literacy up to their required standard. Others said they wished to do so, but did not have enough money.

Most recruits were "poor" at writing reports, memoranda and minutes, and giving presentations, according to the responses.

There were particular problems with application forms, with some applicants unable to spell the titles of their GCSE subjects.

Mrs Ann Taylor, Labour's education spokeswoman, said that if the survey's findings were true, even in part, "the 16 to 18-year-olds referred to in this survey have spent their entire school life under a Conservative government".

Teachers downplayed the report. Mr Nigel de Gruchy, general secretary of the NASUWT teachers' union, said: "Employers have always complained about standards of school leavers since state education was introduced."

He pointed out that inspectors' reports showed that teachers succeeded with around 75 per cent of pupils, and suggested the Queen's English Society should "try teaching some of the unteachables themselves". The Confederation of British Industry also downplayed the report, saying that other countries were in a similar position and that employers' needs had changed, with 70 per cent of recruits requiring "cerebral" skills, compared with only 30 per cent in 1950.

The survey targeted 1,178 companies with workforces of more than 20.

Japanese carmakers back 'learning' project

By John Griffiths

Managing directors, team leaders and production workers from a dozen UK motor components suppliers are to spend time in Japanese factories as part of an initiative by the Department of Trade and Industry, backed by manufacturers Nissan, Toyota and Honda, to boost the competitiveness of the UK industry.

The aim of the two-year "Learning from Japan" initiative, which is also being backed by Rover Group, Unipart Industries and the Incheape group, is to upgrade the quality of nearly 10,000 smaller component makers in the UK.

Known as second- or third-tier suppliers, their products are built into the more complex components systems supplied directly to the carmakers' production lines by the few hundred big "first tier" component makers, such as GKN and Lucas.

Together the components makers form one of the biggest elements in the UK's manufacturing economy, with turnover estimated at £14.7bn a year, nearly 150,000 employees and £3bn in direct exports.

Improving the smaller companies' competitiveness is seen throughout the industry as a vital next step if the current revival of the UK-based - if no longer UK-owned - motor industry is to be sustained.

A warning that it is already being put at risk by hundreds of small suppliers failing to improve quality and productivity standards was given recently by Professor Dan Jones, the motor industry academic who has been involved in benchmarking studies between the Japanese and UK components industries.

Top executives of Nissan's, Toyota's and Honda's UK manufacturing operations, helping launch the initiative in London yesterday, maintained that the gap in many cases is closing.

Nevertheless Mr Yukihisa Hirano, managing director of Toyota Motor Manufacturing (UK) said there was

cause for "concern" because some of the 160 or so main suppliers to each of the Japanese plants still tended to blame their own "second-tier" suppliers for quality problems rather than address the fundamental issue of helping the small companies improve.

The 12 companies taking part in the initiative range from small pressings makers such as Hockley-based Frederick Woolley to plastics moulders such as the Hartlepool-headquartered Stadium group.

Mr John Pearson, Stadium's managing director, said he hoped the Japanese visits would help Stadium build on efficiencies it has learned since forming contacts with Nissan in the 1980s.

Britain to study ballistic missile defence system

By Rachel Johnson

Britain took the first step yesterday towards a ballistic missile defence (BMD) system - a version of the US "Star Wars" of the 1980s - by launching a study for the defence industry to complete by 1996.

Mr Malcolm Rifkind, the UK defence secretary, said the proliferation of ballistic missiles in the post-Cold War world could emerge as a "significant threat to deployed forces".

While only missiles in the former Soviet Union are currently capable of reaching the UK, Mr Rifkind pointed out that the technology to produce them was not confined to Britain's traditional enemies.

In response, the government had set aside money from the annual £22bn defence budget for a national programme of studies to assess technical options, costs, and the performance of systems likely to be available.

It will decide on whether the UK needs a BMD capability on the basis of the study, which will be worth around £3m to successful bidder.

Any contract for developing and manufacturing BMD weapons systems, however, is likely to run into several billions of pounds.

Competitors for the early

study, which include British Aerospace and CEC-Macdonald, yesterday welcomed one of the first signs that the government might add to its defence capabilities since the government's 1990 Options For Change reforms.

But BAE, which said it would be competing for the study with a team of other companies - not necessarily all British - immediately raised doubts over the affordability of the BMD programme at a time when the MoD was making cutbacks in all three services.

The manufacturers are well aware that an off-the-shelf BMD already exists in the form of the US-made Patriot - and that the British government might decide to buy that if the early studies convince it to acquire a BDM capability.

Mr Brian Lowe, of the Defence Manufacturers' Association, welcomed the fact that the government was trying to keep pace with technological advancements. "But one doesn't count any chickens in this game and it's a question of priorities," he warned.

The Labour party said that the launch of the review was long overdue given that the government had scrapped the surface-to-air Bloodhound missile as long as four years ago and had not replaced it.

A position of authority for Mr Hurd

Philip Stephens on how Britain's foreign secretary plays a pivotal role in John Major's government

Every prime minister needs a Willie, the then Mrs Margaret Thatcher once said in a comment that was as true as it was infelicitous. Mr John Major should on this occasion pay heed to his predecessor's advice.

Baroness Thatcher was referring to the pivotal role played by Lord Whitelaw during her first two terms in No 10 Downing Street. As home secretary and subsequently leader of the House of Lords and deputy prime minister, Lord Whitelaw provided the countervailing common sense to his mistress's ideological drive.

His qualities have been well documented. In her memoirs Lady Thatcher recounts that "he could often sense my mood even before I had realised it myself". More importantly he combined absolute loyalty with acute political instincts. Lord Whitelaw was the man who could tell Lady Thatcher when to stop.

Understandably her account of the Downing Street years omits to say that it was after his enforced departure through ill health in December 1987 that her administration fell victim to the hubris which eventually destroyed it.

But the later rows with her chancellor over the exchange rate, her unflinching faith in the poll tax and the cabinet battles over Europe could all be attributed, in significant

part to the absence of a steady hand on the tiller. Her leadership was diminished by the departure of the only colleague with sufficient political authority to restrain her.

Lord Whitelaw still has an influence that few appreciate. His opposition earlier this month to some of the main provisions of the police bill forced an immediate government retreat.

More importantly, he is consulted widely by the Tory party's "men in grey suits" on the state of the government and on the prospects for Mr Major's premiership.

Mr Major consults him less than he should. Lord Whitelaw's voice will be the one to listen to most carefully if the results of the local and European elections are as bad as many Tories now fear.

The prime minister cannot re-engage Lord Whitelaw, even though his wisdom would be a welcome addition to a cabinet hardly overflowing with intellect and political instinct. But Mr Major can, and should, do the next best thing. Without waiting for his planned summer reshuffle, Mr Douglas Hurd, the foreign secretary, could be given the additional title of deputy prime minister.

The title itself has no formal place in Britain's constitution. But as Lady Thatcher recognised, it carries a powerful message about the relative

authority of those in the cabinet. By giving Mr Hurd power to act on his authority, Mr Major might considerably strengthen his own embattled position.

The political advantages are obvious. The foreign secretary is a safe pair of hands. He carries weight with all sections of the party - even with those on the right who are deeply suspicious about his views on Europe. Like Lord Whitelaw before he was defeated by the incumbent of No 10 in a leadership election. But his standing has risen rather than fallen in the intervening period.

In a cabinet of tacticians, Mr Hurd stands out also as one of the few strategists. As foreign secretary he spends much of his time fire-fighting. But he has a concept of Conservatism which stretches well beyond tomorrow's headlines.

The praise should not be overdone. Mr Hurd, travelling with the prime minister in Moscow yesterday, could not fail to be reminded during their talks at the Kremlin of the mistakes he has made over Bosnia. More generally, Britain's foreign policy is in some disarray. Tensions with Washington and Tory animosity towards Brussels has left the government straddling an awkward divide.

Mr Hurd is also a natural toff in a party led by a self-proclaimed champion of meritocracy but his brand of Toryism is as close to the prime minister's than that of anyone in the cabinet. He is as advocate of reform rather than revolution, of the community as well as the individual, and of Europeanism rather than isolationism. Unlike Mr Major he has the rhetorical talents to give form to those concepts.

Promoting him now might be misunderstood. Mr Hurd would



Foreign secretary Douglas Hurd is widely regarded as a safe pair of hands, influential throughout the party

Picture: Ashley Ashwood

again be a principal contender for the leadership if Mr Major were to fall.

But the prime minister is in trouble. For all his determination to ride out the expected summer storms he needs to restore control over his cabinet, his government and his party if he is to secure his premiership.

In short, Mr Major needs a Douggie.

Christopher Lorenz reports on the obstacles to change A new mind-set for the manager

The top management of a very large German company wanted to achieve the Holy Grail of big business everywhere: to make its managers less bureaucratic, more entrepreneurial, more empowered and empowered.

All that was needed to change their behaviour, it thought, was for their beliefs and "culture" to be altered. So it invited a professor, Heinz Thanneiser, to help "hammer the message into their heads" about the need for change.

The fallacy that new beliefs – or "culture change" – lead automatically to new behaviour is just one of many basic mistakes which companies make when trying to change, renew or "transform" themselves. Others include lack of sustained leadership of the change process, and too frequent modification of the emphasis and content of the process, according to Thanneiser and Yves Doz, a fellow professor at Insead, the business school near Paris.

Another common mistake is to underestimate the extent of the innate barriers against change which exist in most companies. Thanneiser and Doz argue in a working paper published under the aegis of Insead's Corporate Renewal Initiative.

With few exceptions, big companies suffer a litany of barriers, claim the academics: "Internal distrust, poor communications, disenfranchised middle management, a low level of employee motivation, stifling of entrepreneurial spirit, slow decision-making, lack of collaboration across internal boundaries, and inhibited learning."

For change processes to succeed against such odds, three complementary steps must be taken, say the academics. Managers need to identify the main external challenge to the company's strategy. The "organisational context" within which decisions are taken, and the rules governing people's tasks, roles and relationships, must also be altered. And the "world view", or "mind-set", of

managers needs changing by linking it to the company's new strategic thrust.

The latter is an especially tough task. In spite of the "modernisation" of corporate structures and systems, the mind-set of most managers appears to have remained remarkably similar to the "Taylorist" model developed at the beginning of this century (by Frederick Taylor, the "father" of so-called "scientific management").

Few modern managers would advocate the exercising of authority in the blatantly coercive ways which Taylor espoused – in order to control "dumb and lazy workmen", as he put it. But Thanneiser and Doz argue that even in knowledge-intensive companies managers are still influenced by his principles of hierarchical order, narrow specialisation and "command and control" systems – all of which were designed to achieve the compliance of an uneducated workforce.

Modern bureaucracies may use subtler means for achieving compliance, say the duo, but their highly educated managers and "knowledge workers" are nevertheless "stifled rather than mobilised to contribute all their intelligence and energy".

This latent energy should be unleashed in almost revolutionary fashion in the change process itself, advise Thanneiser and Doz. Faced with the all-too-frequent barrier of conservatism among senior executives, they argue that "organisational renewal (often) benefits from the shared expectations, collectively-held change agenda, and peer pressure that middle managers can bring".

This is not to say that change processes can only be successful if they start in the middle or near the bottom of an organisation. Thanneiser and Doz emphasise. Unlike many other academics and consultants, they argue that top-down – or "programmatic" – change can also succeed in certain circumstances.

**Regarding competitiveness: a process of organisational renewal.*

The failure of last weekend's trade talks in Washington will only confirm impressions that the Japanese market is a hard one for foreign companies to crack. Countless explanations, from the complexities of the Japanese distribution system to the peculiarities of Japanese corporate purchasing practices – which are often dictated by business ties rather than price – have been given. One argument coming from the US is that the Japanese somehow behave differently from people in other industrialised nations.

But foreign success stories suggest that while the differences are real, the system does not necessarily work against foreign companies per se. On the contrary, success is often linked to a company's ability to use the system to its advantage.

Warner-Lambert, the consumer products group, and Borden, which has a well-known ice cream brand in Japan, are two US examples.

Warner-Lambert's Schick brand of razor blades has a 70 per cent share of Japan's market for wet shave products – as opposed to dry, electric shavers – despite competition from two Japanese brands. It has been more successful in Japan than Gillette, which it lags in the US and many other markets.

What helped Schick to build such a strong position? Ken Hill, marketing director of the consumer health products group at Warner-Lambert in Tokyo, points to a solid understanding of the country's distribution system, a focus on Japan as a priority market and aggressive marketing support.

On the first point, Warner-Lambert was fortunate in its tie-up with Hattori Seiko, its Japanese distributor, through which it began selling Schick razor blades in Japan in 1960. Hattori Seiko handles all importation, warehousing, distribution. It also handled selling until last year when Warner-Lambert set up its own sales force.

Understanding the complex distribution system with its layers of wholesalers, and having the patience to deal with it, are crucial in Japan because it is difficult to get products on to shelves by directly approaching the retailer.

The system has considerable disadvantages. The number of wholesalers pushes the retail price up several times against that in the US and often a listing fee must be paid to ensure retailers make a profit. The system also complicates communication between manufacturer and retailer. "It was almost like Hattori Seiko was considered the maker of Schick," Hill says.

Nevertheless the tie-up proved invaluable for Schick in dealing with the distribution system and motivating wholesalers and it got the company's products on to



Rie Miyazawa, who helped promote Borden's Classy brand, before she broke off her engagement to sumo wrestler Takahanada

Use the system, win shelf space

Not all companies find the Japanese market daunting. Michiyo Nakamoto talks to two which have cracked it

shelves. The second key to Warner-Lambert's success was its policy of positioning Japan as a priority market and introducing the latest technology there, in many cases earlier than its competitors. For example, Schick brought stainless steel blades to Japan when its Japanese competitors were still selling carbon blades. Strict attention was paid to packaging to ensure it would be acceptable in a country where presentation is important.

But high-quality products and mindful distributors need to be supported with aggressive marketing, Hill says. Hiroya Yano, representative director, chairman and CEO of Borden Japan, agrees. His parent company's losses may be mounting in the US but the appearance of Borden's Lady Borden brand of ice creams in almost every supermarket in Japan is testimony to the company's success in that market.

Like Warner-Lambert, Borden initially had a tie-up with a Japanese partner, Melji Milk Products. The 20-year partnership ended in 1990 when the US company decided it needed a marketing and sales force that could respond

quickly and flexibly in Japan's increasingly competitive ice cream market. It set up its own sales and marketing team and launched a strategy to sell its traditional Lady Borden brand ice creams at competitive prices and to position a new brand, Classy, in the premium ice cream category.

While the decision to discount the traditional brand paid off, increasing the sales by about 30 per cent compared with a year ago, Borden's strategy was really tested with the introduction of the Classy brand, which is sold at convenience stores.

Under Yano's direction, the company adopted an aggressive marketing strategy, using a popular and controversial actress in its advertising and making sure that it won over retailers and wholesalers to its plan even before the product was ready to go on shelves.

"There is an iron rule to success in Japan," Yano says. High-quality products at affordable prices must be backed by a strong marketing plan. The ingredients to successful marketing, he says, are aggressive advertising and close co-operation with wholesalers and retailers.

Intensive advertising, Japanese style, is essential not only to reach

the consumer but also to convince the wholesaler and the retail buyers that it is worth carrying a specific product. In launching Classy, Borden hired actress Rie Miyazawa, who was in the news at the time because of a broken engagement with a famous sumo wrestler, at considerable expense. It also secured a substantial number of advertising slots in the media.

The investment paid off. It made an impression on consumers and convinced wholesalers and retailers that Borden was serious about Classy, Yano says. The company had aimed for shelf space in 15,000 convenience stores but was able to secure space in 32,000.

Securing shelf space is a particular challenge in Japan where each product is listed precisely, competition is stiff and aggressive retailers may drop products in three months, Yano says.

Equally important is bringing wholesalers and retailers into the marketing plan early on. Months before Classy's launch, Yano visited convenience stores to talk to buyers. "If you do that buyers give you advice, you develop a relationship and the shelf space is there before you ask for it," he says.

Share options for all

If you are an executive in a British company you can expect to be given share options. If you are a mere employee the best you can hope for is the chance to save up for them through a sharesave scheme.

However, some companies are trying to narrow the gap. A small handful is starting to introduce share option schemes for everyone modelled on the schemes usually only available to executives.

The most recent example is Alpha Airports, which joined the stock market last week. Alpha has decided to give each of its 6,500 employees the option to buy 350 shares in three years' time at the issue price of 100p. So far each one is showing a paper profit of around £100. While the scheme makes no distinction between the lowest employee and senior middle management, a separate (more generous) option scheme also exists for senior directors.

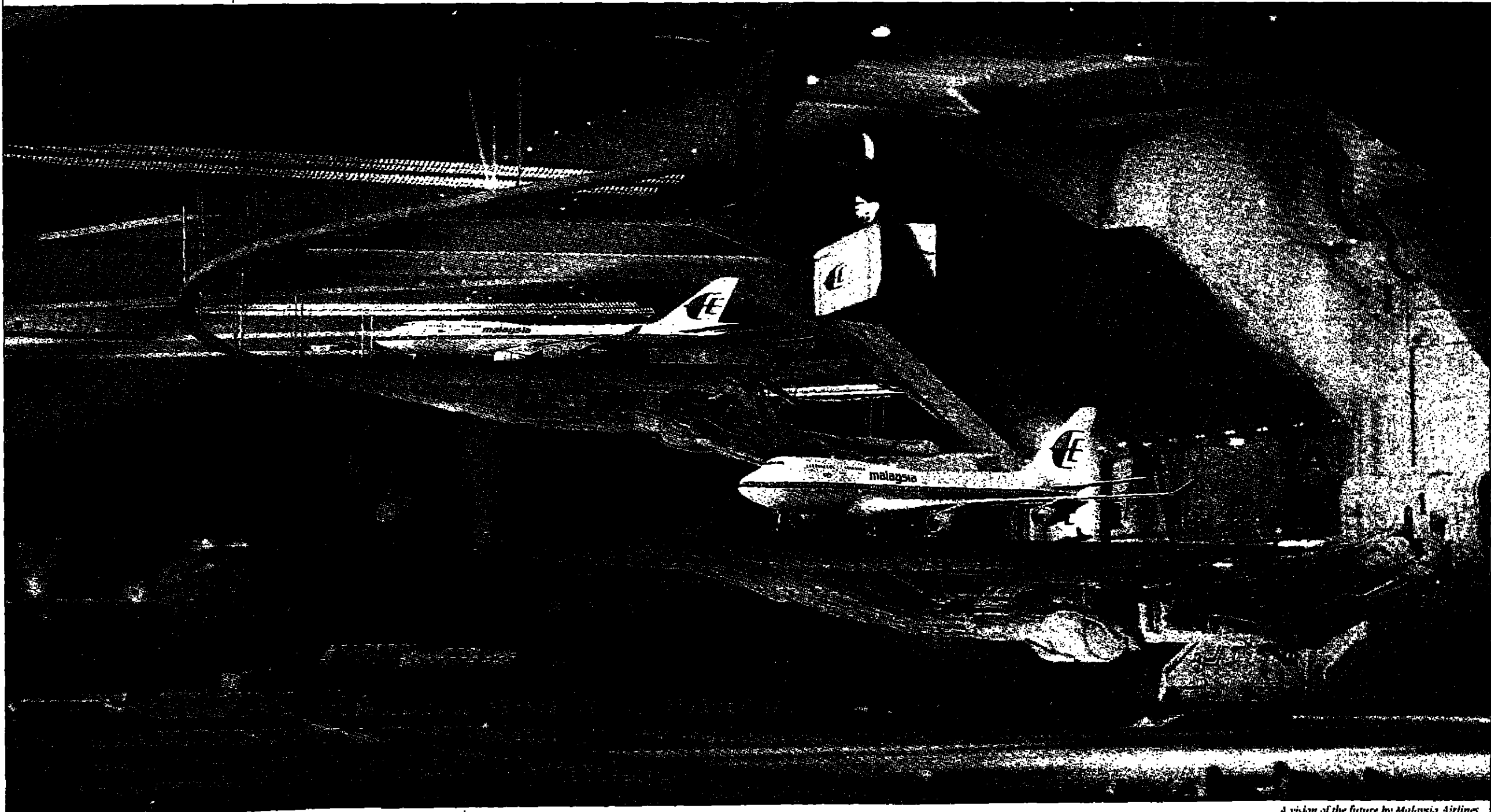
New Bridge Street Consultants, which advised Alpha on the all-employee "executive-style" scheme, argues that it is more democratic than usual sharesave schemes. Most of these are only taken up by 30 to 40 per cent of the workforce, as the bulk of employees cannot afford the monthly contribution. By contrast, the option scheme costs nothing until the options are exercised (in three to 10 years' time).

Such schemes are likely to please institutional investors, which have become increasingly concerned about executive option schemes. Last week, the Pensions and Investment Research Consultants told its clients to vote down new schemes that were not open to all.

However, employees offered share options are not necessarily being given a ticket to the stars. In 1992, Wellcome granted all of its UK workers the option to buy 500 shares each. From next year they will have the right to take them up at £7.72, but at today's share price of £6.48, they are hardly holding their breath.

Lucy Kellaway

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BUSINESS AND THE ENVIRONMENT

Sludge on your cereal

The idea that your breakfast cereal or toast began life being fertilised with sewage sludge may not be very appealing. But it seems this will increasingly be the case.

Some 42 per cent of the 1.1m dry tonnes of sludge produced in the UK each year is already applied to cereal and industrial crops and to grassland. The quantity is expected to rise sharply in the next 12 years as European Union regulations on effluent treatment double the amount of sludge produced.

Sludge will also need a new home when dumping at sea is banned in 1998.

UK farmers could save between £15m and £22m a year on chemical fertilisers, and obtain similar results, by opting for sludge, says Mark Aitken, environmental scientist at the Scottish Agriculture College.

Aitken will tell local authority and water company representatives at the Scottish Exhibition and Conference Centre in Glasgow today that sludge contains nitrogen and phosphorus – important plant nutrients – and organic matter, which improves the soil's ability to hold water.

But he will emphasise the need for careful analysis since it can also contain heavy metals and organisms that cause salmonella and other diseases. Fields must be tested, too, for suitability for sludge application.

Sewage sludge is not used to grow fruit and vegetables in case any bacteria splash on to the crop and are not washed off.

But it is safe for cereals because it is applied when plants are young, before the edible ears have grown. "The plant is also quite discriminating and doesn't transmit any contaminants into the edible portion," says Aitken.

The prospect of more sludge being recycled free of charge on fields is likely to worry fertiliser manufacturers. Aitken admits it may also be resisted by farmers preferring an inorganic fertiliser which they have used successfully for 20 years to "some nasty brown stuff".

Alison Maitland

Energy efficiency, one of the most innocuous-sounding parts of the UK government's environmental policy, is shaping up to be a political minefield.

Last month John Major, the prime minister, announced that the government's plans for combating the threat of global warming rested heavily on the Energy Saving Trust, whose mission is to encourage households to use fuel more efficiently.

But giving that much prominence to the trust may prove a misjudgment. One of the commitments in the 1992 election manifesto, the trust has been slow to get off the ground. The government now needs urgently to sort out regulatory conflicts and political controversies that are threatening to cripple the trust before it has begun to act.

One of the most serious emerged within hours of Major's speech. Clare Spottiswoode, director-general of Ofgas, the gas regulator, told a parliamentary select committee that she was reluctant to allow the trust to pass the costs of its projects on to gas customers. Without that means of funding, the trust's activity could be severely curtailed. Eoin Lees, the trust's chief executive, says her remarks were "a bombshell".

Even if that is navigated, the trust presents ministers with a tough dilemma. If the trust fails to meet targets for cutting emissions of carbon dioxide, the UK could find it hard to fulfil its pledges at the 1992 Rio Earth Summit. But if the trust succeeds, it could become unpopular by pushing up household fuel bills across the country.

The purpose of the trust – in fact a company limited by guarantee – is to search out investments for British Gas or the 12 regional electricity companies which will help their customers use energy more efficiently.

The heart of the trust's problem is that although energy efficiency schemes often sound like something for nothing, the initial investment needed is high. It has also become clear in the past year that the government's targets for the trust are demanding.

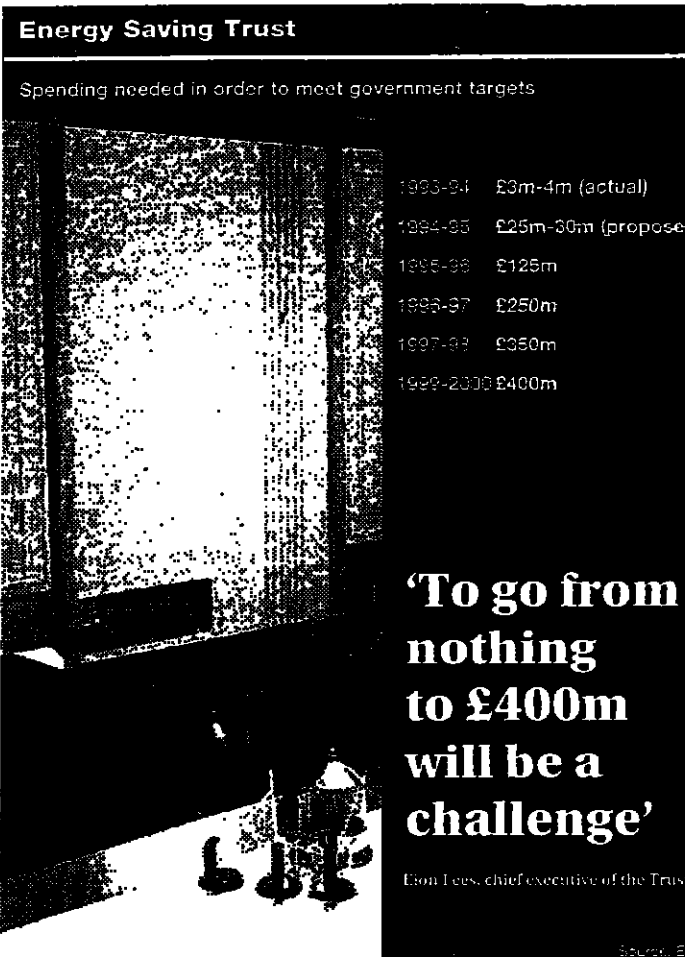
According to figures published by the Department of the Environment after last year's spring Budget, the government wants the trust's schemes to curb emissions of carbon dioxide by 2.5m tonnes of carbon a year. That is around a quarter of the cuts which the UK needs to make by the end of the decade to meet its Rio commitments.

To meet that goal, the trust will need to be investing between £300m and £400m a year by the last years of the decade, according to DoE reports.

But although the trust was formally set up 18 months ago when

Bronwen Maddox reports on the row brewing over the funding of Britain's Energy Saving Trust

Off on the wrong foot



Lord John Moore, the former cabinet minister, was appointed chairman, it is a long way short of those goals. In the year to March 1994 the trust will have invested only about £3m to £4m in a handful of pilot projects.

The largest of these provides grants of around £200 to encourage householders to install gas-condensing boilers, which typically cost more than £1,000. The trust has also backed combined heat and power generators for large

blocks of flats and offices; long-life light bulbs, and new local energy advice centres.

It is now at a turning point. Next year it wants to spend between £25m and £30m, much of this on a nationwide survey of energy efficiency. Equipped with that data, it wants to invest more than £100m the next year, and some £250m a year by 1997-98.

"After the pilot projects are complete, we would move to the real big spend," says Ian Fraser, the

newly-appointed finance director.

But to make that leap, the trust will have to overcome the barrier which Spottiswoode has suddenly erected (Offer, the electricity regulator, has shown less anxiety about the trust's funding). She told the select committee on trade and industry that she did not believe that a regulator should impose levies on customers which were tantamount to "regressive" taxes – falling proportionally harder on less well-off families.

Her concern is that all households, even those which have not benefited from the trust's work, will pay a share of its costs. But those who have benefited are likely to be comparatively well-off, as they can afford to install gas-condensing boilers.

That is a sensitive point for the government, according to Andrew Warren, director of the Association for the Conservation of Energy. The DoE's own figures suggest that if the trust met its targets in full by the end of the decade, and if its costs were fully passed on to customers, annual average energy bills might rise by between 2 per cent and 4 per cent.

Those increases would come on top of the value added tax at 17.5 per cent imposed in last year's spring Budget, which provoked one of last year's fiercest political rows.

Labour, which has made much of the VAT uproar, has now homed in on the trust's potential impact on fuel bills. Chris Smith, Labour environment spokesman, said: "We support the concept of the trust, as so little is being done about energy efficiency. But we want the cost of the schemes to be passed on to those properties which have benefited from improvements."

The trust says that these concerns about its future are unwarranted. Its directors argue that if it is successful, energy savings will mean that for many people the rise in household bills would not be as big as DoE figures suggest. They say, too, that many projects planned for the next few years, notably one dubbed "Affordable Warmth", are targeted at poorer households.

Their confidence, however, assumes that the government can persuade its critics that households should foot the bill for energy efficiency. Urgent talks have now begun between Ofgas, the Department of Trade and Industry and the DoE to work out whether the trust's brief is compatible with the regulators' present powers, or whether new regulation might be needed.

Those are still formidable hurdles for the trust to overcome before it fulfils the central role in UK environmental policy which Major has awarded it.

Openness helps nuclear mediator

David Buchan on French interest in radioactive waste research labs

It is hard to imagine anyone in most of northern Europe volunteering, even lobbying, to have a nuclear waste research laboratory built underneath them. Yet that is what some 30 French local authorities did, and a shortlist of four has just been chosen by France's "nuclear mediator", Christian Bataille.

On the shortlist presented by Bataille to the government last month are two sites in the east (Meuse and Haute Marne), one in the west (Vienne) and one in the south (Gard). After studying their geology for two years, the government will choose two in which to build underground research labs, costing around FF1.5bn (£170m) each, a step towards a possible decision around 2006 on an eventual nuclear waste storage site.

The 56 reactors which generate nearly 80 per cent of France's electricity also produce more than 4,000 cu m of waste a year, of which 200 cu m (about the size of the average private swimming pool) is of long-lived and high radioactivity. At present, this is piling up in a temporary silo at the Cap La Hague reprocessing plant near Cherbourg.

The French Greens have recently unveiled their "Nuclear – Let's Get Out of It" campaign, which will particularly target the four possible waste research sites. But, overall, Bataille's shortlist decision has attracted nothing like the outcry accompanying similar moves in the 1980s. Then the experts of France's Agence Nationale pour les Dechets Radioactifs (Andra) drew up a list of 28 possible sites on purely geological grounds and then selected four. There was such opposition that by 1990 the government halted the plan.

The problem was passed to parliament where Bataille, a socialist deputy, in alliance with parliament's Scientific and Technical Evaluation Office, was instrumental in the passage of France's first nuclear waste law in 1991, covering research into elimination and storage of waste.

Bataille was subsequently named "nuclear mediator" in the quest to choose the two underground lab sites. He tried

a novel approach: "We put out a tender for anyone who wanted such a laboratory in their area, and we got positive replies from 30 local authorities," says Bataille. He was most surprised by the interest from Roubaix, a heavily populated town near Lille in northern France. Why was the reaction in 1993 so different from that in the late 1980s, given broadly unchanged public support for nuclear power?

Bataille admits that one reason was money: the 1991 law rewards any community hosting one of the underground labs with FF150m a year in aid over 15 years. But this, he says, is not an enormous sum, amounting to the cost of a few kilometres of highway. More important was the fact that any storage decision is now clearly for the next century. Earlier, communities were given the impression that if they accepted a laboratory they would probably end up with a permanent waste storage site on the same spot.

In the event, Roubaix and 19 other local authorities failed the necessary geological test of having "soil that is compact, impermeable and without flaws". In choosing the final four, Bataille said he was largely guided by the fact that their Conseils Régionaux voted unanimously for the laboratories. But this political consensus was not shared by all at a more local level.

Nonetheless, Bataille claims his open method of public consultation has vastly improved the climate of opinion. "What frightens people are decisions taken secretly," he says, "and until recently the French nuclear industry has been secretive, particularly the chief regulatory body, the Commission à l'Energie Atomique with its military origins." By contrast, he commends the country's nuclear power operator, Electricité de France, for its openness.

Bataille is considered a nuclear stooge by the Greens. "I certainly believe that nuclear power is important in giving cheap electricity to France, just as gas is a strategic interest to Russia or oil to the Middle East," he says. "But I don't represent any lobby."

PEOPLE

Graham Walker joins F&C Management

Graham Walker, 47, who was deputy managing director of Standard Chartered's Schindler fund management operation when it was taken over by Royal Bank of Scotland in 1992, has been appointed chief operating officer and group finance director of Foreign & Colonial Management, the fund management group.

Michael Hart, chairman of F & C Fund Management, said that the group had been growing at a "tremendous rate" over the last few years and it made sense to bring in someone from outside with administrative skills to help plan and control the growth.

The group is jointly-owned by Hypo Bank, Germany's fifth biggest bank, and five London investment trusts, and its funds under management have grown from £1.4bn in 1985 to £10.2bn currently.

Walker, who trained as an accountant with Thomson McLintock, spent much of his early career with the Wardley merchant banking group in Hong Kong before joining Thomson McLintock Securities in 1988 as regional vice president for Europe. In 1989 he was made deputy managing director of Standard Chartered Equitor and in November 1992 he switched to Capital House.

Gibson moves up at ESN

Bob Gibson, managing director of ESN Securities Investment Management, is to succeed Michael Camman as chief

executive when he retires.

ESN Pension Management Group is the fund management company formed out of the in-house pension scheme manager for the now-private electricity supply companies. Under a unique structure, the companies would keep their pension assets with ESN, buying "units" in the fund. Although the companies have the option to move their assets after a few years, almost all the funds have remained.

ESN, which offers administrative services to other pension schemes, has said it would like to expand its investment skills "to a wider audience". But officials there say privately that despite its strong performance record, it had difficulty attracting new clients because it has no name brand recognition. Therefore it would be interested in acquiring a smaller outfit with a high public profile.

Symonds joined the board of the company only last February as a non-executive director, and became production director in June. Before joining Symonds he was the manufacturing director at Rolls-Royce

Motor Cars, where he worked for 26 years.

The change at the top follows the appointment in July of Rod Ackrill as chairman, replacing Jim Ruggles who remained md. Now Ruggles is resigning from the board and as md after 39 years with the company, pending his early retirement on April 1.

Ackrill says he is confident that Jim Symonds would be instrumental in developing the group into a broadly-based engineering company.

In December, the company reported that its pre-tax losses halved from £255,000 to £126,000 in the six months ended September 30, because of improved margins and cost-cutting.

■ Peter Knox has been appointed director of healthcare, R&D, at AMERSHAM INTERNATIONAL; he moves from Glaxo.

■ Simon Esberger, formerly with H&G-Dress in Paris, has been appointed marketing director of SPILLERS FOODS. ■ Larry Pillard (below), president and coo of AE Staley, TATE & LYLE's US subsidiary, has been appointed to the parent board.



Non-executive directors

George Wright, regional secretary in Wales of the Transport and General Workers Union, is joining the board of the Welsh Development Agency.

Wright, who is 66, is the WDA's third non-executive director to be appointed by John Redwood, the Welsh secretary, since the start of the year. But the agency, in the throes of a management restructuring after being criticised by the Commons public accounts committee, still awaits a chief executive to replace Philip Head, who is resigning.



■ John King (above right), secretary general of the European Foundation for Quality Management and a former director of BT, and Sir Timothy Kitson (above left), chairman of Provident Financial Group and Leeds Onshore, at LEEDS PERMANENT BUILDING SOCIETY; Robert Strachan has retired.

■ The Hon Neil Turner as chairman at LAZARD SMALLER EQUITIES INVESTMENT TRUST (formerly Graham Rintoul Investment Trust) following the death on December 23 of Bernard Friend.

■ Bertrand Collomb, chairman and chief executive of Lafarge Coppée and vice-chairman of the World Industry Council for the Environment, has been appointed an advisory director of UNILEVER.

■ Jane Moir has resigned from ECU TRUST.

■ Peter Dodd, a regional director of Barclays Bank, at RAGLAN PROPERTY TRUST. ■ Christopher Spornberg, joint deputy chairman of Hambros, at CE HEATH; John Clay has retired.

■ David Barnes, coo of Zeneca Group, at REDLAND. ■ The Earl of Kinross as chairman of WOOLWICH HOMES; he succeeds the late Alan Cunningham.

■ Neville Chamberlain, chief executive of British Nuclear Fuels, at TRINITY HOLDINGS; Donald MacKenzie has resigned.

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J G Barber	Anglo-Siam Investment Management	G C Macleod	Deutsche Fund Managers
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S Booth	Algemene Rekenkamer (Holland)	J B Matthews	British Steel Pension Fund
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M F Dobson	CEC (Ireland)	J A Pined	Mercury Asset Management
S Duffy	Norwich Investment Management	C R Poney	Scottish Amicable Investment Management
J S Dyer	Swedish Amicable Investment Management	S H Porteous	Scottish Mutual Assurance
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R G Gifford	Capital House Investment Management	D W Stewart	AMP Asset Management
P N S Gifford	Morgan Grenfell Asset Management	E N Stewart	Scottish Mutual Assurance
I Gifford	Irish Life Assurance	A R Tait	Baillie Gifford & Co
P E Gifford	CEC (Ireland)	C P Taylor	CEC (Ireland)
J P Gifford	Mercury Asset Management	T K Walker	Scottish Amicable Investment Management
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High prices for hardwoods cause loggers to have no qualms about destroying other trees that stand in their way.

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The cutting edge of jazz

Who would bring crazy new music like this to the regions if the Arts Council ever dissolved the Contemporary Music Network? Could the people of Leeds reasonably expect to see American musicians blowing down the wrong end of trombones, without Arts Council funding? Is it right that Brighton be exposed to "shifting grids of sound... film scores without films" at all?

Winters have been warmed by the sublime and sometimes ridiculous sounds of half-tinted modernists, often bringing with them to the regions lectures and workshops, courtesy of the Arts Council since 1971. But for how much longer? The Arts Council is reorganising its touring department and until hard decisions are made in March, the future of CMN beyond next year is uncertain.

Drummer Bobby Previte and his Empty Suits, whose UK tour closed at The Junction in Cambridge on Sunday, are the kind of musicians whose mad, passionate work is the hallmark of a CMN programme. With scores which create a dense but ordered background to searing improvisation, this earth-moving quintet's music alternately bludgeons and caresses to bewildering effect. Two keyboards gurgie subterranean style, the icy tones of muted pocket trumpet are exchanged for valve trombone (whose operator shouts into the bell and sometimes) and the drip-drip of electric rhythm guitar explodes into wah-wah beat.

Shifting from hard bop sounds to heavy rock, Previte lifting and lowering the dynamic as much by facial expression as by his playing, it is challenging and funny music. It is tight, too, and the musicians are all working hard from charts. Some of the work was commissioned for the Moscow State Circus and alludes to inguishing white rats and unrolling clouds. Later, a metal baritone evolves from Ravel-inspired piano work, penny whistles confusing the atmosphere.

To reduce the availability of esoteric and expensive music like Previte's (why is experimental and minimalist music usually made by large ensembles?) might seem a painful way of reducing the touring budget. But CMN is like a travelling oasis for regions starved of well-organised cutting-edge art, especially new music. regional arts boards have been trimmed. To a point, London can look after itself, but what other major promoter would take Glenn Branca's Symphony No 10 for massed electric guitars to Cardiff or Bracknell, for example?

The CMN spring programme continues with tours from Glenn Branca at the end of this month; London Brass at the end of March; and pieces including Michael Nyman's tribute to John Cage and the Northern Sinfonia in May (a new cello concerto by Paul Ruders).

Garry Booth

Television/Christopher Dunkley

Picasso unexplored

The Tate Gallery exhibition *Picasso: Sculptor/Painter* opens today and BBC2 is in the middle of a season of programmes designed to complement the event. This is remarkable for two reasons: first because there are few television channels in the world which would even consider such a season. Britain has two; it is easy to imagine Channel 4 doing something similar. Given the worldwide tendency for television to concentrate more and more on such derivative and childish trash as *Don't Forget Your Toothbrush* (which, ironically, was launched on Saturday by Channel 4), we in Britain should count ourselves fortunate indeed to have two channels still willing to treat the audience like grown-ups.

However, the season is remarkable secondly because there seems to be a vacuum at its centre. Picasso is the primary representative in the public imagination of "Modern Art"; and "Modern Art" is treated with suspicion, hostility or contempt by a would-be majority of the population. So, given the obsession with the "mass" aspect of television as a mass medium, you might think that the controller of BBC2, Michael Jackson, and BBC television's head of music and arts, Kim Evans, would see the Tate exhibition and their own season as the occasion to take the bull - that one made out of a bicycle saddle and handlebars if you like - by the horns and take the Modern Art debate to the public.

Instead they are behaving as though they are unaware that there ever was any controversy over Modernism. In this entire season, beginning on Saturday and spreading across two weeks, with 12 proper programmes and 20 amusing little 90-second inserts called *Talking Picasso*, there are just two occasions when the central debate might be heard. The first is *Picasso v. Matisse* which is transmitted tonight. The programme starts with the two ideas that there is only room in heaven for one more artist, and St Peter (black of course, though surprisingly not a woman) has to choose. Which should it be?

Unfortunately, though it touches on the contrasts between Matisse as the decorative colourist and Picasso as the intellectual master of form, the programme rapidly reverts to the main preoccupation of this series: Picasso's sexuality and the role of his models and mistresses. But there is a moment when we are shown a painting of a cream sector, gleaming against a dark background and the commentary remarks that after looking at this it is easier to go back and look at one of Matisse's late groups of dancers and ignore what the dancers are doing and instead

see how they fill the space and how the paint fills them. In other words painting is not about dancing or sunshine or joy, it is merely about painting.

This, surely, is where television should start the big debate. It is the concentration on just such closed-shop talk, full of internal references to the world of painting rather than the world of ordinary people's experience, which ordinary people find most pretentious about the world of Modern Art. To outsiders it looks like a comely little world of artists reacting to one another's latest weird passions, dealers egging them on, a few people with more money than sense buying art in the hope that it will out-perform the Football 100, and an army of academics and critics arguing the toss over all this in a secret language.

However, the opportunity is missed and the programme moves back to discuss Picasso's bafflement at Matisse's ability to paint from

Picasso is the ideal artist to exemplify the debate about 'Modern Art', but this series has ducked the issue

nude models since Picasso found that, faced with a naked woman, he invariably became more interested in going to bed with her than painting her. Hence his habit of painting the female form clothed or from memory.

As part from the last in the season, all the other programmes are devoted either to Picasso's life, as with the opening offering, *Yo Picasso*, a documentary which unashamedly mixed conventional and drama techniques to tell the story of his famous companions; to some highly detailed aspect of his work as in Sunday's *Picasso in Concrete* which showed how Carl Nesjar translated Picasso's cardboard maquettes into pre-stressed concrete; or to the specialised reactions in *Talking Picasso* where, for instance, green grocers criticise the fruit in a Picasso still life and a plastic surgeon muses on the possibility of rebuilding the head of a woman in which both eyes appear on one side of the nose.

Ho ho. It is healthy not always to take art too seriously, and practically all these programmes are entertaining, informative, and well made - though some of the foreground music in the *Richardson* on *Picasso* trio was irritating, and in *Yo*

Picasso loud enough to drown the dialogue. Nor is this season free of television's most infuriating habit in the coverage of art: using the camera to comment on paintings in a way that expresses the TV producer's sensibilities at the cost of the artist's. No artist ever intended you to see his work by starting in big close-up on an eyebrow before zooming out to the whole canvas. Moreover, repeating Clouzot's *Le Mystère Picasso* this coming Friday risks embarrassing comparisons. Nearly 40 years old, this extraordinary exercise in which Picasso painted on glass as cameras filmed from the rear is the most powerful piece of work in the season.

The main point remains, however: Picasso is the ideal artist to exemplify the debate about the Modern movement because he showed with the pictures in his early Blue and Rose Periods that he was capable of creating hugely impressive and popular work in conventional styles, yet he chose to move into cubism and other unconventional styles. Why?

Occasionally we get a hint, as in John Richardson's Monday programme with its details about early analytic cubism in Picasso's sketches from a Spanish hotel window. But within the larger consideration of Modernism these are trifles. What you would never gather from this Picasso season is any sense that figurative and non-Modern art is now moving back into the vanguard, and that it begins to look as though the entire Modern movement will be seen with hindsight, perhaps quite soon, as an eccentric detour within the larger history of art.

Of course there is still the last programme in the season which it has been impossible to preview: *The Late Show* on Thursday February 24. We are told that this will tackle such questions as Picasso's place in the Modern movement, and how far he can be held responsible for "the alienating trends of the present" in the art world. However, it sounds as though the chief concern will be the position of sculpture in the work of the painter, precisely the point implied by the title of the Tate exhibition.

Television arts departments in general, and *The Late Show* in particular, appear to believe unswervingly in Modernism and are thus out of kilter with non-metropolitan public opinion. So it would be astonishing if *The Late Show* did mount a debate which managed to stand outside the enchanted village of Modernism and seriously question its creed.

Yet in the mass medium of television that, surely, is one of the most important things that any proper season on Picasso ought to do.



Picasso: the TV series seems more interested in his sexuality rather than his work

Highest level of entertainment

Max Loppert enjoys the Covent Garden premiere of Massenet's 'Chérubin'

This quality of Massenet's 27th opera (1905), of which the Royal Opera has just given the belated British premiere. It sets limits of unpretentious entertainment and then, with a skill as effortless as it is self-concealing, surpasses them.

The notion of a *Marriage of Figaro* operatic pendant in which Chérubin is the principal character, coming to the fore in the third of Beaumarchais's "Almaviva" plays, *La Mère coupable*: Massenet's librettists adapted Francis de Croisset's 1901 comedy) is itself a civilised conceit. The opera's Mozartian touches - the Count and Countess as minor characters, a wry reference to Don Giovanni to counteract the happy-ever-after final curtain - are deft, not insistently made.

The purpose, rather, is to reflect in the most delicate of operatic glasses the dizzier moments of youthful romantic emotion. Because the opera moves so fast and its substance appears so undemanding, it is only afterwards that one realises it has said something rather interesting about the human condition - about the maddening, delightful unpredictability of the human heart.

By now it must be clear that I think *Chérubin* a worthwhile addition to the Royal Opera repertoire: a season containing Massenet's "sung play" (according to his own labelling) at the one end and Britten's *Gaetano* at the other is admirably wide-ranging indeed. By and large the new production is a success, more than perhaps might have been

predicted, given its difficult birth pangs: the dispute with the original conductor, Rozhdnestvensky, meant that Mario Bernardi - former Sadler's Wells chief and a very welcome returnee to London opera - had probably little more than a week to chime his interpretation in with that of the producers.

He has done so very well: the last word in fizz may be lacking in the playing, but the pacing is excellently trim. The cast is firmly supported, and its star, the American Susan Graham, encouraged to shine. In the title role Miss Graham's mint-fresh high mezzo (which revives memories of the young Yvonne Minnion) gives pleasure of the most

rewarding kind: the use of the voice is subtle, not showy, and Massenet's principal-boy conception takes on the richness I suspect it has by no means always displayed.

Angela Gheorghiu's Nina is full of dusky fragrance, sometimes a touch sharp in pitch. The showpiece soprano role, the dancer L'Ensoleilée, finds Maria Bayo bright-toned but mostly rather impersonal in her inflections. Robert Lloyd's Philosopher - idealised parent-figure, wise and humane - is wonderfully sympathetic. Minor roles are tidily assigned, with generally a higher standard of French delivery than usual in this house: Ryland Davies, another welcome house returnee, stands out as the Duke.

Tim Albery (producer) and

Anthony McDonald (designer) have found a palatably modern-accented approach to Massenet which for many people will increase the evening's attractions. The manner is at once quirky and pretty-pretty, with heavy reliance on storybook colours and patterns, and infusions of dance beyond the basic needs of the plot; the comic scenes are turned into lightly mechanised farce.

For my taste the show is over-designed to the point of artifice, and correspondingly too often short on simplicity. The addition of actors playing Susanna and Figaro, who simultaneously translate the many patches of French spoken dialogue, is a bad idea, even if one sees how and why it came about. In the end, the freshness of the principals, the unassuming mastery of the conductor and the beauty of the work itself come through with room to spare.

In repertory until March 1; sponsored by KPMG Peat Marwick and the Jean Sainsbury Fund

INTERNATIONAL ARTS GUIDE

BORDEAUX

Grand Théâtre Fri, next Mon, Wed and Sun: Karl Anton Rickenbacher conducts Roberto de Simone's production of *Die Zauberflöte*, with cast headed by Gilles Cachemaille and Donna Brown (5648 5854)

CANNES

CANNES MUSIC FESTIVAL. This year's festival runs from Feb 25 to March 6. The opening concert is given by the Orchestre National du Capitole de Toulouse under Michel Plasson. Other highlights include a Mozart programme with the Academy of St Martin in the Fields under Neville Martin, and a Beethoven and Chopin recital by Abdel Rahman El Bacha. All events take place at the Palais des Festivals (8299 3108)

COLOGNE

Philharmonie Tonight: Gidon Kremer and Martha Argerich play music for violin and piano by Beethoven. Fri: Simon Rattle

conducts Orchestra of the Age of Enlightenment in symphonies by Mozart and Schubert. Sun morning, Mon and Tues evenings: Peter Schneider conducts Gürzenich Orchestra in works by Strauss and Suk. Sun afternoon: Gerd Schuricht conducts Gürzenich Orchestra in a cycle of Shostakovich string quartets. Next Wed: José Carreras (0221-2801) Opernhaus Tonight: James Conlon conducts Harry Kupfer's new production of Shostakovich's *The Nose*. Fri, Sun, next Wed: Fiedler with Ben Heppner and Lisbeth Belslev. Sat: TanzForum production of Peer Gynt, choreographed by Jochen Ulrich (0221-221 8400) Schauspielhaus This month's repertory includes Günter Krämer's radical version of Fiedler on the Roof, Chekhov's *The Seagull* and Shakespeare's *As You Like It* (0221-221 8400)

COPENHAGEN

Royal Theatre The main event this week is the premiere on Sat of new ballets by Danish choreographer Anna Laursen and American dancer Laura Dean (repeated Feb 21, 23, March 3, 9, 14, 16, 24, 28). Repertory also includes Helgi Tomasson's new production of *Stepping Beauty*, Tosca and Otello (tel 3314 1002 fax 3312 3682)

DRESDEN

Semperoper Tonight: Stephan Thoss' production of Prokofiev's ballet *Romeo and Juliet*. Fri: Les Contes d'Hoffmann. Sat, next Thurs and Sun: Colin Davis conducts Fiedler. Next Wed: Davis conducts

Dresden Staatskapelle (0351-484 2323) Kulturpalast Sat, Sun: Michel Plasson conducts Dresden Philharmonic Orchestra and Chorus in concert performance of Carmen, with cast headed by Elena Zaremba and Mario Malagnini (0351-486 9666)

FRANKFURT

Oper The programme for the rest of the month is devoted to a new production of Janacek's *From the House of the Dead*, staged by Peter Mussbach and conducted by Sylvain Cambreling. Next performances tonight, tomorrow, Sat, Sun and next Wed (069-220051) (notebook) Alta Oper Sürz Collegium Musicum Freiburg and Frankfurt Kantorei in sacred works by Bach and Mozart. Next Tues: Roger Norrington conducts Chamber Orchestra of Europe and Frankfurt Kantorei in choral works by Beethoven and Mendelssohn (069-134 0400)

HAMBURG

Staatsoper The main event this week is a new production of Henze's *Die Bassarden*, conducted by Marius Stanz and staged by Christine Mielitz in designs by Gottfried Filtz (repeated Feb 24, 27, March 3, 5, 11, 18). Repertory also includes *Madama Butterfly*, *Artache* and *Naxos* and a new Puccini trilogy choreographed by John Neumeier (040-351721) Musiktheater Tonight: Kathleen Kuhlmann song recital. Sun: Hamburg Symphony Orchestra plays

Brahms and Mozart. Mon: Labeque Sisters (040-354414)

LEIPZIG

Opernhaus Tonight: Jiri Koucký conducts John Dew's new production of Don Giovanni, with Tomas Mowes in title role. Fri: Werther with Keith Ikala-Purdy in title role. Sat: Il barbiere di Siviglia. Next Wed: Elektra with Sophia Larson (0341-291036) Gewandhaus Tomorrow, Fri: Heinz Rögner conducts Gewandhaus Orchestra in works by Rakhmaninov, Mozart and Mahler, with piano soloist Peter Rösel. Sun morning, Mon evening: Justus Frantz conducts MDR Symphony Orchestra in Schumann and Mozart, with violin soloist Vadim Repin. Sun evening: Brandis Quartet plays string quartets by Mozart, Debussy and Beethoven (0341-713 2280)

LILLE

Opéra Tonight, Fri, Sun: Jean-Claude Casadesu conducts Daniel Mesguich's production of *Un ballo in maschera*, with cast led by Vincenzo La Scala, William Stone, Stefka Evstatieva and Linda Finnie (2012 8240) Nouveau Théâtre Next Tues: Jean-Claude Malgoire conducts Orchestre National de Lille in works by Weber, Wagner and Beethoven (2012 8240)

LYON

Auditorium Fri, Sat: Stanislaw Skrowaczewski conducts Orchestre National de Lyon in works by

Beethoven and Bruckner (7860 3713)

MUNICH

Gasteig Tonight, Fri: Gerd Albrecht conducts Munich Philharmonic Orchestra in works by Peter Ruzicka, Mahler and Pettersson. Sat: Enoch zu Guttenberg conducts Sinfonia Varsovia in Mozart and Schubert, with piano soloist Paul Gulda. Sun: Kazimierz Kord conducts Warsaw National Philharmonic Orchestra in Brahms and Shostakovich, with piano soloist Valery Afanasyev (089-4809 8614) Staatsoper Tomorrow: John Cranko's ballet *The Taming of the Shrew*. Fri, next Tues and Fri: La Cenerentola with Cecilia Bartoli. Sat, Mon: Tosca with Tiziana Fabbricini, Peter Dvorsky and Bernd Weikl. Sun: charity gala concert featuring Ute Lemper, Julio Iglesias, Margaret Price, Birgitt Nilsson, Ursula Andress and numerous others (089-221316) Herkulessaal der Residenz Feb 21: Alban Berg Quartet. Feb 22: Labeque Sisters. Feb 24: Marjanna Lipovsek song recital. Feb 24: Maurizio Pollini. Feb 25: Martha Argerich and Gidon Kremer. Feb 28: Julian Bream (089-299901) Komödie Neil Simon's 1991 Pulitzer Prize-winning play *Lost in Yonkers* runs till Feb 28, directed by Phil Young (089-2916 1639)

OSLO

Konsertthuset Tomorrow, Fri: Marc Soustrot conducts Oslo Philharmonic Orchestra in works by Tomasi, Poulenc, Milhaud and Roussel, with organ soloist

François-Henri Houbart. Feb 26: opera gala (2263 3200)

STOCKHOLM

Royal Opera Tonight: La traviata with Lena Nordin as Violetta. Tomorrow: Gian Tetley's ballet *The Tempest*. Fri, next Tues: Lohengrin with Gösta Winbergh in title role. Sat: Friedrich Halder conducts revival of Bengt Peterson's production of *La bohème* (tickets 08-248240 information 08-203515) Konserthuset Tonight: Odo Karmu conducts Stockholm Sinfonietta and Chorus in Mendelssohn's *Loggessang* Symphony. Sat afternoon: Lindsay Quartet plays string quartets by Haydn, Tippett and Debussy (tickets 08-102110 information 08-212520)

STRASBOURG

Théâtre Municipal Tonight, tomorrow, Sat, Sun afternoon: Theodor Guschlbauer conducts Pierre Strosser's production of *Die Fledermaus*, with cast including Francis Egerton, Stuart Kale and Petra Maria Schnitzer (8875 4823)

STUTTGART

Staatstheater Tonight, next Tues: Stuttgart Ballet mixed bill. Tomorrow, Sat: Don Giovanni. Fri: Tom Cairns' production of *La bohème*. The Kallnes Haus has Herbert Wernicke's adaptation of *Die Fledermaus*. Gabriele Ferro conducts orchestral concerts in the Liederhalle on Sun morning and Mon evening, featuring works by Busoni, Webern, Aldo Clementi and Mendelssohn (0711-221795)

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330. FT Business Tonight 1730, 2230

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WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230. Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230. Sky News: FT Reports 0430, 1730;

Ian Davidson

Pains of growth

The EU's ideological battle is affecting its enlargement



Mr Douglas Hurd, British foreign secretary, has called on the UK's ruling Conservative party to unite round a common manifesto for the European parliament elections in June, and not to renege last year's battles over the Maastricht treaty. He urged Conservatives to stand as "the party of Europe", confident that the UK government's vision of a loose, free-trading European Union was now becoming the new orthodoxy in Europe.

Mr Hurd's anxiety is as understandable as it is acute. In the ordinary course of events, the European parliament election campaign would be likely to be fought as a plebiscite on the government's domestic record, not on the future of the EU. Since the government is deeply unpopular, the elections risk being a disaster for the Tories. But the disaster will be all the greater if, in addition, the campaign becomes the scene for another virulent slanging match over Europe between the two halves of the Tory party.

If Mr Hurd succeeds in papering over his party's split over Europe, he will be lucky. Unfortunately, it is simply not true that the UK government's vision of a loose EU is now the new orthodoxy in Europe. What is true is that there is now no accepted orthodoxy on the future of the EU, because the Union is in a state of profound political malaise.

The reason for this malaise is that the Union has been completely overtaken by the speed and scale of events in the real world outside. When the Maastricht treaty was put together, in the brief moment of ecstasy after the fall of the Berlin Wall, President François Mitterrand and Chancellor Helmut Kohl thought they were concluding a grand Franco-German Euro-bargain for the internal development of the EU, as a counterpart to German unification. They did not foresee that their private deal might be shipwrecked by the storms on the world's foreign exchange markets, or by war in the Balkans.

In addition, the Union has lost credibility with the voters, and therefore with politicians, because it has failed to avert rising

structural unemployment. Once upon a time, Europe was sold on the prospectus that economic integration would deliver growth, in spite of the transitional pain of European economic liberalism. Today, Europe's workers are being asked to accept that their jobs and the postwar European socio-economic model may be thrown on the garbage heap, for the sake of a global economic liberalism which bypasses anything decided in Brussels, or indeed in any national capital.

As a result, the EU is now

There is now no generally accepted orthodoxy on the future of the European Union

plunged into a gloom as deep as the phase of Euro-pessimism of 10 years ago. Since that earlier pessimism then gave way to an equally intense phase of Euro-phoria, with the Single European Act and the collapse of communism, some may reasonably ask if the present depression may not turn out to be just another passing phase. It may. But there at least two reasons why it may not. The first lies in the shortcomings of the Maastricht treaty. The plan for economic and monetary union may not be dead, as the jeering Euro-sceptics would have us believe, but its future is at best uncertain. The equally grand scheme for a common foreign and security policy always looked over-ambitious; in the light of events in ex-Yugoslavia, it now looks merely flatulent.

With hindsight it seems clear that the practical prescriptions

contained in the Maastricht treaty fall short of the stated objectives. If the member states really want monetary union, they probably need to make a bigger political commitment; if they want a common foreign policy, they obviously have to make a much bigger political commitment. Right now the Union has a treaty whose stated ambitions exceed its grasp; but there is no general willingness to strengthen the treaty so as to make its aims attainable.

But the disagreement between the member states on where the EU is going, or how to get there, is made much worse because they do not know how many members it will have; and this is the second reason for gloom. The fall of the Berlin Wall has released a flood of eager candidates: four members of the European Free Trade Association are negotiating now, and there is a platoon of other countries waiting to join. It should be obvious that a much larger Union will be a very different Union. But the present member states cannot resolve the problem of what such a large EU should look like, because they are still impaled on the ideological argument between nationalists and federalists.

This unresolved ideological argument is bound to cut across the question of EU enlargement, and might conceivably prevent it. The European parliament, which now has the power to ratify enlargement, said two years ago that it would not agree to new members unless its own powers were strengthened; yet it seems unlikely that members will renegotiate the Maastricht treaty, and certainly not in the middle of negotiations with the Efta candidates. In the event, parliament may hesitate to veto enlargement. But this week such a threat came from Spain, which suggested that it might block the admission of the rich Efta countries, without an increase in regional aid to the poorer countries of the Mediterranean.

In other words, enlargement may yet become a negotiating pivot for the Union's old ideological arguments. But these arguments cannot effectively be addressed at least until France has a new president next year, and probably not until the Maastricht review conference of 1996. The present phase of Euro-gloom could be with us for a long time yet.



Many faces of UK politics: (from left) Labour's Jack Straw; Pauline Green and Sir Christopher Prout, Labour and Tory MEPs; Stephen Milligan, late MP for Eastleigh

Midterm by-elections are always difficult, even for governments not mired in real or imagined scandal. But the Eastleigh poll, following the death of Conservative MP Mr Stephen Milligan, matters more than most for UK prime minister Mr John Major: it will be accompanied - probably on May 5 - by elections for two Labour-held Commons seats and thousands of local government seats and, in June, for 84 seats in an expanded European Parliament.

Taken together, the various elections amount to a three-part referendum on the government's standing - the biggest electoral test for the Conservatives since Mr Major pulled off an unexpected victory in the 1992 general election. Officially, only the parliamentary elections will be fought on national issues. A variety of local issues is already emerging in the council elections, and the Maastricht treaty will be central to the European campaign.

But the results will be analysed with a single criterion in mind: can the Conservatives recover enough ground over the next three years to win another general election, or are they in so much trouble that only a change of leader can save them?

It will not be a clean fight. The focus of Labour's campaign is allegations of "Tory sleaze" and incompetence, much of which arises from the recent spate of disclosures about the private lives of Conservative MPs.

Senior Tories accuse Labour of running a smear campaign. Conservative officials have already released details of seven alleged Labour smears; they threaten to publish further details from a "lies file" held at Central Office.

Both main parties allege policy differences between Liberal Democrat candidates in various parts of the country, and point to the party's disciplinary problems in east London, where members have been accused of racism.

While the parties agree the campaign is likely to be dirty, a fog of disinformation is obscuring the battlefield as the campaign strategists play down their parties' chances.

First, Eastleigh. The government is expected to try to minimise the impact of the by-election by holding it on the same day as the local elections. Conservative officials have little hope of hold-



Many faces of UK politics: (from left) Labour's Jack Straw; Pauline Green and Sir Christopher Prout, Labour and Tory MEPs; Stephen Milligan, late MP for Eastleigh

ing the seat, which would fall to the Liberal Democrats on a swing of 11.5 per cent - much less than the swing they achieved in the Christchurch and Newbury by-elections last year.

The Liberal Democrat leadership is playing down its chances on the grounds that its relatively thin resources will be stretched by the local and European campaigns. But it remains favourite to take the seat.

Paradoxically, Labour has given the government a glimmer of hope by opting for a high-profile campaign, directed by the team which won mid-Staffordshire from the government in a by-election in 1990. Mr John Smith, Labour leader, reasons that the government's problems have made Eastleigh a genuine three-way marginal. He will campaign personally in the constituency, along with other shadow cabinet ministers, in sharp contrast to the party's low profile at last year's by-elections.

This strategy could go wrong if a split opposition vote allows the Conservatives to hold the seat, or if Labour trails in third. If that happens, Labour will console itself with inevitable victories in by-elections at Barking and Rotherham, where it is the sitting party.

Second, the local elections. Early forecasts, based on Labour's lead in most recent opinion polls of about 20 per cent, suggest the Tories could lose dozens of hundreds of seats in metropolitan authority elections all over Britain.

It may not be that simple. The Conservatives did so badly at the 1990 elections, when the seats at stake were last contested, that it would be hard for them to do much worse. Indeed, Labour's public stance is that its own party will do well to hold its ground.

"I am confident that our vote will go up, but we could be in the paradoxical



Many faces of UK politics: (from left) Labour's Jack Straw; Pauline Green and Sir Christopher Prout, Labour and Tory MEPs; Stephen Milligan, late MP for Eastleigh

position of doing well but losing seats because we are fighting on the 1990 results, which were spectacularly good for us," says Mr Jack Straw, Labour's campaign organiser.

Labour's problem is that it already controls most big authorities where the seats are being contested. In some, such as Hull, it holds every city council seat. In others, such as Birmingham, it is defending a tiny majority achieved on a flood tide of Labour votes.

One important test will be London, where Labour did relatively badly in 1990. The party is playing down expectations of gains in Westminster and Wandsworth, the two flagship Conservative authorities tainted by allegations of gerrymandering. Privately, party strategists expect gains in both boroughs. There are also hopes of outright victory in outer London boroughs, such as Croydon and Ealing, which remained loyal to the Conservatives in 1990.

However, Labour could lose seats to the Liberals in the south London boroughs of Southwark - part of which is a Liberal stronghold - and Lambeth, where Labour councillors face corruption allegations.

Mr Paddy Ashdown, the Liberal Democrat leader, is playing down expectations of a big breakthrough. But Liberal Democrat strategists will be disappointed if the party fails to consolidate its successes across the south in the county council elections last May.

Finally, Europe. Labour took 41 per cent of the vote in the last election in 1989, when it won 35 of the 78 British mainland seats, compared with 32 for the Conservatives and one Scottish Nationalist. This time, on June 9, it expects to pick up most of the 2m votes



Many faces of UK politics: (from left) Labour's Jack Straw; Pauline Green and Sir Christopher Prout, Labour and Tory MEPs; Stephen Milligan, late MP for Eastleigh

poiled by the largely defunct Green party in 1989.

No one will put a figure on Labour's target, but Ms Pauline Green, leader of the party's European MPs, dismisses projections that it will win 56 to 69 of the seats at stake. She concedes only that Labour is confident of doing "very well", and expects to win more seats, including Herefordshire and Shropshire, where Sir Christopher Prout, leader of the Tory MEPs, is standing.

Privately, however, party workers are less circumspect. One claimed "there is no such thing as a safe Conservative seat", and reported a Conservative MEP lamenting that the party's delegation might soon fit into a Brussels taxi.

The Liberal Democrats are playing down claims that they could win up to a dozen seats. But officials admit that they are confident of taking three or more seats in the south-west, and possibly one or two in the south.

If the government's worst fears in the three elections were realised, the Conservatives could be left with less than a dozen seats in the European Parliament, severe losses in the local councils, and humiliating defeat in Eastleigh. A bad result in one of the three polls would not necessarily spell the end of Mr Major's premiership. Disaster in all three might.

The key, however, is what would constitute disaster. The thinking in Downing Street is that mediocre results in the elections will seem a triumph if a rout of Conservative candidates is expected.

For this reason, Conservative strategists are doing little to counter media speculation of a Tory collapse. It is a strategy that infuriates Mr Straw, who accuses the Conservatives of "laying trails suggesting they are going to do extremely badly".

But a similar approach worked well in the last considerable round of local elections in 1990, when Mr Kenneth Baker, then environment secretary, manoeuvred Labour into targeting the Tories' London strongholds of Westminster and Wandsworth.

Labour polled strongly across the country, but failed to extract full benefit from its performance because it did not take the two Tory flagships. The Conservatives are laying a similar trap this year. This time, Labour thinks it has the government's measure.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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No evidence of narrowing output gap

From Mr Giles Keating.

Sir, Samuel Brittan ("The enigma of the UK output gap", February 14) writes that "what-ever the output gap, it is narrowing smartly... we know this from the combination of the unexpectedly sharp fall in unemployment and other labour market indicators, and from business survey evidence".

But the fall in unemployment has occurred because of a large increase in the number of part-time jobs (up 190,000), and in the self-employed (up 79,000), and some of these may be part-

timers). The number of full-time employees has continued to shrink (down 95,000). So the total number of hours of labour services being used by the economy certainly hasn't risen much during the recovery, and may well have continued to fall. (All data refer to the period from March 1993, roughly when unemployment started to fall, up to September, the latest available).

This is not evidence of a narrowing output gap. Instead, it is evidence that the market is re-distributing a roughly unchanged amount of work

around a larger number of people.

Labour market reforms over the past few years have probably helped achieve this. Examples include the cut in the starting rates of National Insurance contributions, and (during 1993) the abolition of the minimum wage imposed by residual wages councils. On this interpretation, the unemployment figures over-stated slack in the labour market a year ago, because there was an inappropriate mix of full- and part-time jobs. It is not the amount of slack that has fallen over the past year, but the the

degree of overstatement.

There is a clear message here for the government: beware of saving cash by extending means-testing of medical and social security benefits. Means tests at like very high marginal tax rates on low-income earners, and the more they are imposed, the more damage is done to the reforms of the past decade which are finally showing their worth in today's decline in unemployment.

Giles Keating, One Cabot Square, London E14

Still a threat of action on power competition

From Mr Peter Rost.

Sir, It is refreshing to see your robust acknowledgment that privatising electricity as a duopoly has proved a costly error ("Littlechild's power gamble", February 14). As the energy select committee warned at the time, the resulting uncompetitive market has stimulated an excessive and premature "dash for gas", marginalised coal production and raised electricity prices for large users.

However, you come down too hard on the efforts of Professor Stephen Littlechild, the electricity regulator, to correct structural flaws. He was handed a framework for which politicians were responsible, not he. Nor was he given statutory powers to restructure the generators.

Consequently, his success in obtaining undertakings that

6,000MW of capacity will be divested, is a significant anti-trust achievement. As you suggest, it may not be enough to develop genuine competition at the margin where it matters. But Professor Littlechild has insisted on progress reports at six monthly intervals on the disposal of plant and, significantly, he intends to review the situation towards the end of the two-year transition period.

The implied threat that, if real competition has not developed by then, further action can be expected, should not therefore be underestimated.

Peter Rost, chairman, Major Energy Users' Council, (former member, energy select committee), Norcroft Court, Berkhamsted, Herts HP4 1LE

Respect for determination

From Dom Serafini.

Sir, I thought that fearing the Japanese was exclusively an American characteristic. You surprise me with your "Shout-out in the DC corral" (February 12/13) editorial.

What in effect you propose is a no-win situation. If the Americans will give up in order to save Mr Morihito Hosokawa's job as prime minister, they will be accused of interfering with Japan's internal affairs. At the same time,

and for the umpteenth time, the Americans will come back unfairly empty handed.

This is business and the Japanese will respect the Americans for it, if, once and for all, the Americans will be more focused, determined and strong.

Dom Serafini, publisher, MVideo Age International, 216 East Street, New York NY 10021, US

Latin American debt servicing

From Mr Joseph M Evangelisti.

Sir, In summarising the conclusions of a recent J P Morgan economic research report on Latin American debt, the Financial Times headline said "New debt crisis may hit Latin America" (February 15).

In fact, the Morgan report did not suggest that a debt cri-

sis might reoccur, and pointed out that debt-servicing capacities of the major Latin American economies have improved substantially since the early 1980s.

Joseph M Evangelisti, J P Morgan, 60 Victoria Embankment, London EC4Y 0JP

Doubtful benefits from tying UK overseas aid to exports

From Mr Martin Griffiths.

Sir, A K Goldsmith (Letters, February 14) defends the use of overseas aid to promote British exports. Three points need to be made in the light of his assertions.

First, the Overseas Development Administration stated in its 1993 review of British aid that "the aid programme's greatest priority is reducing poverty". When ODA minister Baroness Chalker outlined the seven goals of the aid programme last year, promoting exports was not one of them.

Furthermore, only 10 per cent of MPs believe that promoting trade should be a main aim of overseas aid, an Actionaid/Gallup opinion poll showed last July. It is true that other governments tie their aid to the exports of their own goods. Yet Britain ties 70 per cent of its bilateral aid, a higher proportion than most donors.

Second, recent research contradicts Mr Goldsmith's claim that the aid and trade provision (ATP) benefits the British economy. A 1993 study by experts at the University of Bath noted that, while the ATP has created some commercial


benefits, "this does not, however, imply that there has been a net economic gain to the UK". Regarding tied aid generally, the study concluded that "it is quite possible that the net economic effect on the UK has been negative, or at least quite negligible". A 1991 OECD study concurred, noting that "it is improbable that aid tying provides significant macro-economic benefits to any donor's domestic employment or balance of payments aggregates".

Third, what taxpayers want from overseas aid is that it helps to reduce poverty. An

Actionaid/BMRB survey last July found that 73 per cent of the public believe the government should increase aid to tackle global environmental and development problems.

We share Mr Goldsmith's willingness to participate in a public debate on these issues. But this should take account of the needs of the world's poor rather than those of big business.

Martin Griffiths, director, Actionaid, Hamlyn House, Hamlyn Road, London



FINANCIAL TIMES CONFERENCES

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Wednesday February 16 1994

Multimedia moguldom

Viacom's Sumner Redstone marked his victory in the \$10bn battle for Paramount Communications by declaring that the combined group would become a "global media powerhouse of unparalleled proportions". Are these the extravagant remarks of an empire builder who has overpaid? The vision of a far-sighted entrepreneur? Or the unhealthy ambitions of a would-be monopolist? The answer is probably a bit of all three.

It is not hard to make the case that Viacom has overpaid. The \$10bn price tag was only achieved after a fierce auction which pitted Mr Redstone against QVC's equally determined Barry Diller. Paramount's financial performance has been lacklustre. There is also Wall Street's verdict: Viacom's shares have tumbled since the battle began in September.

The glamour of owning a Hollywood studio is certainly part of the story. But this is not a classic case of managerial capitalism run wild. Mr Redstone is Viacom's majority shareholder, so it is largely his own fortune at risk. That also gives him the incentive to apply his undoubted drive to make the takeover pay.

Enthusiasts say the potential synergies are huge. Paramount's principal expertise is in film production. Viacom's is the ability to package and market entertainment globally. Add to these Blockbuster, the video retailer which is subject to a related \$8.4bn merger with Viacom, and you have a killer combination.

Joining forces

The key is to maximise the value of each "software property" by distributing it in as many different formats, channels and markets as possible. Brands such as Paramount's Star Trek or Viacom's Beavis and Butt-head can be exploited in cinema, video, TV programmes, video games, theme parks and upcoming multi-media formats. When packaged with other brands as cable TV channels, they can be sold from Budapest to Bombay.

Paramount and Viacom are already doing some of these things. But, say enthusiasts, they will be able to get a much bigger bang for their buck by joining forces. Booz Allen, a management consultancy group hired by Para-

mount, estimates earnings could rise by \$200m a year.

The tale is seductive. It clearly makes sense to sell the same product in as many different ways as possible. But why is vertical integration necessary to achieve this? Wouldn't Viacom do better to pick the best software from a range of producers? Wouldn't Paramount benefit from choosing the best distributor for each market?

Integrated group

There are two answers. One is that the full benefits of marketing through multiple channels cannot be achieved by arm's-length relationships. To maximise their returns from a particular property, companies must be able to control the timing of its release in each format and co-ordinate the marketing through different channels. This is only possible with an integrated group.

Set against this is the fact that large integrated organisations have their own bureaucratic problems. Putting two businesses together within the same organisation does not guarantee successful co-operation. One only has to look at another mega-media merger, Time Warner, to see that much talked-of synergies often come to little. It remains to be seen whether Viacom-Paramount-Blockbuster will be more dynamic.

The second explanation for integration is that entertainment companies do not have the luxury to buy products or distribution channels on the open market. Hollywood has long been an oligopoly. This is because the large studios control access to cinemas. As a result, the many independent producers have little option but to deal with the big players. Now, the theory goes, this oligopolistic structure is migrating to other media. In addition to Viacom and Time Warner, there are Rupert Murdoch's News Corporation and Japan's Sony and Matsushita, which all own Hollywood studios. Commercial power comes from being within such integrated structures.

While such an oligopoly would be cause for concern, it may never emerge. New technologies are altering the economics of entertainment all along the value chain from production to distribution. Mr Redstone's empire may not last as long as he would like.

Obstacles to Mideast peace

It must be tempting for world leaders, and especially President Bill Clinton, to believe that a peace settlement in the Middle East is only a matter of time.

The portents have been undeniably positive. The Madrid conference in October 1991 brought all the warring parties to the negotiating table on the internationally agreed basis of UN security council resolutions 242 and 338, which call for Israel to withdraw from the occupied territories in return for a full peace. Then, just over five months ago, Israel and the Palestine Liberation Organisation went a step further by signing a declaration of principles, designed to chart a course towards some form of Palestinian self-determination.

The handshake between Mr Yitzhak Rabin, Israel's prime minister, and Mr Yasir Arafat, the PLO chairman, on the lawn of the White House symbolised a widespread assumption that, whatever the subsequent setbacks, the two sides had accepted that there was no alternative to a negotiated settlement.

The assumption may still be valid, but it would be dangerous for western leaders to become too persuaded by symbolism when, on the ground in the Middle East, virtually nothing has changed in the past two and a half years. The Israeli military occupation of the West Bank and Gaza Strip has not been eased, Jewish settlements continue to expand, violent clashes continue, and popular support for the peace process is being relentlessly eroded on both sides of the divide.

No 'sacred dates'

According to the agreement signed in Washington, Israel was supposed to have begun withdrawing its forces from Gaza and the West Bank town of Jericho on December 13. Not only has it failed to do so, but Mr Rabin has chosen to state, repeatedly, that for him there are no "sacred dates" for implementing the timetable set out in the Washington accord. He would prefer a related implementation to an accord in which there was still room for differing interpretations, especially on any issues relating to security. Mr Arafat, for his part, has been anxious to acquire whatever sym-

bol he can, however minor, to demonstrate to his critics that he remains pledged to the goal of an independent Palestinian state. While progress has been made, the fundamentally different objectives of the two negotiating teams, and the deliberate ambiguities of the Washington agreement, have led to time-consuming haggling over the smallest details, such as whether the Palestinian flag at border crossing points should be fixed to a wall or flown from a pole. As both sides would acknowledge, the possibilities for further prevarication are almost endless. And with perceived prevarication comes the suspicion that one side or the other is less fully committed to the peace process than had been assumed.

Lost momentum

Those suspicions, particularly strongly felt in the occupied territories, need to be urgently checked if lost momentum is to be restored. Israel, while justifiably concerned about its security, is negotiating from a position of considerable strength. Mr Rabin, whether he intends it or not, is increasingly seen by Palestinian leaders as less enthusiastic about the Washington agreement than Mr Shimon Peres, his foreign minister, who negotiated it.

While Mr Rabin may fairly argue that it is not his role to sustain the leader of the PLO, he must also recognise that Mr Arafat was probably the only Palestinian who could have made the Washington agreement and, whatever his shortcomings, the only one who is politically capable of overseeing its implementation. Israeli leaders have only to listen to the mounting chorus of criticism faced by Mr Arafat from within the Palestinian community to appreciate how much more difficult it would be to negotiate a settlement with any likely combination of successors.

President Clinton and European leaders, having welcomed Mr Arafat to their capitals after shunning him for so long, should not repeat the mistake. Like him or loathe him, Mr Arafat is the only Palestinian leader who might currently be able to deliver the sort of Middle East peace they desire. A strong word in Mr Rabin's ear would not go amiss.

The spectacle makers of Sabae, in western Japan, have their own index for foreign exchange fluctuations. At ¥110 to the dollar, they are competitive in medium-quality frames, while at ¥105 they must retreat to the top end of the market, and at ¥100 they are making spectacles at a loss.

Sabae's scale applies to many Japanese manufacturers, which are reeling from the yen's rise on the foreign exchange markets over the past two trading days.

The yen stood at a just about acceptable ¥108.30 to the dollar as Prime Minister Morihiro Hosokawa flew to Washington for a summit with President Bill Clinton on Friday. Their failure to agree on a trade accord sent the yen shooting up to ¥109.5 at one point in Tokyo yesterday, to close at ¥102.02 to the dollar, pushing Sabae's spectacle makers close to making a loss.

The hard evidence that the US wants to push the yen higher is thin. President Clinton did refer to "the exchange rate factor" twice at his press conference with Mr Hosokawa. But on both occasions he cited it only as one of the "objective criteria" that the US was seeking to judge progress in opening Japanese markets over a period of years.

However, the apparently non-judgmental reference to the currency was otherwise construed by the foreign exchange traders late on Friday and again by the broader markets on Monday. This prompted the Treasury on Monday to issue a statement timed for the opening of the Tokyo markets yesterday that "we do not believe in artificially manipulating exchange rates".

Nowhere in the annual report of the Council of Economic Advisers, released on Monday, is there a single word on the desired value of the yen. Indeed US officials point out that a higher yen will tend further to deflate the Japanese economy, whereas the general thrust of US policy is to encourage Japan to cut taxes and thus stimulate growth. If anything, they say, currently weak Japanese economic fundamentals ought to push the currency lower.

On the other side of the equation, the US accepts that the yen's strength has aided US car and semiconductor makers, which are gaining world market share at the expense of Japanese competitors. The Japan Automobile Manufacturers' Association says Japan will lose its position as the world's largest car producer to the US this year, for the first time since 1979.

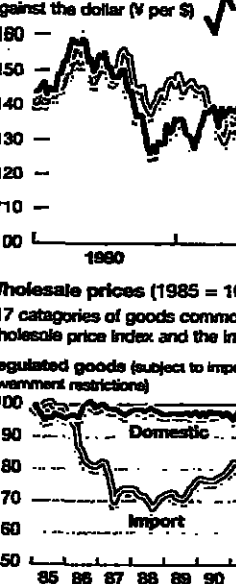
Yen appreciation is still the big worry in Japanese boardrooms, from Sabae's small companies to Tokyo's multinationals. Nomura Research Institute estimates that the ¥10 rise in the currency's rate against the dollar since early January has wiped 6 per cent off compe-

Robert Thomson and William Dawkins examine the effects on companies and consumers of the yen's rise

A sorry spectacle in Tokyo

Japan: exchange-rate blues

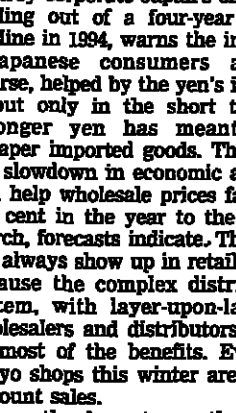
Yen Against the dollar (¥ per \$)



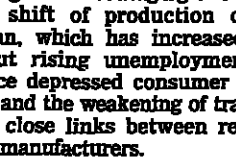
Wholesale prices (1985 = 100)

117 categories of goods common to the domestic wholesale price index and the import wholesale price index

Regulated goods (subject to import quota or other government restriction)

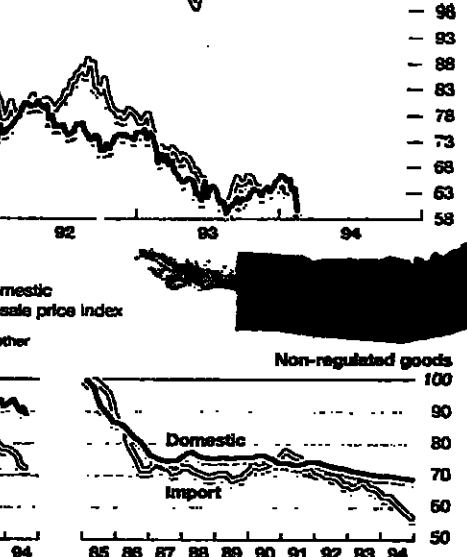


Non-regulated goods



Source: FT Computer/Latham Brothers

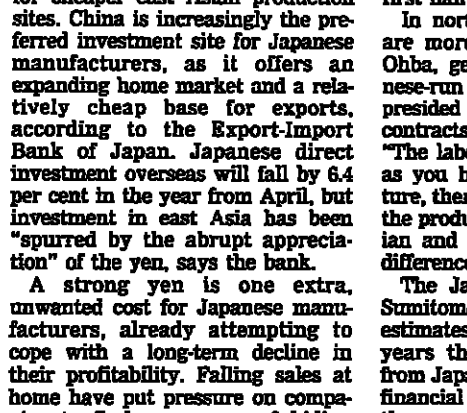
Against the D-Mark (¥ per DM)



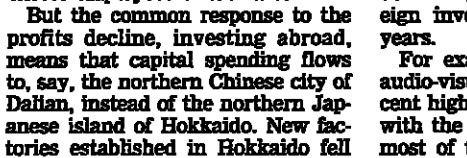
Wholesale prices (1985 = 100)

117 categories of goods common to the domestic wholesale price index and the import wholesale price index

Regulated goods (subject to import quota or other government restriction)



Non-regulated goods



Source: FT Computer/Latham Brothers

nies' average operating profits. If the yen stays this high, it could destroy corporate Japan's chance of pulling out of a four-year profits decline in 1994, warns the institute. Japanese consumers are, of course, helped by the yen's increase – but only in the short term. A stronger yen has meant some cheaper imported goods. This, plus the slowdown in economic activity, will help wholesale prices fall by 1 per cent in the year to the end of March, forecasts indicate. This does not always show up in retail prices, because the complex distribution system, with layer-upon-layer of wholesalers and distributors, soaks up most of the benefits. Even so, Tokyo shops this winter are full of discount sales.

Over the long term, the yen's strength is encouraging two trends: the shift of production outside Japan, which has increased fears about rising unemployment and hence depressed consumer spending; and the weakening of traditionally close links between retailers and manufacturers.

Investment in China is gathering pace among manufacturers looking for cheaper east Asian production sites. China is increasingly the preferred investment site for Japanese manufacturers, as it offers an expanding home market and a relatively cheap base for exports, according to the Export-Import Bank of Japan. Japanese direct investment overseas will fall by 6.4 per cent in the year from April, but investment in east Asia has been "spurred by the abrupt appreciation" of the yen, says the bank.

A strong yen is one extra, unwanted cost for Japanese manufacturers, already attempting to cope with a long-term decline in their profitability. Falling sales at home have put pressure on companies to find new ways of hiding excess employees in affiliates.

But the common response to the profits decline, investing abroad, means that capital spending flows to, say the northern Chinese city of Dalian, instead of the northern Japanese island of Hokkaido. New factories established in Hokkaido fell

from 277 in 1989 to 170 in 1992, and only 48 were commissioned in the first half of last year.

In northern China, the statistics are more impressive. Mr Suehiro Ohba, general manager of a Japanese-run industrial park in Dalian, presided over the signing of four contracts in a week late last year. "The labour here is cheap. As long as you have control over the venture, there is not much difference in the production quality between Dalian and Japan, but there is a big difference in the cost."

The Japan Research Institute – Sumitomo Bank's research unit – estimates that over the next five years the transfer of production from Japan will cost 1.1m jobs. Most financial markets observers expect the yen's strength to ensure double-digit growth in Japan's foreign investment for the next few years.

For example, Japan's imports of audio-visual electronics were 37 per cent higher in November, compared with the same month in 1992, with most of this equipment carrying a

Japanese brand-mark from the makers' east Asian factories. Japan became a net importer of televisions last year, for the first time since the second world war.

Offshore production of consumer electronics in Asia has not necessarily meant cheaper prices in Japan: the Fair Trade Commission, an anti-monopoly body, has warned makers against forming industry agreements, common until last year, to restrict discounts and cushion their margins.

However, the second main long-term effect of the higher yen – the impact on retailing – has resulted in some clearer benefits for consumers. It has spurred the development of stores operating outside the usual distribution system, which are able to pass on the savings created both by their own lower costs and by the yen's effect on imports.

In the consumer electronics industry, manufacturers rely on the loyalty of small retailers tied to their own group, through Japan's networks of cross-shareholdings and exclusive dealerships. But these small corner stores are under pressure from independent retailers willing to cut prices to attract business.

A similar trend is emerging in the food and clothing industries. Mr Takashi Shirayama, of Shirayama Corporation, an Osaka-based investment company, has plans for at least five retail outlets, the first likely to open in March, which he said could undercut supermarkets by 20-30 per cent. "If you have five stores, you have more import buying power," Mr Shirayama said.

It is harder, however, to get around the reluctance of power utilities to pass on the savings from the fall in the cost of energy, most of which is imported. The utilities still calculate energy costs at rates similar to those set in 1989, when the yen was ¥124 to the dollar, the currency in which oil is priced. Tokyo Electric Power and the other regional utilities reduced rates in November after complaints from consumers and pressure from the government, but the average Tokyo household is still saving only ¥111 on a ¥7,010 monthly electricity bill.

The result has been increasing numbers of Japanese worried that there are so few gains from a high yen. Their disappointment with derisory cuts in electricity bills may have been offset by the attraction of cheaper holidays abroad: record crowds at Narita airport over the new year holiday were no doubt delighted with the chance of a cheap sunshine break. But on balance, the yen's rise is a further constraint on the recovery of an economy already in the grip of deflation. Additional reporting by Jurek Martin

Flank left to fester

The west's policy on southern ex-Soviet Union republics needs rethinking, argue Gillian Tett and Steve Levine

The chief victim of this policy so far has been the Conference for Security and Co-operation in Europe – Europe's 52-nation quasi United Nations, founded in 1975 to promote political democracy and collective security between western democracies and the eastern bloc.

Two years ago, the CSCE became one of the first European institutions to welcome ex-Soviet republics into its ranks. Since then, however, most of the central Asian and Caucasian republics have acted against CSCE principles on human rights.

In Tajikistan, for example, which for the last 18 months has witnessed civil war between regional Tajik groups, ethnic cleansing and political repression have been widespread. Transcaucasian nationalist conflicts have produced other abuses: most recently, in October, Armenian forces expelled about 60,000 civilians from south-western Azerbaijan.

Supposedly free elections in Turkmenistan last month saw Mr Sapar-

murat Niyazov elected as president until 2004 with 99.99 per cent of the vote. The regime in Uzbekistan remains similarly authoritarian. The only republic with proper opposition political parties is tiny Kyrgyzstan, on the Chinese border.

"Uzbekistan and Turkmenistan are unique in actually moving backwards to Soviet-style politics," says one western diplomat in Uzbekistan. "No one expects them to become western-style democracies overnight – but when they move backwards there can be little chance of meeting CSCE standards."

In public, at least, CSCE officials deny that the issue is undermining the institution's credibility, and say efforts are being made to explain to the central Asian states their new European CSCE commitments.

"You have to look at this in an evolutionary perspective," says Mr Nils Eliasson, CSCE director, who points out that, throughout the CSCE's history, there has been a

steady improvement in the human rights record of formerly authoritarian members, such as Romania.

But the CSCE's problem is that it lacks diplomatic muscle: it has no clear mechanism for expelling members. Most central Asian governments have shrugged off its protests, retorting that the west is ignoring their regional problems.

Some US officials have raised human rights concerns. But there is little co-ordinated western pressure. One reason may be western concern that political instability could unleash the region's radical Islamic opposition groups – a fear propounded in particular by Russian diplomats. Another is cultural, with many diplomats privately admitting it is unrealistic to expect the same democratic standards from the 60m Muslim central Asians as from the Russians or Balts.

The priority for central Asia now, these diplomats argue, is to avoid economic collapse. So far \$10bn worth of foreign investment has

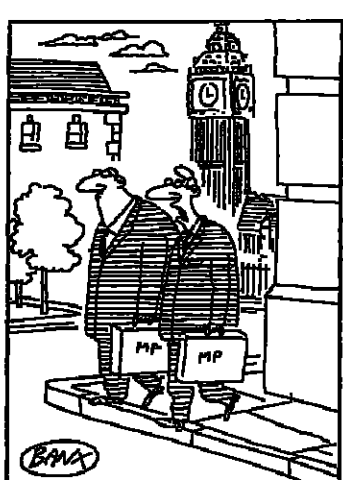
been pledged to the region, according to East European Investment magazine. As that increases, western businesses are likely to have a corresponding interest in maintaining stability. Kazakhstan is believed to have as much oil as Russia, Turkmenistan is the world's fourth largest gas producer, and Uzbekistan has rich gold reserves.

But the problem with this approach, as many CSCE officials agree in private, is that it makes a mockery of the CSCE. "It is double standards – one standard of human rights for the Slavic states and the Baltics and another for central Asians," says one senior diplomat closely involved with the CSCE.

Since few people outside the diplomatic circuit have heard of the CSCE, this in itself might not seem significant. But recent suggestions that the Russian peacekeeping forces currently operating in the former Soviet Union could operate under the CSCE's mandate seem likely to throw the institution – and such contradictions – into the spotlight.

If this happens, the CSCE will have to rethink its role and mandate. In the meantime, though, the west needs to clarify its own policy towards the region, if other European institutions looking eastwards are to avoid the CSCE's dilemma.

OBSERVER



I'm giving up back to basics for Lent

Roderic Lyne, headed the FO's Soviet department for four years until he moved to No 10 and he has just taken delivery of a deputy, Philippa Leslie-Jones, who has hardly had time to shake Moscow's snow off her boots.

Another sign, perhaps, that the Thatcherite cold war between the FCO and Number 10 is finally over?

PA in a big way

If it was good enough for Grandid, it's good enough for us, seems to be the motto of Ian and James Ivory, a couple of Old Etonian fund managers. Taking

a lead from their grandfather, James Ivory, the Edinburgh-based fund managers are putting a couple of million pounds of their own money into their latest vehicle – Stewart Ivory's Parnigan International Capital.

James Ivory, the grandfather, founded British Assets and backed his judgment by investing the family's fortune in it, as did his son, Eric. However, the latest generation of Ivory's, who have skipped around from Ivory & Sims to Stewart Ivory via Ivory & Co, are not just following in their grandfather's footsteps. An old Ivory & Sims colleague, Ian Rushbrook (ex-East Ham Grammar), owns nearly 30 per cent of Personal Assets, a £14m investment trust, and since he took it over in 1990 it's outperformed its peer group handsomely.

A case of anything Ian can do, Ian Ivory can do better?

Knight's turn

Ruth Dudley Edwards' conclusion, in her history of The Economist, that "nobody ever got the last word in a debate with Andrew Knight", is spot on.

The executive chairman of News International had been asked, along with several other former editors of The Economist, to sign the foreword of a first edition of Edwards' history, one of several books, including an uncut first edition of Pope's Rape of the Lock

from Mary Moore, which have been donated to a fund-raiser for St Anne's College, Oxford. Jeffrey Archer hangs the gavel at Middle Temple Hall on February 23.

But whereas Sir Alastair Burnet, Rupert Pennant-Rea and Bill Emmott just signed their names, the self-made millionaire has given copies of both his reviews of Edwards' book inside the front cover.

Genially put

The boardroom row at Middlesex's Northwood Golf Club reminds Observer of the old tale of the husband whose wife was always beating him at golf.

Having lost his ball in the rough, he trips over a lamp. A genie dutifully appears and offers our hero three wishes – the only condition is that the wife must get double.

The golfer's first wish is to be the best player in the club. "Fine," says the genie, "but you realise this means that your wife will be twice as good?" "No problem," says the golfer. "My wife is in the ladies section, and that doesn't count."

His second wish is to be a millionaire. Once again the genie mentions the condition. The golfer explains that he loves his wife dearly so her extra wealth would be no obstacle. "And your final wish?" asks the genie. "A mild heart attack," replies the golfer.

Yeltsin administration says orders must be cleared with Moscow

Russian troops told to defy UN

By Philip Stephens and John Lloyd in Moscow

Russian troops under United Nations command in the former Yugoslavia have been told not to obey orders given to them by their UN superiors until cleared by Moscow, according to officials in President Boris Yeltsin's administration.

At least one order had already been countermanded, they said, when Russian troops in eastern Croatia refused an order to move nearer to the front line around Sarajevo.

This emerged as Mr Yeltsin raised strong objections yesterday to the threat of air strikes against the Bosnian Serbs. He warned Nato it would not succeed in ending the conflict without full Russian agreement.

After talks in Moscow with Mr John Major, the UK prime minister,

Mr Yeltsin held back from outright rejection of the Nato ultimatum to the Serbian forces besieging Sarajevo.

British officials said the Russian president was keeping open his options in the event that air strikes were launched after the Nato deadline runs out at midnight on Sunday. Mr Yeltsin has made clear he sees air strikes as a last resort.

The Russian president, who appeared angry at the precedent set by the west in issuing a unilateral military warning, told journalists at the Kremlin yesterday: "Some people are trying to resolve the issue on Bosnia without the agreement of Russia. This will not succeed."

But, in his first public comments on last week's decision, Mr Yeltsin did not demand explicitly that the UN security council pass another resolution before launching

any military action. He also threw Russia's weight behind efforts to lift the siege of Sarajevo.

But he drew a distinction between air strikes called in self-defence of UN forces in Bosnia - which Moscow approved - and the wider remit of the Nato decision. He warned the West against attempting to impose a military solution to a conflict that could only be ended at the negotiating table. He added: "Russia will take part actively in talks to bring a peaceful solution... I am glad Mr Major supports our view on that."

A presidential spokesman said air strikes might be seen by the Russian public as a sign that last month's Partnership for Peace programme agreed by Nato and former Warsaw pact countries opened the door to US domination.

Mr Major, the first Nato leader to meet Mr Yeltsin since the air strikes ultimatum was issued, was anxious to reassure his host. He told journalists: "Before air strikes proceed on this very limited front there would need to be a reference back, under previously agreed Security Council resolutions, to the secretary-general."

Mr Major acknowledged that the search for a political settlement must involve active Russian participation. But British officials said the UK would oppose any move by Russia to force a vote in the security council on air strikes.

Guns wait, Page 3
Air strikes, Page 2
Russia and Britain 'de-target', Page 2
Flank left to fester, Page 15

Clinton blames Europe for jobs crisis

By Robert Taylor, Labour Correspondent, in London

President Bill Clinton's administration is increasingly critical in private of western Europe's failure to stimulate growth to create jobs, according to confidential documents in the possession of the Financial Times.

US economic policymakers believe European governments are wrong to concentrate on structural supply side reforms in the labour market to cut their debt burdens. They also want to see a European commitment to economic expansion.

Mr Larry Summers, the US Treasury undersecretary for international affairs, warned European central bankers at a meeting in Paris of the Organisation for Economic Co-operation

and Development in December that unless European nations followed more ambitious growth objectives, unemployment would not be significantly reduced by the end of the decade.

And last month in a letter to Mr Jean-Claude Paye, the OECD's director-general, Mr David Aaron, the new head of the US mission to the OECD, expressed criticism about the OECD's "lack of a positive role for macroeconomic approaches in addressing unemployment". His remarks were in response to the draft OECD paper on employment and unemployment to be published next month.

"Structural reforms are more effective in an environment of growth," argues Mr Aaron. "In the present climate of inadequate demand, reforms are more likely to be ineffectual or merely cause

jobs to shift from one sector or activity to another. Indeed, some structural reforms undertaken in a climate of deficient demand would exacerbate joblessness."

"This is particularly relevant in the case of Europe where there is substantial room to reduce short-term interest rates to stimulate aggregate demand, although fiscal policy is admittedly constrained," wrote Mr Aaron. He added that the Clinton administration believes macroeconomic and structural policies to deal with unemployment "can be mutually supportive".

The US head of mission told Mr Paye he had the backing of Ms Laura Tyson, the chief White House economist.

At the December OECD meeting Mr Summers made it clear the US wanted a European macroeconomic stimulus and not just

structural reforms to create employment. He said the European situation was moving "from stagnation to stagnation" casting "doubt over the European medium term economic-political strategies".

The US undersecretary wondered "if inflation could not come too low" and said it was "difficult to understand why France and Germany accepted low growth rates".

He told the bankers that Europe was making the "same mistake which the United States did at the beginning of the 1970s" and it was "exaggerating the importance of structural obstacles" to growth. "Structural reforms without macroeconomic stimulus risk leading to continuing recession," he warned.

US output grows 1/2%, Page 4

Abu Dhabi in talks to improve returns for BCCI creditors

By Andrew Jack in London

The government of Abu Dhabi, the majority shareholder of the collapsed Bank of Credit and Commerce International, is considering an agreement with the liquidators that would provide a greater return to hundreds of thousands of creditors around the world.

Mr Channin Paris Al Mazrui, chairman of the working group on BCCI for the majority shareholder, said that he wanted to see creditors receive more money to compensate them for delays in any payout since the bank was closed by regulators in July 1991.

It has also emerged that a predecessor firm of Ernst & Young, who were principal auditors to BCCI until 1986, highlighted serious concerns at the bank with audit verification, internal auditing and the need for a single worldwide auditor in 1979.

Abu Dhabi has held intense negotiations with the liquidators to BCCI in the last few weeks following the rejection by the Luxembourg appeal court last October of a previous agreement.

Abu Dhabi would prefer to reach a negotiated settlement rather than pursue lengthy legal actions against BCCI and its liquidators which could drag on for many years and sustain prolonged and politically embarrassing coverage of the case.

"We are a nation not a corporation," said Mr Mazrui. "Things have changed... There should be some compensation. We are flexible on that score. We like to have friends not enemies. We don't want to leave any bad feelings."

Mr Mazrui, who sat on the boards of BCCI companies from 1981, maintained Abu Dhabi's position that it was unaware of the fraud at the bank until April

1990 when Mr Swaleh Navqi, BCCI's chief executive, made the first of a series of confessions.

"I can say from now till the Day of Judgment from what I can see no one on the board knew about the fraud. We never, never suspected," he said.

A new agreement is unlikely to involve Abu Dhabi providing additional money to creditors. Instead, it is believed to be considering waiving and restructuring some of its claims.

These include a \$2.2bn investment portfolio managed by BCCI which was stolen to stem losses generated within the bank, \$400m in deposits from the Abu Dhabi Investment Authority and the assets of BCCI's operations in the United Arab Emirates.

Mazrui interview, Page 7
Audit doubts, Page 7
Sir Soumy had special team, Page 7

Yeltsin health fears as speech is postponed

Continued from Page 1

Yeltsin from their own heads of state or government are often met with the response that he is out of town and unavailable.

Mr Victor Chernomyrdin, the prime minister, has partly filled the vacuum but reformists say the government has no plans for the economy, no idea of how to continue reforms and no strategic direction.

The concern about the president's health has surfaced from time to time in the past two years. Mr Yeltsin, who survived both an air and a car crash, has heart and back problems and is thought by western experts to require strong and continuous medication for pain, which cuts down his workload.

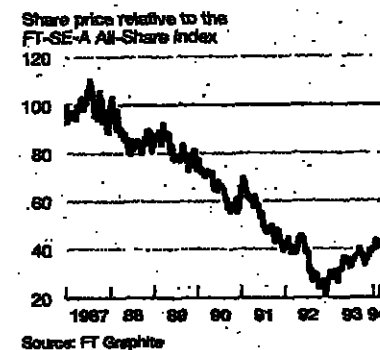
The Russian Information Agency, quoting presidential sources, said last night the state of the union address had been postponed until February 24.

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SIB's regulated progress

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Pilkington



It does not help that sterling is weakening further in the backwash of the dollar's fall against the yen, and on fears that German rate cuts may be further delayed. That will deter foreign investors, which may explain why the Bank of England yesterday set the amount of the auction at only £2.5bn and the maturity at the lower end of its proposed range.

Equities, of course, are helped by a falling exchange rate. The paradox is that at this stage they should be registering some disappointment at the thought that the recovery may be weaker than expected, while gilts should benefit from conditions which encourage rate cuts. If the economic data continues to point in this direction, gilts' current weakness could turn out a buying opportunity, however the auction goes.

British Airways

BA's 39 per cent increase in third quarter operating profits on turnover just 12 per cent higher demonstrates the magical effect of operational gearing in the airline world. But considering BA's shares have outperformed the market by 43 per cent over the past year, investors clearly expect nothing less. Rather less impressive is the progress further down the profit and loss account, where BA's earnings rose by just 6 per cent largely as a result of its dilutive rights issue. BA's long-term strategic investments are being bought at a short-term cost.

Qantas's seasonal strength resulted in a positive contribution from BA's collected trade investments. TAT still appears to be suffering dreadfully in the French market although Deutsche

BA is cutting its losses. Still, such concerns will pale if the strong growth in BA's premium traffic continues. This resurgence has helped dispel the worst fears that high-spending passengers would not return after recession. But BA's rather disappointing yield figures suggest such traffic still has to be bought with discounts.

Although BA's shares appear temporarily to have flown ahead of reality, they must have further to travel as recovery strengthens in the UK and US. The longer term issue is what rating BA should attract as it approaches its next earnings peak. Its current premium rating should then subside to a discount given the inherent volatility of its earnings stream.

Pilkington

The partial flotation of Pilkington's Australian business will help the company's belated drive to reduce debt. Yet Pilkington may still struggle to reach its target of reducing gearing to 50 per cent by 1995, despite cutting capital expenditure and squeezing working capital hard. That suggests further disposals or partial flotations may follow.

Pilkington has encouraged Nippon Sheet Glass to take minority stakes in various operations. But the group clearly believes it can raise more from a flotation than a trade sale of a minority stake. Australian investors have certainly been taking a similarly benign view about the building materials sector's recovery prospects as their UK counterparts. Pilkington will doubtless appreciate such long-term thinking.

Viacom/Paramount

Viacom would hardly have paid such an absurd price for Paramount if it had been forced to pay the entire sum in cash. As it is, investors' willingness to accept non-voting B shares as part of the deal could see its grand epic turn into a horror movie. The terms are all the more dilutive in that B shares may need to be issued like confetti to compensate investors for Viacom's falling share price. That could upset the separate merger with Blockbuster Entertainment, which is an integral part of the overall strategy. The enlarged Viacom will have debts of \$10bn, which should be easily serviced out of cash flow of around \$2bn. But Blockbuster brings a disproportionate share of the cash flow and only \$500m of the debt.

If you want to know

At Gardner Merchant, we believe that motivation comes

how we've won

through ownership: which is why 1000 of our senior and

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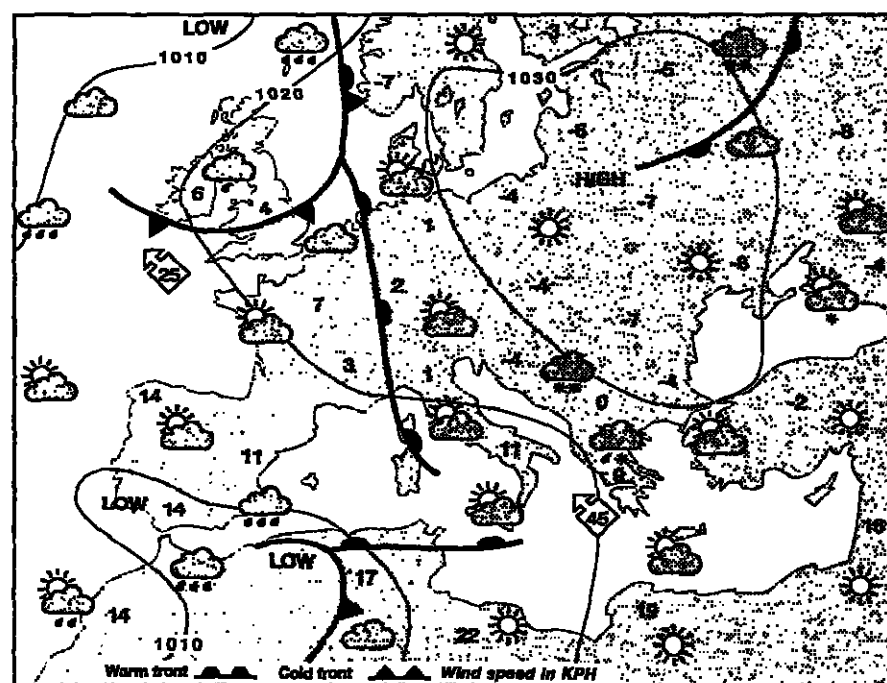
FT WEATHER GUIDE

Europe today

Southern Spain will be cloudy with outbreaks of rain. Further north, it will be dry with scattered cloud. The western Benelux will have snow flurries while the east will remain dry and rather sunny. The UK will be cloudy with rain or sleet. Germany, Poland and western Russia will be sunny. It will feel warmer as winds decrease. The Alps, France and Italy will have scattered cloud and southern Italy should have showers. The southern Balkans will stay unsettled with snow in the mountains and rain on the coast.

Five-day forecast

High pressure will again build over southern Scandinavia leading to the gradual return of cold south-easterly winds. Central and western Europe will be wintry but sunny. Temperatures during the night and early morning will range between -5C and -10C, but afternoon readings will rise to around freezing point. Spain will stay unsettled, showers dying out in the south but resuming in the north-west. It will also be showery in southern Italy and in Greece. The Balkans will have more snow.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Maximum	Beijing	fair	4	Cardiff	drizz	6	Frankfurt	sun	1	Malta	fair	17	Rio	cloudy	30
Celsius	Belgrade	fair	-6	Chicago	sun	4	Geneva	fair	-2	Manchester	sleet	4	Riyadh	cloudy	24
Abu Dhabi	Berlin	sun	0	Cologne	sun	4	Gibraltar	rain	14	Manila	cloudy	-12	Rome	rain	14
Accra	Bombay	shower	21	D. Salcam	fair	30	Glasgow	showers	3	Mexico City	fair	22	S. Francisco	cloudy	14
Algiers	Bombay	sun	21	Dakar	sun	23	Hamburg	sun	0	Mexico City	fair	20	Seoul	rain	14
Amsterdam	Bombay	sun	29	Dallas	fair	18	Helsinki	sun	-4	Miami	shower	28	Singapore	cloudy	30
Athens	Bombay	sun	3	Dahli	fair	24	Hong Kong	shower	24	Milgr	fair	4	Stockholm	sun	-3
B. Aires	Bombay	sun	37	Dubai	sun	29	Honolulu	shower	24	Moscow	fair	4	Strasbourg	fair	14
B. Ham	Bombay	rain	4	Dublin	sun	6	Island	snow	0	Moscow	cloudy	-2	Sydney	fair	30
Bangkok	Bombay	fair	35	Cairo	sun	18	Jakarta	sun	7	Murdoch	sun	5	Tangier	rain	14
Barcelona	Bombay	fair	11	Cape Town	sun	19	Kuala Lumpur	sun	22	Nairobi	sun	29	Tel Aviv	sun	16
Beijing	Bombay	fair	4	Caracas	cloudy	28	Fero	sun	15	Naples	shower	11	Tokyo	shower	24

INTERNATIONAL COMPANIES AND FINANCE

Pharma Vision
sells its stake
in Ciba-Geigy

By Ian Rodger in Zurich

Pharma Vision 2000, the Swiss pharmaceutical shares investment company, has arranged to sell its SF410m (\$283m) stake in Ciba-Geigy because it disagrees with the Basel-based group's policy to remain diversified in chemicals and pharmaceuticals.

This decision could have some impact on Ciba shares in the next few days. Moves by Pharma Vision and other investment vehicles controlled by Mr Martin Ebner's BZ Bank group are closely watched in Swiss equity markets.

Two weeks ago, BK Vision, another investment company controlled by Mr Ebner and his associates, revealed it was running down its stake in CS Holding, the financial group built around Credit Suisse.

Since then, CS shares have been significantly weaker than the Swiss banking sector as a whole.

Mr Christoph Blocher, chairman of Pharma Vision, said in his annual statement that the company reduced its Ciba holding last year because Ciba was

"sticking to its strategy of diversification rather than focusing on the pharmaceutical sector".

The Pharma Vision annual report showed that most of the remaining holding had been shifted from registered shares to the more liquid bearer shares. And Mr Ebner revealed yesterday that BZ Bank had recently placed 400,000 call options on Ciba bearer shares which would provide for the sale of these shares later this year. The disposal of the Ciba stake would leave Pharma Vision holding only securities of Roche, another large Swiss pharmaceutical group. At the end of last year, its investments in Roche shares were worth SF3.1bn.

Mr Ebner said Pharma Vision was aiming to buy large stakes in one or two non-Swiss pharmaceutical groups over the next few months. In preparation, it was raising SF300m in a 1-for-5 rights issue at SF4.250 per bearer share and SF650 per registered share. This was in addition to SF310.8m raised from a rights issue last September.

Tiphook
founder
offered
share deal

By Andrew Bolger in London

Mr Robert Montague, controversial founder of Tiphook, has been offered share options and a bonus scheme to continue working with the debt-laden UK transport leasing group as chief executive.

The shares fell 9p to 58p yesterday after Tiphook revealed interim pre-tax losses of £180m (£277m) and warned that its survival was dependent on the successful disposal of the group's largest asset, Tiphook, which has debts of £1.1bn, has agreed to sell its container business to Transamerica, the US financial services group, for a minimum of £690m.

Mr Montague, 46, was on a base salary of £816,000 as executive chairman, but will receive only £200,000 in his new role. Partly to compensate for this drop, he will be granted an option over 2m ordinary shares at an exercise price of 20p per share, and a further option over 500,000 shares at 60p per share.

Mr Montague will receive an annual bonus of 1 per cent of the group's pre-tax profits, subject to an agreed aggregate total of £250,000 during the next five years. To compensate for signing a five-year agreement not to compete with Transamerica in containers, he will be paid £250,000 after 18 months.

In the US, Tiphook bond prices rose after the market responded favourably to Tiphook's plan to use part of the sale proceeds to repurchase at par 40 per cent of the £700m in US bonds issued by the group. It is the target of litigation by the bondholders, who claim they were misled by over-optimistic assertions about the company's prospects.

Touche Ross, the group's accountants, did not audit the figures for the six months to October 31, which it said had been prepared on a going concern basis. The pre-tax loss was principally caused by £117m in exceptional costs and write-offs.

Uncertain future, Page 22

Grand patron exits from boardroom drama

André Rousselet's resignation from Canal Plus ends an era, writes Alice Rawsthorn

Mr André Rousselet will today mark the end of an era when he formally offers his resignation as chairman of Canal Plus, the dynamic French television company that he founded 10 years ago, to a board meeting at its modernist headquarters beside the River Seine in Paris.

Last Thursday afternoon, Mr Rousselet, 72, attended another board meeting at Havas, the powerful leisure group where he was once chairman and which is the largest shareholder in Canal Plus. He stormed out of that meeting to announce his resignation from Havas's board in protest against its decision to merge its Canal Plus stake with those of Générale des Eaux, the French utilities group, and Société Générale, the bank.

However, the sub-plot to the boardroom drama, and the real reason for Mr Rousselet's departure, is his long-running feud with France Telecom, which has for years been trying to use Canal Plus as a pawn in its own media strategy. France Telecom plans to take a minority stake in Havas thereby posing a serious threat to Mr Rousselet's vision of Canal Plus as an independent

force in European media arena. Canal Plus faces the challenge of trying to repair its relationship with its largest shareholders at a critical time when profits are under pressure and it is negotiating its franchise with the French government. The next few months will be decisive in determining whether it can cling on to its independence and fulfil its international aspirations - without Mr Rousselet.

Mr Rousselet is a grand patron who had complete control over his company. His charm is legendary - as is his temper. He has considerable political clout thanks to Mr François Mitterrand, the socialist president who is a close friend and regular golfing partner. The success of Canal Plus's original pay-TV channel enabled Mr Rousselet to turn the company into a stock market star and to establish himself as a force on the European media scene.

His chosen successor is Mr Pierre Lescure, 48, a former radio reporter who is Canal Plus's chief executive. He has for some time been regarded as Mr Rousselet's heir apparent and has a high profile in French media circles; not least



André Rousselet: founded Canal Plus 10 years ago

agreement will undoubtedly be more onerous particularly in the level of Canal Plus's support for France's heavily loss-making cable television network.

The government is pressing Canal Plus to invest about FF450m (\$76.3m) in cable TV. The company has argued that it can not afford such a heavy investment at a time when profits are declining. It has warned of a fall in net profits to about FF1.3bn for 1994 from FF1.3bn in 1993.

Yet Canal Plus's room for manoeuvre in the negotiations could be constrained by the extended power of its main shareholders. Last week's deal means that Havas, Générale des Eaux and Société Générale collectively control 48.7 per cent of the company thereby scuppering Mr Rousselet's old divide-and-rule approach to investor relations.

Générale des Eaux has substantial investments in French cable: as has France Telecom, which is about to take a minority stake in Havas thereby becoming its main multimedia partner.

These companies might prefer Canal Plus to comply with the government by increasing

its support for the cable system.

Similarly, France Telecom seems set to exert more influence over Canal Plus's choice of technology. It has repeatedly clashed with Mr Rousselet over his insistence that Canal Plus should be free to choose its own satellite and decoding technology. His departure, coupled with the extension of Havas's influence through the formation of the concert party, clears the way for France Telecom to have a direct say in Canal Plus's future.

This raises the risk that Canal Plus will, as Mr Rousselet feared, be relegated to a junior role as a bit-part player in the multimedia strategies of Havas, France Telecom and Générale des Eaux rather than defining its own niche in the international market place.

Mr Rousselet had attempted to avert such a scenario by bringing international investors into Canal Plus thereby curbing the power of its French shareholders. He is believed to have held talks with Time Warner, the US media group. But his plan was thwarted last Thursday by the creation of the Havas concert party.

Kop posts third consecutive loss

By Christopher Brown-Humes in Stockholm

Kansallis-Osake-Pankki, Finland's leading commercial bank, reported its third consecutive annual loss yesterday and said it was set to remain in the red in 1994.

However, it said it was past the worst of its difficulties and should be back in profit next year.

The 1993 pre-tax deficit fell to FM2.66bn (\$484m) from FM3.65bn a year earlier due to higher income and a drop in lending write-offs. The group would have met its target of halving the 1993 loss but for a FM900m provision to cover future risks in the Finnish corporate sector.

Mr Pertti Voutilainen, Kop chief executive, warned there would be no instant improvement in the bank's figures in 1994 because bad loan volumes were still high. "This year we cannot realistically expect a return to profitability, but the situation is much more under control than last year," he stated.

The 1993 performance benefited from a 21 per cent increase in income to FM4.89bn and a 32 per cent drop in credit losses to FM2.91bn.

Huhtamaki gains 27% to FM506m

By Hugh Carnegie in Stockholm

Huhtamaki, the Finnish group whose interests range from chewing gum to contraceptives, yesterday reported a 27 per cent increase in pre-tax profits to FM506m (\$92m) in 1993, from FM399 in 1992. The improvement was driven

by a 64 per cent increase in earnings by the Lelras pharmaceuticals division which returned operating profits of FM243m, helping to offset a 94 per cent slump in operating profits by the Leaf confectionery business to FM207m. Overall group sales rose 21 per cent to FM7.93bn, helped by the continued fall during 1993 in

the value of the Finnish markka.

Mr Timo Peltola, chief executive, said the pattern of 1993 would shift this year as a recovery in profitability at Leaf, the world's 10th-largest confectionery company, was balanced by slower earnings growth for Lelras which would be held back by clinical trials.

Philips buys Grundig paper for DM250m

By Ronald van de Krol in Amsterdam

Philips, the Dutch electronics group, is to spend DM250m (\$147m) on buying up convertible securities in Grundig, its 31.6 per cent-owned German consumer electronics company, from a consortium of German and Swiss banks.

The transaction, expected on March 14, follows a decision by the three banks - Dresdner Bank, Bayerische Vereinsbank and Union Bank of Switzerland - to exercise their 10-year-old option to sell the securities to Philips.

Philips said it had no immediate wish to convert the securities into ordinary shares, which would raise its stake in Grundig to just over 50 per cent. Instead, the group is negoti-

ating with Grundig and the Grundig family foundation to extend the life of the securities.

The convertible debentures currently carry a coupon of 9 per cent, but if the negotiations are successful, this level is expected to be lowered to bring the coupon more into line with prevailing interest rates.

Although Philips owns less than one-third of Grundig's ordinary shares, it already has complete management control over the company and fully consolidates the Grundig results in its own accounts.

Continued losses at Grundig, which is currently undergoing a restructuring programme, have helped keep the results of Philips' consumer electronics division in the red.

GREEK EXTERNAL STERLING DEBT

Funding Bonds of the 5% Loan of 1890 C3
Funding Bonds of the 5% Loan of 1907 C5
Funding Bonds of the 6% Loan of 1928 (S&R) B1
Assented Bonds of the 4% Loan of 1889
Assented Bonds of the 5% Loan of 1890
Assented Bonds of the 5% Loan of 1907
Assented Bonds of the 5% Loan of 1914
Assented Bonds of the 7% Loan of 1924
Assented Bonds of the 6% Loan of 1928 (S&R)
Assented Bonds of the 6% Loan of 1928 (PW)

Hambros Bank announces on behalf of the Ministry of Finance of the Hellenic Republic that the sinking funds obligation of 1993 has been met by the drawing of Bonds as detailed below:-

Funding Bonds Drawn for Redemption:-
£44,350 nominal of the 5% 1890 Funding Bonds have been drawn (represented by 747 Bonds of £50 nominal and 70 Bonds of £100 nominal). £5,300 nominal of the 5% 1907 Funding Bonds have been drawn (represented by 106 Bonds of £50 nominal). £37,850 nominal of the 6% 1928 Stabilisation and Refunding Bonds have been drawn (represented by 457 Bonds of £50 nominal and 350 Bonds of £100 nominal).

Assented Bonds Drawn for Redemption:-
£245,000 nominal of the 4% 1889 Assented Bonds have been drawn (represented by 40 Bonds of £100 nominal and 48 Bonds of £500 nominal). £15,500 nominal of the 5% 1890 Assented Bonds have been drawn (represented by 31 Bonds of £50 nominal). £134,180 nominal of the 5% 1907 Assented Bonds have been drawn (represented by 2,265 Bonds of £20 nominal and 2,222 Bonds of £40 nominal). £176,645.15 nominal of the 5% 1914 Assented Bonds have been drawn (represented by 8,399 Bonds of £19.85 nominal). £212,000 nominal of the 7% 1924 Assented Bonds have been drawn (represented by 2,120 Bonds of £100 nominal). £47,000 nominal of the 6% 1928 Stabilisation and Refunding Assented Bonds have been drawn (represented by 47 Bonds of £1,000 nominal). £105,280 nominal of the 6% 1928 Public Works Assented Bonds have been drawn (represented by 1,374 Bonds of £20 nominal and 778 Bonds of £100 nominal).

Bonds should be presented with Coupons attached as follows:-
Funding Bonds 1890 5% Coupons 63-70 attached
Funding Bonds 1907 5% Coupons 64-70 attached
Funding Bonds 1928 S&R 6% Coupons 63-70 attached
Assented Bonds 1889 4% Coupons 63-70 attached
Assented Bonds 1890 5% Coupons 63-70 attached
Assented Bonds 1907 5% Coupons 64-70 attached
Assented Bonds 1914 5% Coupons 64-70 attached
Assented Bonds 1924 7% Coupons 63-70 attached
Assented Bonds 1928 S&R 6% Coupons 64-70 attached
Assented Bonds 1928 PW 6% Coupons 63-70 attached

Holders are asked to note that interest will accrue on the 4%, 5% and 6% Bonds up to and including the 16th March 1994 and the 7% Bonds up to and including the 17th March 1994 as shown below.

Interest in Respect of Bonds Payable 16th March 1994:-

Loan	Bond Denomination	Interest Payable
5% 1890 Funding Bond	£50	£0.3160
5% 1907 Funding Bond	£100	£0.6319
6% 1928 S&R Funding Bond	£50	£0.3118
	£100	£0.1875
4% 1889 Assented Bond	£100	£0.9166
5% 1890 Assented Bond	£500	£4.583
5% 1907 Assented Bond	£20	£2.1597
	£40	£0.6672
5% 1914 Assented Bond	£19.85	£0.0207
6% 1928 S&R Assented Bond	£1000	£3.75
6% 1928 PW Assented Bond	£20	£0.175
	£100	£0.875

Interest in Respect of Bonds Payable 17th March 1994:-

Loan	Bond Denomination	Interest Payable
7% 1924 Assented Bond	£100	£1.3222

In respect of the Bonds circulating outside the Hellenic Republic, presentation for payment may be made between the hours of 10.00 a.m. and 2.00 p.m. on any business days to Hambros Bank Limited, Cashiers Area, 41 Tower Hill, London EC3N 4HA from whom the list of serial numbers of the draw Bonds may be obtained. Bonds must be left three clear business days for examination.

16th February 1994

In accordance with the standard conditions relating to the payment of dividend No. 92 declared on 18 January 1994, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R 5.0558 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 14 February 1994, as advised by the Company's South African bankers.

The United Kingdom currency equivalent of the dividend (No. 92) of 70 cents per ordinary share is therefore 13.84548 pence per share.

By order of the Board
per GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretary,
S.J. Dunning, Secretary
United Kingdom Registrar:
Barclays Registrars
Bourne House
34 Beckenham Road
Beckenham, Kent BR3 3TU

London Office:
Greencore House
Francis Street
London SW1P 1DH

15 February 1994

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U.S. \$500,000,000
National Westminster Bank
(Incorporated in England with limited liability)
Primary Capital FRNs (Series "B")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from February 16, 1994 to August 16, 1994 the Notes will carry an Interest Rate of 5.3375% per annum. The interest payable on the relevant interest payment date, August 16, 1994 against Coupon No. 19 will be U.S. \$1,979.69 and U.S. \$197.97 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 16, 1994

The Financial Times
plans to publish a Survey on
Bangladesh
on Monday, May 9.

Focussing on Bangladesh's steadily recovering economy, the survey will also cover education, exporting and foreign aid.
For information on advertising costs and an editorial synopsis, please contact:

DAVID ROULSTONE- Tel: 071 873 3238 or
SAMANTHA BORG- Tel: 071 873 4816 Fax: 071 873 3595

FT Surveys

ALLIANCE + LEICESTER
Alliance & Leicester Building Society
£150,000,000
Floating Rate Notes due 1995
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 15th May 1994 has been fixed at 5.3575% per annum. The interest accruing for such three month period will be £30.63 per £10,000 Bearer Note, and £306.33 per £100,000 Bearer Note, on 15th May 1994 against presentation of Coupon No. 24.

ALLIANCE + LEICESTER
Alliance & Leicester Building Society
£50,000,000
Subordinated Variable Rate Notes 1998
In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the Twenty-Third Interest Period from 15th February 1994 to 15th May 1994, has been fixed at 0.06575% per annum. Interest payable on 15th May 1994, will amount to £147.98 per £10,000 principal amount.

U.S. \$300,000,000
Republic of Indonesia
Floating Rate Notes due February 2001
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from February 16, 1994 to August 16, 1994 the Notes will carry an interest rate of 5.35% per annum. The interest payable on the relevant interest payment date, August 16, 1994 will be U.S. \$1,979.69 and U.S. \$197.97 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

THE NIPPON CREDIT BANK
(JAPAN) FINANCE N.V.
US \$30,000,000
Guaranteed Floating Rate Notes 2004
Interest Period: 16th February 1994 to 16th August 1994
Interest Rate: 4.20% per annum
Interest Payment due 16th August 1994
US \$2,111.67 per US \$1,000,000 Note
Nippon Credit International Limited
London
Agent Bank
16th February 1994

THE BUSINESS
SECTION
appears every Tuesday & Saturday.
Please contact:
Melanie Miles on 071-873 3208 or
Karl Loggins on 071-873 4280
or write to them at The Financial Times,
One Southwark Bridge,
London SE1 1UL.
FINANCIAL TIMES

State Bank of New South Wales Limited
A.C.N. 003 863 228
US\$250,000,000
Extendible Floating Rate Notes 2003
(Previously US\$250,000,000 due 1998)
(Guaranteed by the Government of the State of New South Wales)
Notice is hereby given that the rate of interest for the period 16th February 1994 to 16th August 1994 has been fixed at 3.96875% per annum. Interest payable on 16th August 1994 per US\$100,000 note will be US\$1,995.40 and per US\$100,000 note will be US\$1,995.40.
Agent: Morgan Guaranty Trust Company
JPMorgan
State Bank NSW

Notice to Holders
CANADIAN OXY
Canadian Occidental Petroleum Ltd.
Can \$60,000,000
Retractable Debentures Due 1999
FURTHER TO THE NOTICE of 2nd February, 1994, notice is hereby given pursuant to paragraph 4(b) of the Terms and Conditions of the above described Debentures (the "Debentures"), Canadian Occidental Petroleum Ltd. has reset the interest rate in respect of the Debentures for the five year period commencing 1st March, 1994 to 6% per cent. per annum.
Dated: London 16th February, 1994
For and on behalf of
Canadian Occidental Petroleum Ltd. by:
ROYAL BANK OF CANADA
EUROPE LIMITED

£100,000,000
Britannia Building Society
(Incorporated in England under the Building Societies Act 1986)
Floating Rate Notes due February 1996
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from February 14, 1994 to May 16, 1994 the Notes will carry an Interest Rate of 5.36875% per annum. The interest payable on the relevant interest payment date, May 16, 1994 will be £133.85 per £10,000 Note and £1,338.51 per £100,000 Note.
By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 16, 1994

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INTERNATIONAL COMPANIES AND FINANCE

Standard Bank advances 12% as asset base grows

By Matthew Curtin
in Johannesburg

Standard Bank Investment Corporation, South Africa's second largest banking group, yesterday announced a 12 per cent advance in its pre-tax profit to R1.23bn (\$87m) in the year to end-December from R1.09bn in 1992.

The group shrugged off harsh domestic trading conditions through the benefits of continued growth in its asset base, good contributions from its UK and African banking operations, as well as a reduction in its effective tax rate and a R62.5m tax credit which flattered the bottom line.

Distributable income jumped by one-third to R844.4m from R567.5m but was diluted by a large number of shares in issue to the equivalent of 69 cents a share, 17 per cent better than the previous year's 593 cents. A total dividend of 219 cents was declared, against 187 cents.

The group's asset base rose to R62.7bn from R58bn, includ-

ing a sharp rise in its home loan portfolio, up 33 per cent to R16.2m, as well as increases in UK and African assets and the contribution from rights issue proceeds.

Mr Harry Shaw, general manager of financial services, said four years of domestic recession had taken its toll on new demand for credit and led to increasing bad debts, which worsened to 0.83 per cent from 0.73 per cent of advances. The level of bad debts, up at R477m from R389.5m, was "uncomfortably high".

Net interest income rose by nearly one-fifth to R3.1bn from R2.62bn before the increase in debt provisions, higher operating expenses and a flat R467m tax bill left after-tax profit, before the one-off tax credit, 32 per cent higher at R759m against R572.5m.

Mr Shaw said the group was budgeting for improved earnings in 1994 but the rate of increase would slow, with improvements in trading conditions as dependent on politics as the economy.

IBJ Securities to lead domestic Nissan issue

By Eniko Tarazona in Tokyo

Nissan Motor, the Japanese carmaker, has appointed IBJ Securities, the securities affiliate of Industrial Bank of Japan, to lead manage the placement of domestic straight bonds worth ¥200m (\$152m).

The issue, one of three tranches totalling ¥600m, will be the first led by a securities house affiliated to a bank, established last year, when Japan's ministry of finance partially eased barriers between the banking and securities industries.

While Nissan said it had chosen IBJ from its past underwriting record and information gathering ability, it has designated Nikko Securities and Yamaiichi Securities to lead manage the other two tranches to "hedge risks".

Japanese companies have traditionally divided their financing into small lots to maintain favourable relationships with several securities houses. Although foreign houses point out such practices hamper cost efficient fund raising, companies have not been able to break away from the relationship based financing.

Nissan hopes to launch the issues in late February or early March. IBJ's tranche will have a maturity of five to six years, Nikko's ¥200m is expected to have a six or seven-year maturity, while Yamaiichi's issue is a four-year maturity.

Since it was set up in July last year, IBJ has lead managed two samurai issues and managed 17 domestic straight bond issues, while participating in six underwriting syndicates.

Lower tax bill lifts Westfield

By Nikki Tait in Sydney

Westfield Holdings, the Australian property group and shopping centre operator which this month purchased a 40 per cent interest in Centremark Properties in the US for US\$185m, reported a fall in pre-tax operating profits, to A\$20m (US\$14.2m) from A\$24.4m, in the six months to end-December.

However, a substantially lower tax charge of A\$6.72m, against A\$11.2m, and an abnormal surplus of A\$3.94m, against A\$2.41m, left profits after tax up by almost 16 per cent, at A\$18m.

Mining boost

North Broken Hill Peko, the diversified Australian mining group, is to accelerate underground mine production at its Northparkes gold and copper project, which it is developing in conjunction with the Sumitomo group of companies.

The development will enable process plant production capacity to rise from 45,000 tonnes a year of copper contained in concentrate to 65,000 tonnes.

Alcan cutback

Alcan Australia became the latest in a series of Australian-based aluminium producers to announce production cutbacks yesterday. It said that it would temporarily reduce output at its Kurri Kurri smelter in New South Wales by 10 per cent.

Rhône-Poulenc sells unit to NZ group

Salmond Smith Biolab (SSB), of New Zealand, said it had agreed with Rhône-Poulenc Australia, a unit of the French Rhône-Poulenc chemicals and pharmaceuticals group, to buy the Australian and New Zealand business of Rhône-Poulenc Laboratory Products Australia for an undisclosed sum. Reuter reports from Wellington.

Rhône-Poulenc Laboratory Products is a specialist marketing agency for laboratory chemicals and plasticware and scientific instruments with annual sales of more than NZ\$5m (US\$3.4m).

Salmond Smith said the acquisition would be effective from March 1 pending due diligence and the gaining of regulatory consent. The New Zealand company said the purchase was consistent with its focus on being an international food company. The Rhône-Poulenc company's operations mirrored SSB's scientific group's activities.

SSB's scientific group had sales of over \$30m in the year ending June 1993 and the company said the purchase would give impetus to its moves to increase market share in Australia and New Zealand.

Petrogal privatisation shudders to a standstill

The Portuguese oil group desperately needs an injection of fresh capital, writes Peter Wise

The privatisation of Petrogal, the Portuguese oil company, had high ideals. It was to provide the country's biggest commercial enterprise with entrepreneurial management and fresh capital to compete with world players in a rapidly deregulating market.

But the denationalisation process has shuddered to a halt less than two years after it began without a representative from a private shareholder on the executive board and the company in desperate need of capital to ease a debt burden fast approaching E\$30bn (\$1.88bn).

Private shareholders who bought 25 per cent of the company in July 1992 were expected to take up an option to purchase a further 25 per cent of the equity by March 1993. But they have held back, contesting valuations of the stock and apparently unable to raise the necessary cash. Recently,

the group threatened to pull out of the company altogether if the terms of the privatisation were not rewritten.

Unless the private shareholders, dominated by Total, the French oil company, commit themselves to buying the additional 25 per cent, to be used to increase Petrogal's capital, the government also refuses to inject fresh money. The result is a damaging stalemate that contributed to a net loss of E\$16bn last year, despite an operating profit, as debt servicing costs rose to E\$26bn. Total owns 48 per cent of the capital in private hands.

"We urgently need fresh capital to reduce our heavy debt burden," said a Petrogal executive. "Our debt to equity ratio is 4.2. This is clearly abysmal when compared to a company such as Elf Aquitaine of France which has a ratio of 0.48 or British Petroleum which has a ratio of 0.8." However, the company hopes to

reduce the debt to equity ratio to below 3 this year.

Given the reluctance of either private or state shareholders to provide fresh capital, Petrogal's government-appointed management has

eliminate foreign exchange losses that cost the company E\$10bn in 1993. Some E\$700m of Petrogal's accumulated debt is placed with banks.

Despite these efforts, executives estimate that the com-

pany, even if they were not immediately given voting rights.

Petrogal's private shareholders, grouped together in the holding company Petrocontrol, have until July 1993 to acquire the additional 25 per cent before a penalty clause requires them to forfeit 6 of the 25 per cent they already own.

They were expected to take up the option on the outstanding 25 per cent by March 1993 because from that date the price of the equity began to climb, according to an index taken from Portuguese public debt rates. What would have cost Petrocontrol E\$11bn will now cost E\$47bn and the price is rising all the time.

"The logical moment for Petrocontrol to buy the additional equity and take over control of the company was in March 1993," said one market analyst. "Their failure to make a move then shows that they either don't want a majority

holding in Petrogal or that they can't afford it."

In addition to the stalemate over raising more capital, the course Petrogal's privatisation has taken could raise further problems. Portuguese law prohibits foreign investors from directly or indirectly holding a majority of the company's privately-owned capital. Total holds only 48 per cent of Petrocontrol directly. But another company, Petromadeira, has subsequently acquired 25 per cent of Petrocontrol, reportedly using a financing guarantee from Total to do so.

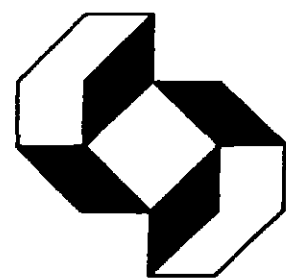
"Petrogal faces important challenges from maintaining its share of a liberalised market to completing investments in modernisation to internationalisation," said Mr Jose Viana Baptista, Petrogal president. "The sooner we can resolve the issues of privatisation and capital the more successful we will be in meeting these challenges."



All of these securities having been sold, this announcement appears as a matter of record only.

48,737,000 A Shares

Empresas
La Moderna
S.A. de C.V.



Global Coordinators for the Company

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

Price \$32.53 an American Depositary Share

2,438,000 American Depositary Shares

This portion of the offering was offered outside the United States, Canada and Mexico by the undersigned.

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

J.P. MORGAN SECURITIES LTD.

SMITH BARNEY SHEARSON INC.

S.G. WARBURG SECURITIES

ABN AMRO BANK N.V.

ARGENTARIA BOLSA

BANAMEX INVESTMENT LIMITED

NIKKO EUROPE PLC

NM ROTHSCHILD AND SMITH NEW COURT

SWISS BANK CORPORATION

6,095,000 American Depositary Shares
Each Representing Four Ordinary Participation Certificates
Each Representing a Financial Interest in One Share of
Class I Series A Common Stock

This portion of the offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

J.P. MORGAN SECURITIES INC.

SMITH BARNEY SHEARSON INC.

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A.G. EDWARDS & SONS, INC. GOLDMAN, SACHS & CO. KIDDER, PEABODY & CO. LAZARD FRERES & CO. LEHMAN BROTHERS MERRILL LYNCH & CO. OPPENHEIMER & CO., INC.
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GBM INTERNATIONAL INC. INVERLAY INTERNATIONAL, INC. INVERMEXICO, USA, INC. KEIPER SECURITIES, INC. C.J. LAWRENCE/DEUTSCHE BANK
LEGG MASON WOOD WALKER MCDONALD & COMPANY PIPER JAFFRAY INC. SERFIN SECURITIES, INC. WHEAT FIRST BUTCHER & SINGER
ADVEST, INC. D.A. CAMPBELL COMPANY, INC. CROWELL, WEDON & CO. FINESTOCK & CO. INC. FIRST EQUITY CORPORATION FIRST OF MICHIGAN CORPORATION INTERSTATE/JOHNSON LANE
JANNEY MONTGOMERY SCOTT INC. RAUSCHER PIERCE REFSNES, INC. RAYMOND JAMES & ASSOCIATES, INC. SCOTT & STRINGFELLOW, INC. STIFEL, NICOLAS & COMPANY TUCKER, ANTHONY

14,605,000 A Shares

This portion of the offering was offered domestically in Mexico by the undersigned.

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA

VECTOR CASA DE BOLSA, S.A. DE C.V.

INVERMEX, S.A. DE C.V., CASA DE BOLSA GRUPO BURSATIL MEXICANO, S.A. DE C.V., CASA DE BOLSA OPERADORA DE BOLSA SERFIN, S.A. DE C.V., CASA DE BOLSA MULTIVALORES CASA DE BOLSA, S.A. DE C.V.

February 1994

COMPANY NEWS: UK

Profits warning clips 5p off Argyll shares

By Neil Buckley

Argyll, the supermarket group, warned yesterday that fierce competition in the grocery market would reduce its profits this year, but announced a smaller underlying sales fall for the past four months than the City was expecting.

The group, which includes Sainsbury, Presto and Lo-Cost, said the outcome for the year to April 2 would be "slightly below last year", due to a fall in gross margins and like-for-like sales. That was before the effect of new depreciation policies, which will knock \$40m off profits.

The grocery sector faces looming saturation and the rapid growth of cut-price discounters, and has been rocked in recent weeks by statements from Argyl's rivals, Tesco and J Sainsbury.

Tesco said it was cutting its expansion programme, while Sainsbury revealed a 1 per cent fall in underlying sales - leading to the biggest-ever

one-day fall in its share price.

But yesterday's news from Argyl knocked only 5p off its shares, which closed at 266p.

Some analysts suggested that Argyl's comments about a recent recovery in margins, together with its rivals' insistence that they expected to hold margins at their new levels, indicated the market was stabilising.

Sir Alistair Grant, Argyl chairman, said he privately agreed with the Sainsbury chairman, Mr David Sainsbury, that the "hottest" period of price competition had passed, although further price cuts could not be ruled out.

"There have been no real winners in this recent period of competitive activity," he said. "But we are running our business on the basis that this is a very competitive market and we cannot be out of line with our competitors."

Total sales for the 16 weeks

to February 5 were up 10.7 per cent. New stores added 11.1 per cent, while sales from existing stores fell 0.4 per cent - beating analysts' forecasts of a fall of 1 per cent or more.

The decline resulted from "exceptionally low inflation", including a fall in grocery prices in December, as well as trading down by customers to cheaper products and a fall in margins as Sainsbury responded to price-cutting by its rivals.

Sir Alistair said Argyl's gross margin had fallen almost one percentage point. But it had recovered slightly in recent weeks as customers were buying more own-label products, with a higher margin, and increasing volumes had enabled Sainsbury to negotiate better terms with its suppliers.

In spite of the profits fall, Argyl anticipates a final dividend of 7.75p, lifting the total from 10.9p to 11.5p, but said future increases would match earnings growth.

Unclear route ahead for transport leaser

Andrew Bolger looks at Tiphook's proposed disposal of its container operations

Will Tiphook, the transport leasing company, have any future after it has sold off its main asset to reduce a crippling debt burden?

That is the question which shareholders and US bondholders are wrestling with yesterday, as they considered long-awaited details of the proposed disposal of Tiphook's container business to Transamerica, the US financial services group.

The answer is by no means clear. The group's current debts of £1.1bn will be substantially reduced by the proceeds of the sale, even although the price has fallen from the surprisingly high £830m first announced in November to the latest figure: a minimum of £500m. A further £44m will be placed in an escrow account, but that will be subject to further claims by Transamerica.

Even the sale is not yet certain, since it is subject to approval by shareholders at an extraordinary meeting on March 10. In reality, they have little choice: the accompanying circular makes it clear that the disposal be blocked, the group would be forced into liquidation - leaving investors with nothing.

The group's main banks - led by National Westminster and Commerzbank of Germany - have decided to soldier on, although some of the smaller and more restive banks have had their loans paid off.

One analyst said: "The big lenders realise that if any one of them puts the company into receivership, it would just cause a financial meltdown."



Sir Charles Powell (left), Rupert Hambro (centre) and Robert Montague, Tiphook's resilient founder

A greater threat comes from US bondholders, who have lent Tiphook \$700m (\$478m) and as unsecured lenders are in a more exposed position.

Seeking to deflect the bondholders' anger, Tiphook has proposed that up to £193m of the sale proceeds be used to purchase 40 per cent of the US bonds at par.

The tender offer is more than some bondholders had expected at this stage, but the group still faces litigation in the US from bondholders claiming to have been misled by over-optimistic assertions about Tiphook's prospects.

The group's debt was downgraded to so-called junk-bond status within months of issue last year. Tiphook's circular warns that a class action launched by

US bondholders could, if successful, make the group liable to the full \$700m raised in the US. One analyst said: "If they were to lose anything like that sort of amount, it would all be over."

Even assuming shareholder approval for the container sale and the avoidance of a doomsday judgment in the US courts, Tiphook's future looks precarious.

After the disposal, Tiphook will still have debts of about \$500m and shareholders' funds will fall to about \$40m, minus whatever the company loses in the second half to April. A refinancing will therefore be necessary sooner rather than later.

The circular says plans for the remaining group rest on a number of key assumptions:

● There will be a general economic recovery throughout Europe, particularly in the UK and Germany, and trading performance would improve in line with improved conditions;

● The group will reduce its overheads significantly, and improve working capital management;

● The group will realise £25m from the disposal of surplus and obsolete portions of its fleet and excess properties;

● About half of the £44m placed in escrow for the containers will be released in due course to the group.

The document further emphasises that the group has commitments to buy £160m worth of trailers in 1994, for which it will have to find finance. It could also suffer material losses from its currency expo-

sure, since it will have dollar-denominated debt unmatched by significant dollar assets or income.

One analyst estimated that the reduced trailer and rail rental business employs about \$500m of capital and should be able to make operating profits of at least \$60m. Assuming interest payments of \$40m, that would yield pre-tax profits of \$20m.

Observers have also been struck by the extent of the boardroom clear-out. Apart from Mr Rupert Hambro, who joined in 1990 and will become non-executive chairman, and the resilient founder, Mr Robert Montague, only two members of the board survive. Mr Andrew Chandler, 37, joined the board last August as finance director, while Mr Kenneth Dick, 31, has been a non-executive since 1988.

Legal reasons concerning the group's new arrangements with the banks were cited as the case for the resignations of two non-executives - Sir Charles Powell, former private secretary to Mrs Margaret Thatcher, who is also a non-executive director of National Westminster, and Mr Martin Kohlhaussen, chairman of Commerzbank.

Tiphook will appoint a new permanent chairman and will also seek further non-executives. Given the huge financial and trading uncertainties which the group still faces, these may not prove easy jobs to fill.

One analyst said: "Tiphook will have a big credibility problem for the foreseeable future."

CRSG rights issue to fund acquisitions

By Simon Davies

Conrad Rithlat Sinclair Goldsmith, the property surveying and estate agency, yesterday announced the acquisition of two London office buildings for £21.1m to be funded by a 1-for-1 rights issue.

At the same time the company reported pre-tax profits of \$500,000 for the half year to November 30 compared with losses of \$260,000.

The rights issue price is 42p, against yesterday's close of 58p. It will raise a total of £24.2m.

The acquisition is designed to reduce sharply CRSG's fixed overheads, since the buildings will be primarily utilised by the company. It will also lock into asset values which offer potential for appreciation.

Following the acquisition, the company will have net assets of about £30m, a net cash position, and a market capitalisation of about £54m.

CRSG was formed last May by the merger of Sinclair Goldsmith, the listed property agency, with Conrad Rithlat. The two companies operated in different segments of the market, and the merger aimed to provide synergies and a stronger position in the chartered surveying market.

Mr John Rithlat, chairman of British Land, is chairman and leading shareholder, with a 9.7 per cent holding in the enlarged company.

One property, at 9, Marylebone Lane, is being purchased for £10.1m from Pleiad, a consortium of four Swedish insurance and pension companies, and Volvo. Pleiad acquired the property on a sale and lease-back basis from Rosehaugh for £23.5m in 1990.

CRSG will relocate most of its staff from its West End offices in Manchester Square, with 40 per cent of the new building being leased out on short leases to allow for further expansion.

St Michael's House is an office development due to be completed in spring 1995. CRSG is paying Barclays £11m, under an agreement whereby Barclays will be responsible for completing the property.

It is also planned that the lease on CRSG's offices in Finsbury Circus will be ended in March 1996.

Turnover for the six months was \$5.6m (£1.18m). Earnings per share amounted to 7p (losses 2.03p). There is no interim dividend but the directors expect to recommend a final of not less than 0.38p.

Xenova to seek first listing in the US

By David Wighton

Xenova, a pharmaceutical research company, is planning to go public in the US rather than join the growing number of biotechnology companies listed in London.

It is hoping to raise about \$45m (£31m) from a public offering of American Depositary Shares, valuing its enlarged equity at up to \$175m, and is applying for a quotation on the Nasdaq market.

The company declined to comment on the move, citing US Securities and Exchange Commission rules, but it has previously said that it was likely to float first in the US.

It already has a strong base of shareholders in the US after a \$30m private placement of equity a year ago.

Xenova has filed with the SEC a registration statement covering an initial public offering representing 3m ordinary shares at an expected price range of \$13 to \$15. Of these, 1m will be offered internationally.

Following the relaxation of the London Stock Exchange's listing requirements for research-based companies there have been a series of biotechnology flotations in the UK.

Ramus rights result

The recent £3m rights issue by Ramus Holdings, the building materials supplier, of 12.71m new ordinary shares was taken up as to 10.02m shares (78.82 per cent). The balance was sold in the market.

MIN may sue over football club dispute

By Peggy Hollinger

Writs are expected to fly today in the feud between Birmingham City Football Club and Midland Independent Newspapers, the publishing group which is set to float next month.

MIN is expected to sue either Mr David Sullivan, publisher of the Sunday Sport and majority owner of the football club, or Mr Karen Brady, Birmingham City's managing director, for libel.

The action arises from anonymous documents which have been circulated raising questions over the readerships of individual newspapers and

company transactions with directors.

The dispute is likely to be included as a contingent liability in MIN's prospectus, following comments from Ms Brady and Mr Sullivan that they would seek a boycott of the group's papers from the 28,000 fans on the club's mailing list.

The feud began last month when Ms Brady wrote to Mr Christopher Oakley, MIN's chief executive, demanding greater financial support of the club. After further exchanges, Ms Brady suggested that a boycott of the paper by Birmingham City fans could knock 10 per cent off the circulation of the Birmingham Post & Mail.

Speyhawk properties sold

By Vanessa Houlder, Property Correspondent

Receivers of Speyhawk, the developer that collapsed last May, have sold part of its portfolio to Scottish Amicable.

The price paid was a fraction of the £10m loan that was secured on the portfolio. The value of Speyhawk's properties was hit extremely hard during the property downturn, because the properties included development sites

and buildings only partly let.

The portfolio included Prospect West, an office building in Coventry. The Corn Exchange, a shopping centre in Tunbridge Wells, the Bradley Stoke District Centre in Bristol and Weymouth Town Centre. Some properties in Brighton and some residential units financed using the loan were excluded.

Mr Peter Spratt of Price Waterhouse said the sales had secured the long-term future of key developments.

Pay-off for former Saatchi chief

By Diane Summers, Marketing Correspondent

The former US chief executive of Saatchi & Saatchi Advertising Worldwide, part of the heavily indebted Saatchi & Saatchi group, is to receive a pay-off believed to be worth about \$6m (£4.1m) after just one year in the job.

Mr Bob Kennedy, who had spent a large part of his career with the company, said last month that he was leaving to pursue other interests. He was paid about \$800,000 last year, said Saatchi. The company refused to disclose the length of his contract, but said the

compensation to be paid was "the minimum under the terms of his contract". The money will not be paid as a lump sum.

It is widely believed that Mr Kennedy had disagreements with Mr Charles Scott, the recently-appointed chief executive of the group. Mr Scott has been taking a firm line with the US operation because of its poor performance.

In December Saatchi & Saatchi issued a profits warning and analysts reduced their forecasts for 1993 pre-tax profits, which had stood at some \$24m to \$29m, by about \$6m. Results are due next month. A presentation to analysts by Mr

Scott in the US recently suggested that the group's average net debt now stands at between £130m and £135m.

The profits warning followed the loss of two large accounts in the US, worth \$30m in revenue for 1994, plus pessimism about client spending in the US and Europe.

Mr Scott has been trying to shake up the group's three agency networks in the US and attempting to introduce a media-buying operation along the lines of Zenith, Saatchi's European media-buying arm. However, he has been meeting resistance to the plan from some senior agency personnel.

Float values Mithras at £20m

By Richard Gourlay

Mithras Investment Trust, a provider of mezzanine finance to unquoted companies, is to come to the market through a placing which values the group at £20m.

The company was formed in 1990 by Legal & General Ventures - which remains the investment manager - Price and Banque Indosuez. It has investments in 10 unquoted companies and Anglian Group, which floated in 1992.

investment trust status, Mithras will be able to avoid capital gains tax on the sale of its Anglian shares and other companies that may float.

NM Rothschild and Warburg Securities yesterday placed 10m Mithras shares at 50p, raising £4.25m. The company had net assets of £15m, or 49.9p a share, at end-1993.

The flotation comes less than a month after Postal, the UK's largest fund manager, bought a 20 per cent stake in Intermediate Capital Group. ICG is one of the few groups

still providing mezzanine finance - a form of capital that is riskier and higher yielding than bank debt but is not generally classed as equity and is not usually as risky.

Many banks entered the mezzanine market in the late 1980s but withdrew in the early 1990s after losing money on overly leveraged buy-outs such as Iscosales.

The prospectus warns that Mithras's principal investments are in loans to unquoted companies with high levels of gearing.



PETROFINA

REAPS THE BENEFITS OF ITS STRATEGIC REALIGNMENT

ACHIEVEMENTS

- Investment of 33 billion BEF in the Group's main development and refining projects.
- Sale of 10 billion BEF of non-strategic assets.
- Efficiency improvement programme.
- Cost reduction.

KEY FIGURES

(in billion BEF)	1993	1992
Petrofina's share of consolidated profit	7.1	4.6
Consolidated profit excluding extraordinary items	8.0	7.9
Cash flow	34.0	32.0
Capital expenditure	33.0	43.9

SECTOR HIGHLIGHTS

- Upstream:** Four fields came on stream. Discoveries in the North Sea and the United States.
- Downstream:** Refining. Construction on facilities for deep conversion of crude oil at the Antwerp refinery continued as planned. Marketing. Network realignment continued around strategic regions. Sales per service-station increased.

- Chemicals:** Higher sales for most products in Europe and the United States. In paints, efficiency gains and intensive marketing.

OUTLOOK FOR 1994

- Keep strategy on course.
- Sharpen our competitive edge.
- Investment budget: 33 billion BEF.

PETROFINA GEARS UP FOR THE FUTURE, BY HARNESSING ITS INDUSTRIAL AND COMMERCIAL FABRIC AND IMPROVING ITS EFFICIENCY.

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Merloni Overseas Limited

(the "Issuer")

9% Convertible Bonds Due 1999

(the "Bonds")

Unconditionally and irrevocably guaranteed by, and convertible into Ordinary Shares and Savings Shares of

Merloni Elettrodomestici S.p.A.

(the "Guarantor")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that in accordance with Condition 7(b) of the Bonds the Issuer has determined at its option to redeem all of the outstanding Bonds on April 1, 1994 (the "Redemption Date").

The Bonds are to be redeemed at a redemption price of 101 per cent of the principal amount plus interest accrued to the Redemption Date.

The holders of the Bonds are reminded that they may exercise their right to convert all or any of the Bonds held by them into the Guarantor's Ordinary Shares and Savings Shares.

Each Bond of Lire 5,000,000 may be converted at a conversion price of each principal amount into Ordinary Shares of the Guarantor at a conversion price of Lire 3,680 per Ordinary Share and Lire 1,611,418 of each principal amount into Savings Shares of the Guarantor at a conversion price of Lire 1,750 per Savings Share, in accordance with Condition 6(a) of the Bonds.

To exercise such right the holders of the outstanding Bonds must deliver such Bonds at the specified office of a Conversion Agent (listed below), accompanied by a duly signed and completed notice of subscription to the term deliverable from such Conversion Agent, on or prior to March 24, 1994.

Such notice must be accompanied by the Bonds to be converted and must be irrevocable without the consent of the Issuer and the Guarantor.

On redemption, payments of principal and accrued interest will be made against presentation and surrender of the Bonds at the specified office of any Paying Agent listed below.

Each Bond delivered for redemption and subscription should be delivered with all Coupons appertaining thereto maturing on or after the Redemption Date, failing which the Paying Agent will require payment of an amount equal to the face value of any such missing Coupons.

Bonds and Coupons will become void unless presented for payment within a period of ten years and five years respectively from the Redemption Date.

PRINCIPAL PAYING AND CONVERSION AGENTS

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1000 Amsterdam

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February 16, 1994

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REPUBLIC OF PARAGUAY

MINISTRY OF PUBLIC WORKS AND COMMUNICATIONS
UNDERSECRETARIAT OF PUBLIC WORKS AND COMMUNICATIONS
DEPARTMENT OF PUBLIC ROADS

PREQUALIFICATION CALL

- Date:** Asunción, February 16, 1994
Prequalification: M.O.P.C.-B.I.F.F.-N.Y. No 194
For: Prequalification of Contractors to undertake contracts under the Eighth Highway Project.
- The Government of the Republic of Paraguay has applied for a loan from the International Bank for Reconstruction and Development, hereinafter referred to as B.I.R.F., in various currencies to cover the cost of the Eighth Highway Project, intending to apply a part of the resources of the loan to pay expenses for which the present Prequalification Call is being made.
 - The Ministry of Public Works and Communications, hereinafter referred to as the "Employer", intends to prequalify Contracting Firms to carry out the Eighth Highway Project, which includes the following works:
 - Project I:** Reconstruction and Pavement of Route 1, Sector: Paraguari-Vaqueros - It: 32 Km.
 - Project II:** Reconstruction and Pavement of the Southern Access to Asunción, Sector: It: - Guaranibará - Ypané - Nembey - 4 Mojonas: 34.6 Km.
 - Project III:** Reconstruction of the Enclavement of Asunción, Sector: 4 Mojonas - Defensores del Chaco - 11.7 Km.
 - Project IV:** Reconstruction and Pavement of Route 3, Sector: Limpio - Emboscada: 16.6 Km.
 - Bids are expected to be called during the second quarter of the year 1994.
 - The present pre-qualification is open to firms and corporations constituted in eligible countries as defined in the Standards for Contracts under B.I.R.F. Loans and AID Credits.
 - The eligible Applicants may obtain the prequalification documents by calling or writing to: Dirección de Vialidad - Departamento de Planificación y Proyectos - Ministerio de Obras Públicas y Comunicaciones: Oliva y Albornoz, 3er. Piso, Asunción, Paraguay. Tel: (595-21) 445709 - Fax: (595-21) 445666.
 - The Application must clearly state: Solicitudes de Documentos de Precalificación para el Octavo Proyecto de Carreteras - B.I.R.F. The documents are available at a non-refundable cost of One Hundred United States Dollars, to cover the costs of copying and mailing. Those Applicants who may prefer to obtain the documents at the M.O.P.C., the same shall be available at a non-refundable cost of one hundred thousand guaraníes (or its equivalent: \$5 US Dollars), to cover the cost of copying. The Ministry of Public Works and Communications shall promptly forward the documents by registered mail, but under no circumstances will it be responsible for delays in the delivery of documents as sent.
 - The minimum requirement for prequalification shall be to have carried out successfully three projects comparable in nature and complexity to the contracts that are the subject of this call, during the past 5 years.
 - The application for prequalification must be received in a sealed envelope, to be sent either by hand or by registered mail to: Dirección de Vialidad - Ministerio de Obras Públicas y Comunicaciones: Oliva y Albornoz, 3er. Piso - Asunción, Paraguay. Tel: (595-21) 445709 - Fax: (595-21) 445666.
 - By April 4, 1994, at the latest but not before March 28, 1994 and must be clearly marked "Solicitud para Precalificación" para el Octavo Proyecto de Carreteras - B.I.R.F. on its (its) Cover(s): 1 y/o 2 y/o 3 y/o 4.
 - The Ministry of Public Works and Communications reserves the right to accept or refuse tardy applications.
 - The Applicants shall be promptly notified of the results of their applications. Only the Firms and Corporations that have been prequalified shall be invited to bid.

Pilkington to reduce debt via Australian float

By Nikki Tait in Sydney and Maggie Urry in London

Pilkington, the glass maker, is to float a 49 per cent stake in its Australasian operations on the Australian stock exchange. The sale will help Pilkington cut borrowings, which stood at £1.03bn, giving 87 per cent gearing, at its September half year end - before the £200m disposal of Sola, its spectacle lens business. Pilkington aims to cut gearing to 50 per cent by 1995, helped by disposals.

The timing for a float is considered good, and profits of the business are recovering. However, Pilkington is not expected to recoup the £103m it spent in 1988 to acquire 50.3 per cent of the Australasian business from BTR Nylex.

The flotation is expected to take place in mid-1994. Keeping a 51 per cent stake will enable Pilkington to consolidate 100 per cent of the Australasian subsidiary's profits, taking a minority charge after tax.

Since 1988 Pilkington has taken severe action to improve its Australasian operations, which now include two float

tanks and significant downstream operations such as glass toughening and automotive glass making.

Heavy extraordinary losses were caused by the closure of a loss-making curtain walling operation and the New Zealand sheet glass plant which was falling into losses. It is the only float glass maker in Australasia and has 70 per cent of the market.

Profits in recent years had also been under pressure from recession and cheap imports from China and other parts of Asia. However, economic recovery and action to stop dumping have led to a recent revival in profits.

Turnover of the Australasian business was £334m (£183m) in 1992-93, from which it is thought pre-interest profits were about £42m.

Mr Geoff Marshall, chief executive of Pilkington Australasia, said the group would come to the market with "a commercially viable balance sheet".

Peter Warburg, the stock brokers, and Coopers & Lybrand are advising Pilkington on the float. See Lex

New vessel helps Lofs to \$0.8m

By Nigel Clark

London & Overseas Freighters, the Bermuda-based and London-quoted shipping company, reported income before tax of \$795,000 (£545,000) for the three months to December 31, against \$547,000.

Mr Miles Kalinoudis, chief executive officer, said the result was achieved in difficult trading and came despite the London Enterprise suffering a particularly poor three months and one-off costs of the office move of the London subsidiary.

Gross revenue doubled to \$7.64m (\$3.97m) as a result of increased charter rates and the inclusion of the London Pride. The figures took the nine month profit to \$2.36m (\$372,000) on revenue of \$20.3m (\$13m).

The company also announced the completion of its investment programme. It is now having two new tankers built, with the second to be delivered towards the end of 1995.

The three month profit was after a net interest charge of \$1.15m (\$135,000). Earnings per share fell to 2 cents (2.3 cents) following the issue of 50m shares in December.

Union Discount back in the black with £4.5m

By Simon Davies

Union Discount, one of the City's leading discount houses, yesterday reported a return to profitability after two years of heavy losses and announced the end of a costly restructuring programme.

It has also securitised £42m worth of leases issued by its two remaining leasing subsidiaries, raising £38.2m.

Mr Ian Martin, managing director, said this gave the company "breathing space to reduce our involvement on a measured basis".

The company, which is to be renamed Union to reflect its broader spread of businesses, reported pre-tax profits of £4.5m for the 1993 year. That compared with losses of £23.5m and £16m in 1991 and 1992 respectively. It celebrated the turnaround with a dividend of 3p, its first for two years. Earnings of 11.5p per share compared with losses of 78.2p.

A profit of £5.5m from the disposal of Winterflood Securi-

ties was matched by £5.7m of exceptional losses from Union's withdrawal from its disastrous 1990's push into term financing.

Sir George Blunden, the chief executive who has instigated a radical clean-out since his appointment in June 1992, said the process was almost complete.

The only remaining non-core activity is its Sales Aid Leasing businesses, which contributed £1.8m to operating profit last year, but is likely to be sold in the longer-term.

The securitisation of leases from this business is in the form of £32.5m of senior notes, expected to have a AAA rating, and £5.7m of Mezzanine notes issued by Union's Sabre Leasing subsidiary which are expected to have an A2 rating.

Continuing operations contributed £4.37m before exceptional items. The management is confident that this represents a profitable core, with upside potential from various new businesses.

Union intends to build up Aikhen Campbell, its market-making arm, and its derivatives business.

COMMENT

In a short period of time, new management has brought Union Discount back from the brink and it is once more in a position to focus on its money market skills, where it has more than a century of expertise. With capital tied up in loss-making leasing businesses, its money market activities have been restricted, as have a growing range of related businesses where it can build on its existing client base. Analysts expect pre-tax profit to increase to £5.5m in the current year. At a share price of 202p, the shares are trading on a prospective p/e of about 10.4, and a premium to net asset value per share of 197p. Given its stage of recovery, further upward movement will be an act of faith in the management, but it has gone some way to earn this.



Sir George Blunden: instigator of a radical clean-out

NEWS IN BRIEF

EFM SMALL COMPANIES TRUST: Application lists for proposed issue of C shares expected to open on or about March 2 and close on or about March 23. Issue to take the form of an offer for subscription with existing share and warrant holders receiving priority. **ESSEX WATER** is being

appointed as the water supply company for Suffolk Water's area. Suffolk has agreed that its appointment should be terminated. The companies have operated substantially as one for three years.

MARLOWE HOLDINGS recommended cash offer for Bennett & Fountain Group will

close on February 23. Acceptances have been received in respect of 68.4 per cent of the B&F shares including 60 per cent relating to a holding by Parkway, a subsidiary of Vol-

MIDDLESBROUGH, the First Division football club, plans to increase its share capital from

£2m to £10m through a share issue to prepare for a move from its Ayresome Park ground to a new £16m stadium in 1995.

UNIGROUP is in talks concerning the possible disposal of two subsidiaries - CD (UK) and CD sa. Both form part of the building products division.

WILLS GROUP, distributor of fluid handling equipment, is buying SI Industries from the administrative receiver for £650,000. SI makes beer and beverage cooling equipment and has net assets of about £650,000. In the 11 months to December 1 1993 it incurred a pre-tax loss of £400,000.

Key shareholder gives Butte Mining poll win

By Kenneth Gooding, Mining Correspondent

A change of mind by a key shareholder helped management of Butte Mining to a resounding win in the poll called for at the annual meeting three weeks ago, Mr David Lloyd-Jacob, chairman, reported last night.

More than 90m votes were cast in favour of the board's five resolutions while about 20m were against, he said. Butte's main activity is processing US leucite - it is seeking damages of up to \$1bn (£600m) from former managers and promoters - and most of the votes against were cast by defendants, he added.

A block of 18.5m shares, representing 7.9 per cent of the issued capital, that was voted against the resolutions at the meeting was switched in the poll to favour the board. This block was once owned by Mr Clive Smith, who was the promoter and a former director of Butte, but was taken by

Société Bancaire de Paris, apparently when he fell behind with loan payments. In August the shares were sold to a Swiss company, Oeri Finanz.

Mr Lloyd-Jacob said that "after we had friendly discussions with them [Oeri] they concluded that they should have voted yes." He said most of the Oeri stake had now been sold on the open market - "which is probably why the Butte share price has been rather weak recently."

Another sizeable block of Butte shares, 7 per cent, is controlled by Edinburgh-based Waverley Mining Finance. Mr Willie McLucas, Waverley's managing director, said this stake was not voted. He said: "If the board was defeated, what would I have achieved? Waverley has other, positive, constructive things to concentrate on at the moment." However, he made it clear that he remained unhappy. "The board believes in its strategy but that strategy is crucifying the ordinary shareholders."

NEWS DIGEST

Burlington improves to £210,000

Burlington Group, the investment holding company, lifted pre-tax profits from £171,000 to £210,000 in the year to December 31.

The result included a £132,000 (£69,000) surplus on the disposal of fixed asset listed investments.

An increased single dividend of 0.8p (0.5p) is proposed, payable from earnings per share of 1.3p (1.0p).

Net asset value per share, taking investments at market value, improved from 18.13p to 20.45p.

Stanelco tumbles £84,000 into the red

Stanelco, the USM-quoted maker of thermal processing equipment, announced pre-tax losses of £84,000 for the half year to August 31.

The result, which was achieved on turnover of £688,000 (£791,000), compared with profits of £14,000 and included exceptional relocation costs of £15,000.

Losses per share came through at 0.01p (nil). There is no interim dividend and directors do not expect to declare a full-year payment.

TR Pacific net assets surge

Net asset value per share of TR Pacific Investment Trust rose from 114.6p to 242.4p over the 1993 year.

Net revenue declined from £490,000 to £475,000, equal to earnings of 0.709p (0.731p) per share. A same-again single dividend of 0.35p is recommended. A 1-for-1 scrip issue is also proposed.

The trust's investment policy is targeted towards capital growth and revenues are normally low. A 14 per cent improvement in gross revenue (£2.33m (£3.04m)) was more than offset by higher costs - interest

charges increased to £547,000 (£282,000).

Directors said the rise in Pacific stock markets was "broadly based with strong gains achieved across the region". Hong Kong remains the trust's largest investment area.

They added that the outlook for economic growth and company profits "continues to be encouraging in most countries and... long term, the prospects for the region and its stock markets continue to be excellent".

Fairey sells surplus land for £2.8m

Fairey Group has sold surplus land next to its manufacturing facilities at Tamworth, Staffordshire for £2.8m, the amount at which it was valued in the balance sheet for December 31 1993.

The surplus is expected to be £2.1m. Proceeds will be added to cash resources.

Bourne End makes £21m purchases

Bourne End Properties is buying three investment properties in Cardiff from Rightacres for a total of £21m.

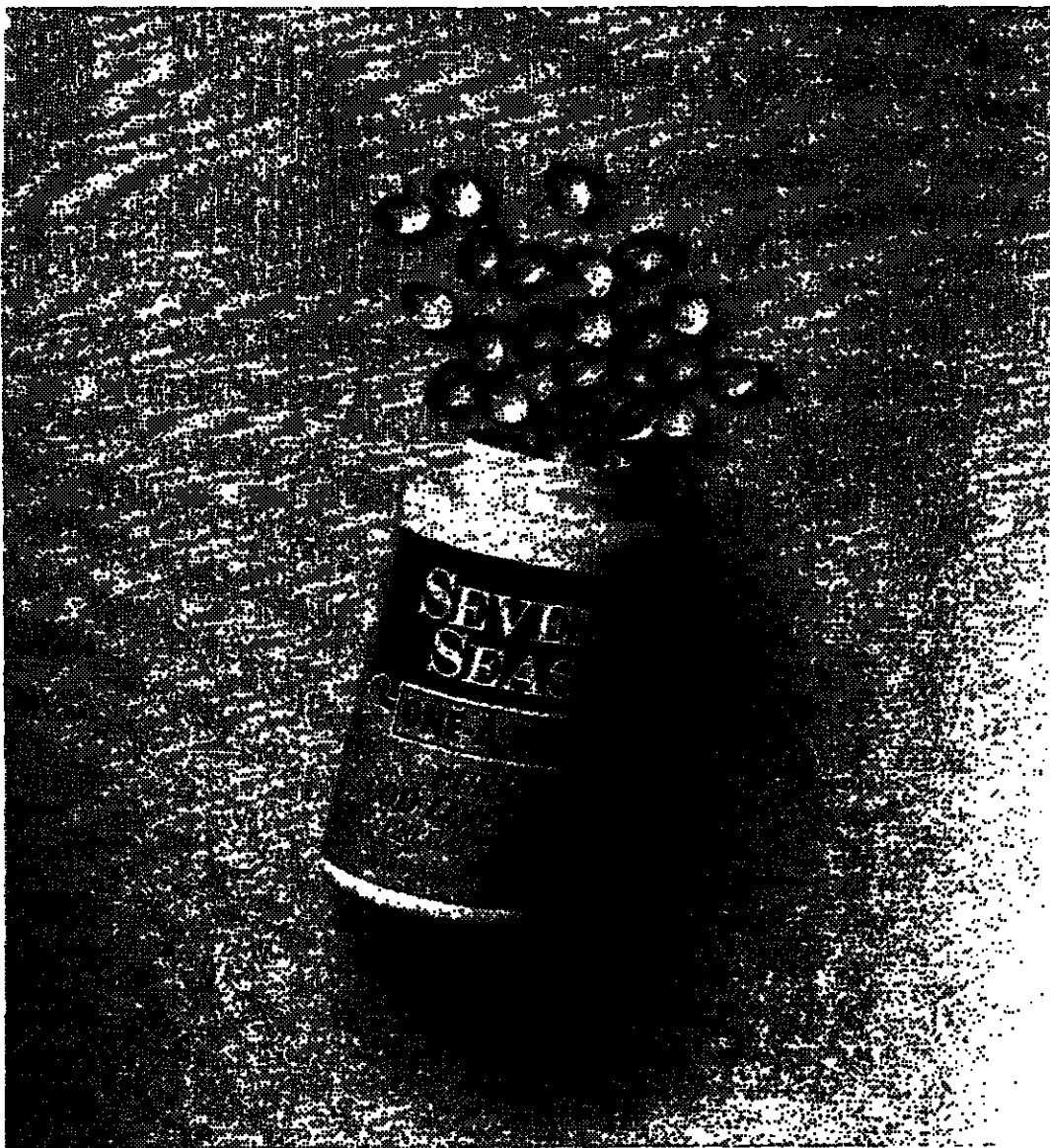
Bourne End said the properties would increase cash flow immediately by £400,000. One has an income of £228,000, with income on another expected to rise to £525,000 during this year. The third is still being built and has a guaranteed rental of £250,000.

Baring Tribune net assets up 31%

Baring Tribune Investment Trust had a net asset value of 417.9p at December 31, an improvement of 31 per cent over the 318.7p standing 12 months earlier.

Interest income for the year fell to £310,000 (£717,000) and available revenue declined from a restated £3.65m to £3.27m.

Earnings emerged at 6.28p (7.12p). A proposed final dividend of 4.9p makes a 6.6p (6.46p) total.



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COMPANY NEWS: UK

Enlarged Mersey Docks improves 38% to £21m

By Ian Hamilton Fazey,
Northern Correspondent

Mersey Docks and Harbour, which last September acquired the Mersey ports of Chatham and Sheerness to become the UK's second largest port group, made profits of £20.5m before tax in 1993, a rise of 38 per cent.

Mersey's profits contribution was £12.7m for November and December only. This means Port of Liverpool profits were still a record £19.5m, against £15.2m in the previous year, restated from £16.4m under FRS 3.

Mr Trevor Furlong, chief executive, said Mersey's operating profits last year were £10.6m, compared with £10.1m forecast at the time of the takeover. Growth in trade is continuing in both the Mersey and the Liverpool.

The profits base for measuring 1994's progress will be £20.2m.

Total turnover rose 14 per cent to £98.4m (£86.4m), with Port of Liverpool cargo up 5 per cent to 29.3m tonnes. This,

the best throughput for three decades, was achieved with only 400 dockers. Throughput broke the 10m tonnes barrier in 1987 and passed 20m tonnes in 1993.

Break-bulk general cargo was up 21 per cent, grain ahead 16 per cent, and containers up 3 per cent, despite tight competition on North Atlantic routes.

Liverpool's assault on Irish Sea markets continued. Mr Furlong now claims a third of total cargoes and 60 per cent of unutilised or container traffic between Dublin and the UK.

He believes Liverpool's position near the time-centre of Britain's motorway network gives it an edge over the more remote ports of Stranraer and Holyhead because of tachograph restrictions on truck drivers.

With its own terminals at Dublin and Belfast, the group plans faster turn-around of Irish Sea roll-on/roll-off ships by building a £10m floating berth at Birkenhead to save locking in and out of port.

The project is stalled at present because Merseyside Development Corporation, a government agency, wants a mixed retail, commercial and residential property complex developed where the group wants the floating berth's container terminal.

Last year's 2-for-5 rights issue, which was used to largely fund the Mersey purchase, raised £73m, compared with a budgeted £75.6m. The group has invested in a £500,000 extension to Sheerness's quayside storage facilities.

With earnings per share up 33 per cent from an adjusted 15.05p to 19.96p, a proposed final dividend of 6.15p lifts the total 20 per cent to 9p (7.5p).

Mr Furlong said the group would continue to search for suitable, complementary acquisitions. The government, which still owns a 30 per cent stake from the financial rescue of the defaulting Mersey Docks and Harbour Board in 1970, has said it has no intention to sell in the current financial year.

Stripped down and on the recovery road

Paul Cheeseright on the progress at Leyland Daf Vans since its MBO last year

Leyland Daf Vans, which went into receivership a year ago and is now the largest UK-owned automotive manufacturer, will shortly announce 1993 profits which will reflect both the recovery in its corporate fortunes and a limited revival of the panel van market.

The company, operating from its plant at Washwood Heath, Birmingham, has been profitable since the first day of the £40m management buy-out from the receivers in April 1993. Sales in the eight months since then have been about £80m. The turnover target for 1994 is £150m.

"We have achieved all of the commitments we gave to the institutions," said Mr Allan Amey, chief executive. The main equity investor in the company is 3i, the venture capital group. Financing came from the Royal Bank of Scotland and United Dominions Trust.

Last March, when the company was in receivership following the failure of Daf, its Dutch parent, its market share of the UK panel van market slipped to 6 per cent. Once production had resumed and the new company had sorted out its dealership arrangements, market share started to rise, averaging 13.3 per cent a month for April to December 1993.

Last December Leyland Daf's



Allan Amey: all activities have been concentrated at the Washwood Heath factory in Birmingham

market share was 19 per cent and the company calculates it is now running at about 16 per cent.

Mr Amey said that last August the total size of its market was 5 per cent smaller than a year before, but since then it had been between 10 and 15 per cent larger. In the second half of 1993 smaller businesses and smaller local authorities, which had been delaying purchase decisions, came back into the market. Fleet purchases remained steady.

"I'm not saying the market is buoyant but we can see more activity in the last four months," said Mr Amey.



Yet, he added, and this is characteristic of the motor sector, "margins have been very tight, because to a large degree we've been suffering from what's going on in Europe." That is, declining markets are encouraging competitors like Mercedes Benz and Volkswagen to push into the UK market.

However, this has not stopped expansion at Leyland Daf, which has just announced plans to raise production from 200 to 250 vans a week and to take on 50 people. During the recovery, the workforce fell by 800 to about 1,000.

Rather, the response to the margins pressure has been, as

elsewhere in the sector, to bear down on the cost base. "The break-even point is at least 30 per cent lower than it was in the old organisation," Mr Amey calculated. The new company has stripped away overheads associated with its old parent, consolidated all its activities at Washwood Heath and introduced zero-based budgeting.

Although the new company's re-established position in the panel van market has defied the fears expressed at the time of the buy-out that the company would be too small to survive, there are problems it is being forced to deal with. First, its press shop, one of

the largest in Europe, which contributes 12 per cent of total turnover and half of whose activities are supplying outside customers like Land Rover and Leyland Trucks, is only working at 60 per cent of capacity. It needs more customers.

Second, the future of the company depends on the development of the 200 and 400 series of vans, its staple output. Some £5m of a £30m development plan has already been committed. Meanwhile, Leyland Daf is seeking to consolidate its market position by offering customer-specified variants of its basic models.

Third, Mr Amey noted that the company must strengthen its relationships with its key component suppliers. It is trying to halve the number of suppliers with whom it must deal to about 200. Leyland Daf needs the expertise of its systems suppliers in the development of new models, but it is not large enough to coerce co-operation. It will have to forge partnerships rather than force them as has happened in parts of the car industry.

Finally, Leyland Daf needs to strengthen a dealer network which was thrown into confusion by the receivership and which in any case tends to handle the vans as one of a number of franchises. Leyland Daf wants the dealers both to sell the vans and market the company.

St Modwen at £3.5m and expects growth

By Nigel Clark

Pre-tax profits at St Modwen Properties doubled to £3.5m in the year to November 30, compared with £1.7m.

Mr Stanley Clarke, chairman, said that in the present year demand was buoyant for attractive properties and development profits were already ahead of the £300,000 (£1.45m) for the whole of 1993.

He added that despite general sluggishness in tenant demand investment income surplus continued to grow. However, the shares slipped 3p yesterday, ending the day at 57p.

The result was achieved in line with the company's policy of increasing investment income, which at £7.82m (£6.75m) now exceeds overheads, dividends and related tax.

The annual rent roll rose 29

per cent to £9.7m (£7.5m) following the purchase of two substantial retail properties in west and south-east London and progress in letting empty properties.

Turnover fell from £18.5m to £17m as a result of a fall in property development to £8.48m (£10.7m). Rental income, however, was higher at £2.33m (£1.1m).

The pre-tax figure was helped by £758,000 (£415,000) profit on sale of investment properties. There was also a fall of £1.07m in the interest charge to £3.82m.

Net assets per share improved from 35p to 39p over the year. There was an increase of £3.44m in the investment property portfolio following a valuation.

Earnings per share doubled to 2.2p (1.1p). A final dividend of 0.7p is recommended for an increased total of 1p (0.6p).

Armitage Bros shows advance to £810,000

Shares in Armitage Brothers, the pet products manufacturer, yesterday rose 35p to 215p as the company reported a 13 per cent rise in pre-tax profits from £715,000 to £810,000 for the 28 weeks to December 12.

The improvement was achieved on turnover up from £12.9m to £13.4m which, said Mr Russell Taylor, chief executive, the result of new business rather than sales price increases.

He said that while the economic situation remained fragile the company was continuing to put money into marketing and product development in the UK and overseas, hoping to build on the successes of the past few years.

Earnings per share came out at 13.5p (11.5p).

The interim dividend is raised from 2.6p to 2.7p.

Howard recovers to £37,000

Shares of Howard Holdings yesterday firmed 4p to 25p, after the property development side "now appears to be reaping the financial benefit of a change in emphasis from building flats to houses".

After a nil tax charge, earnings per share emerged at 0.15p (losses of 0.79p).

Inoco in the black with £2.56m

Mr John Howard, chairman, said the property development side "now appears to be reaping the financial benefit of a change in emphasis from building flats to houses".

After a nil tax charge, earnings per share emerged at 0.15p (losses of 0.79p).

Inoco, the USM-quoted property group, achieved pre-tax profits of £2.56m in 1993, compared with losses of £4.47m, restated in accordance with FRS 3. There were profits of \$284,000 at the halfway stage.

The turnaround was largely the result of a reduction in interest charges from £7.2m to £4.4m, reflecting net repay-

ment of £11.9m of bank loans and lower bank base rates. In addition, the 1993 figures included exceptional losses of £4.1m on trading stocks and fixed assets.

Turnover, being gross rents received, improved to £9.97m (£9.46m) and operating profits rose from £5.25m to £6.81m.

Earnings per share worked through at 1.31p (2.14p losses).

Kwik-Fit expands with tyre fitting buy

Fit intends to expand to 150 vehicles.

Kwik-Fit has also completed the sale and leaseback of 20 centres to Dukeminster, a property investor, on 30-year leases with rents of £1m a year. Consideration was £10.3m cash.

Hartstone sale approved

The company said no further formal standstill arrangement had been put in place because it believed conditional medium term facilities, which would extend until January 1996, would be forthcoming within the next ten days.

Whitchurch placing oversubscribed

Whitchurch Group has raised £1.28m through a placing of shares at 47p which values the company at £6.27m.

The meat processing and distribution group said the placing was "well oversubscribed", and the shares, dealt under Rule 55(2), opened for dealings yesterday at 51½p.

Proceeds will be used to fund expansion.

Notice to non-assenting

bondholders of Central Independent Television plc

Pursuant to Section 429(4) of the Companies Act 1985 as inserted by Schedule 12 to the Financial Services Act 1986.

A takeover offer (the "Offer") was made on 10th December, 1993 by Hambros Bank Limited, on behalf of Carlton Communications Plc (the "Offeror"), for all of the issued and fully paid 6.5 per cent convertible subordinated bonds due 2006 of Central Independent Television plc (the "Company") ("Central convertible bonds"). Hambros Bank Limited at the same time made an offer (the "Offer") on behalf of the Offeror to acquire all of the existing unconditionally allotted and issued fully paid ordinary shares of 50p each (the "Central ordinary shares") in the Company not already owned by the Offeror and any further Central ordinary shares unconditionally allotted or issued fully paid on or before 31st December, 1993 (or such later date(s) as the Offeror may decide) and any Central ordinary shares unconditionally allotted or issued while the Bond Offer and/or the Ordinary Offer remain open for acceptance on the exercise of options granted under the Company's share option schemes or on the exercise of conversion rights in respect of the Central convertible bonds.

The Offeror has, within four months of making the Bond Offer, acquired or contracted to acquire not less than nine-tenths in value of the Central convertible bonds to which the Bond Offer relates. The Offeror gives notice that it now intends to exercise its rights under section 429 of the Companies Act 1985 to acquire the convertible bonds held by you in the Company.

Bond Offer:

The terms of the Bond Offer are:

For every £5,000 nominal of Central convertible bonds £2,642.27 in cash; 325 new Carlton ordinary shares of 5p each in the Offeror ("new Carlton ordinary shares") and 2,494 5.5p (net) convertible preference shares of 5p each in the Offeror ("new Carlton preference shares").

and so in proportion for any other number of Central convertible bonds held.

Fractional new Carlton ordinary shares and new Carlton preference shares will not be issued, but will be dealt with in accordance with the terms of the Bond Offer.

Loan Note Alternative:

You may elect to receive Unsecured Loan Notes 1995/99 of the Offeror ("Loan Notes") as consideration for all or part of the cash element of the Bond Offer on the basis of:

For every £1 in cash receivable £1 nominal of Loan Notes. The Loan Notes will be issued credited as fully paid in amounts and integral multiples of £1 nominal, and any fractional entitlements will be disregarded. The terms of the Loan Notes are set out in Part VI of the listing particulars dated 10th December, 1993 and issued by the Offeror in connection with the Ordinary Offer and the Bond Offer.

Mix and Match Election:

Under the Bond Offer, holders of Central convertible bonds were offered the opportunity under a mix and match facility to make elections to vary the proportions in which they received cash (or alternatively Loan Notes), new Carlton ordinary shares and new Carlton preference shares ("Mix and Match Election"). The original Mix and Match Election closed on 14th January, 1994. You may however make the Mix and Match Elections under the compulsory acquisition procedure.

(a) Election for new Carlton ordinary shares

You have a basic entitlement to receive 325 new Carlton ordinary shares for every £5,000 nominal of Central convertible bonds comprised in your holding of Central convertible bonds which is compulsorily acquired by Carlton. An election for new Carlton ordinary shares under the Mix and Match Election facility will be satisfied in full up to the limit of such basic entitlement. A Mix and Match Election made solely for new Carlton ordinary shares (and no other element of consideration) would, if able to be satisfied in full, equate to approximately 724 new Carlton ordinary shares for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

To the extent that an election under the Mix and Match Election facility for new Carlton ordinary shares exceeds such basic entitlement, it will be satisfied by new Carlton ordinary shares and cash (or alternatively Loan Notes) on the basis of approximately 240 new Carlton ordinary shares and £3,699 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds, remaining unsatisfied and so in proportion for any other number of Central convertible bonds held.

(b) Election for new Carlton preference shares

You have a basic entitlement to receive 2,494 new Carlton preference shares for every £5,000 nominal of Central convertible bonds comprised in your holding of Central convertible bonds which is compulsorily acquired by Carlton. An election for new Carlton preference shares under the Mix and Match Election facility will be satisfied in full up to the limit of such basic entitlement. A Mix and Match Election made solely for new Carlton preference shares (and no other element of consideration) would, if able to be satisfied in full, equate to approximately 1,224 new Carlton preference shares for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

To the extent that an election under the Mix and Match Election facility for new Carlton preference shares exceeds such basic entitlement, it will be satisfied by new Carlton preference shares and cash (or alternatively Loan Notes) on the basis of approximately 1,625 new Carlton preference shares and £3,972 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds remaining unsatisfied and so in proportion for any other number of Central convertible bonds held.

(c) Election for cash

An election for cash (or alternatively Loan Notes) will be satisfied without limit on the basis of approximately £7,959 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

As these terms include a choice of consideration, you should within six weeks of the date of the Notice inform the Offeror in writing, by post or by hand to National Westminster Bank Plc, Registrars' Department, New Lines Section, PO Box 859, The Lombard Centre, Concor House, East Street, Bodmin, Bristol, BS99 1XZ, or by hand only to National Westminster Bank Plc, Registrars' Department, New Lines Section, 15 Broad Street, London, EC1Y 8BS, as to which of the choices you wish to accept. If you fail to make a choice and do not make an application to the Court (see below) within six weeks of the date of this Notice, the Offeror will, upon expiry of the six week period, acquire your Central convertible bonds on the following terms:

For every £5,000 nominal of Central convertible bonds £2,642.27 in cash; 325 new Carlton ordinary shares; and 2,494 new Carlton preference shares.

and so in proportion for any other number of Central convertible bonds held.

NOTE: You are entitled under Section 429 of the Companies Act 1985 to make application to the Court within six weeks of the date of this Notice for an order either that the Offeror shall not be entitled and bound to acquire your convertible bonds or that different terms to those of the Bond Offer shall apply to the acquisition. If you are contemplating such an action, you may wish to seek legal advice.

D. Abbott, LLB

Company Secretary for

Carlton Communications Plc

All communications regarding the Bonds should be addressed to National Westminster Bank Plc, Registrars' Department, New Lines Section, PO Box 859, The Lombard Centre, Concor House, East Street, Bodmin, Bristol, BS99 1XZ. Telephone: 0223 330446.

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COMMODITIES AND AGRICULTURE

Platinum and palladium hit 6-month highs

By Kenneth Gooding,
Mining Correspondent

US investment funds turned their attention to platinum and palladium yesterday, pushing their prices to the highest levels for six months.

The potential for turmoil

during April's elections in South Africa, the biggest producer of platinum and the second-largest of palladium, was cited by traders as one reason for the funds' interest. Traders also suggested the strength of the yen against the US dollar encouraged speculative Japanese buying.

The platinum price was "fixed" in London at \$400.50 a troy ounce, up \$6.75, while palladium was up \$2 at \$135.50. Mr Michael Steel, market research director for Johnson Matthey, the world's biggest platinum marketing group,

pointed out that the South African mines were a long way from potential trouble spots and said JM did not expect any major disruption. There had been no change in the fundamental situation: demand from car makers for both metals (used in anti-pollution catalysts) was weak and industrial demand was poor. JM still believed platinum had been in surplus by 100,000 ounces last year. Palladium had been expected to show a 100,000-ounce deficit but Russia, the biggest producer, had sold heavily at the end of 1993.

He also said the economies of non-food crops had been misjudged. "Any new product has substitution costs associated with introduction of new industrial plant, which in most cases is oriented towards fossil-fuel products."

"There is also a tendency to look at opportunities for large-scale production, such as paper and textiles, rather than the value-added specialist products such as chemical intermediates in cosmetics, plastics or pharmaceuticals."

Even the argument of increased Chinese demand has left the mills unmoved. During the last decade Beijing has become firmly of the opinion that it is better to import iron ore to make the finished product. Chinese imports have risen from 14.3m tonnes in 1990 to an estimated 28m-30m last year. Further growth can be expected in the next few years, provided China resolves problems at its ports.

Not all is gloom. The higher quality pellet and lump grades have seen demand turn round.

In Europe and Japan the new lump premium is 3.7 per cent higher. Pellet demand is rising fast: one small producer in Norway saw shipments rise by almost half last year.

But pellet prices are likely to fall all the same. Of the two basic types, blast furnace material is suffering from a market in long term decline as the scrap-based mini-mill becomes even more popular. The only hope of a rollover of prices is the direct reduction market, whose customers are mini-mills. Expansion of pelletising capacity is under way in India and Sweden and under consideration in Australia and the Middle East. For LKAB of Sweden, saddled with the investment burden of a new 4m-tonne pellet plant to open next year, this year's settlement has been a particular blow.

Bob Jones is a Metal Bulletin deputy editor

India favours sugar imports while awaiting crop revival

By Kunal Bose

The Indian food and commerce ministries have reacted favourably to a sugar industry call for the import of 500,000 tonnes of raw sugar in the current season (October-September). According to industry officials, the imports can be matched by forward sales from the bumper sugar crop expected next season, while refining the raws for local consumption will utilise the Indian mills' considerable idled capacity.

Earlier, the federal government had allowed the import of raw sugar by the Indian Sugar and General Industry Export Import Corporation, the industry's trading arm, so that it could maintain exports to neighbouring countries. The government intends that sugar exports should become a permanent feature of India's foreign trade.

The need to import sugar for domestic consumption has been highlighted by the reduction of the current season's production estimate from 11m tonnes to 10.8m. Moreover, the government, in its eagerness to keep the open market sugar prices in check, has started making liberal monthly releases of the commodity. According to the Indian Sugar Mills Association, it should be possible to import raw sugar from Thailand, though the prices will be high.

This is the second year in a row that India has suffered a major setback in sugar production. Last year, the production declined to 10.8m tonnes from 12.4m in 1991-92. According to industry officials, a combination of factors, including a 3.5 per cent decline in land under cane cultivation is responsible for this season's shortfall.

"The farmers were not keen to grow cane as last year, the majority of sugar factories were taking too long a time to clear the cane bills," explains Mr O.M. Dhanuka, spokesman for Isma. "At one point the industry's payment backlog on the cane account was around Rs50n (£108m)."

The ailing Barbadian industry, now being managed by Booker Tate of the UK, is to be restructured to allow it to meet export quota obligations in the European Union and the US, writes Canute James in Kingston, Jamaica. Production of 54,000 tonnes last year was the lowest in 40 years and forced the government to import sugar for the domestic market while trying to fulfil its quotas from local production. The industry, which is heavily indebted to a government-owned bank, is receiving \$11.5m in new loans from the Caribbean Development Bank to help the restructuring, which will include the establishment of a new company to oversee all aspects of the industry.

The intention is to lift production to 75,000 tonnes a year in five years, says Mr David Bowen, the island's agriculture minister. This will allow Barbados to meet its European and US quotas, and domestic demand.

To make matters worse for the sugar factories, when the overall supply of raw material is not comfortable, gur and jaggery manufacturers are reported to indulge in "large scale poaching into cane grown in the captive fields of sugar mills". In a normal year, the gur and jaggery units use about 36 per cent of the cane production.

The industry officials are quite hopeful, however, about the prospects for next season. As cane growing states have on an average raised the minimum cane price by Rs10 a quintal (100lb) for the 1993-94 season and the sugar mills are clearing the cane bills on time the growers' interest in the crop has revived. "Both the autumn and spring cane plantations are highly encouraging. We are expecting a 30 per cent

increase in cane production during 1994-95," says Mr Dhanuka. The 1994-95 season will open with low stocks of about 2m tonnes of sugar, against 3.2m tonnes for 1993-94. But this should not create a supply problem as most Indian sugar factories should be able to start crushing in October itself because of the expected improvement in raw material availability. And it is consistently expected that the federal government will offer a package of incentives including excise relief and the granting of a higher percentage of sugar for open market sales to the mills, which will start production early.

The industry expects that sugar production next year may top 1991-92's record of 13.4m tonnes.

MARKET REPORT
Russian boost for aluminium

A Russian official's assurance that his country could meet its target of 300,000 tonnes of annual output cuts by end-April rallied the ALUMINIUM market yesterday and that helped to cushion falls in other base metals.

The three months delivery aluminium price, which had earlier dipped to \$1,230 a tonne, closed at \$1,252.50, up \$2 on balance. Three months COPPER rallied from a low of \$1,639 a tonne to close at \$1,644.50, down \$5.

Compiled from Reuters

LME WAREHOUSE STOCKS (kg at Monday's close)	
Aluminium	+11,125 to 2,556,600
Aluminium alloy	-120 to 46,780
Copper	-5,200 to 578,200
Lead	+3,225 to 326,125
Nickel	+200 to 131,242
Zinc	+6,450 to 1,022,476
Tin	-20 to 21,540

'Public opinion must be final arbiter on biotechnology'

By Alison Maitland

Revolutions in biology could be central to future results, opinion in farming, a leading agricultural scientist said yesterday. But Prof Tom Blundell, director general of the UK government-funded Agricultural and Food Research Council, warned they would succeed only if backed by public opinion and by a shift in farmers' thinking.

"The new technologies can improve the quality of food, decrease the use of agrochemi-

cals and assist diversification into other products such as fibres, specialist chemicals, pharmaceuticals and fuels," he said in the fourth annual lecture to the Royal Agricultural Society of England.

Introduction of genes from wild plants into commercial crops to provide resistance to pests and diseases would probably be acceptable. But genetic engineering of livestock would be resisted.

"It is clearly the responsibility of the scientist to keep the public informed," he said.

"Ultimately it must be the public that makes decisions about the use of biotechnology and evaluates its social, legal and economic repercussions."

However, there might be occasions when introduction of new genes into farm animals should be considered acceptable. "This approach can provide very valuable models for human disease and may assist the use of animal - probably farm - organs as replacements for human organs such as heart or kidneys," Prof Blundell said too much

emphasis had been placed on food production, rather than efficiency, quality, market demands and diversification.

Although farmers were beginning to respond more directly to the needs of supermarkets, the development of non-food crops would mean they would also have to "interact with chemicals, construction and energy industries".

Prof Blundell criticised "further savage cuts" in Ministry of Agriculture funding, which he said "undermine the most forward-looking of agricultural

engineering research". He also said the economies of non-food crops had been misjudged. "Any new product has substitution costs associated with introduction of new industrial plant, which in most cases is oriented towards fossil-fuel products."

There is also a tendency to look at opportunities for large-scale production, such as paper and textiles, rather than the value-added specialist products such as chemical intermediates in cosmetics, plastics or pharmaceuticals.

Even the argument of increased Chinese demand has left the mills unmoved. During the last decade Beijing has become firmly of the opinion that it is better to import iron ore to make the finished product. Chinese imports have risen from 14.3m tonnes in 1990 to an estimated 28m-30m last year. Further growth can be expected in the next few years, provided China resolves problems at its ports.

Not all is gloom. The higher quality pellet and lump grades have seen demand turn round.

In Europe and Japan the new lump premium is 3.7 per cent higher. Pellet demand is rising fast: one small producer in Norway saw shipments rise by almost half last year.

But pellet prices are likely to fall all the same. Of the two basic types, blast furnace material is suffering from a market in long term decline as the scrap-based mini-mill becomes even more popular. The only hope of a rollover of prices is the direct reduction market, whose customers are mini-mills. Expansion of pelletising capacity is under way in India and Sweden and under consideration in Australia and the Middle East. For LKAB of Sweden, saddled with the investment burden of a new 4m-tonne pellet plant to open next year, this year's settlement has been a particular blow.

Bob Jones is a Metal Bulletin deputy editor

Consumers divide and rule in the iron ore market

Bob Jones reports on the outcome of one of the toughest-ever price-setting seasons

The world iron ore industry emerged last week from one of the toughest price settlement seasons it had ever encountered. The February 8 agreements between Australia's Hamersley Iron, a subsidiary of the CRA group, and its Japanese and British customers broke three-months of deadlock, but reaction among Hamersley's rival suppliers has been hostile.

In the most important settlement, covering 1994-95 Japanese deliveries, Hamersley reluctantly accepted price drops of 9.5 per cent for the standard fines grade and 5.9 per cent for its higher quality lump ore. In return the Japanese steel mills agreed to take an unchanged volume of 18m tons, despite their stated need to reduce next fiscal year intake overall by 16 per cent.

Four Australian and Brazilian miners followed the Hamersley lead in Japan and

agreed similar price reductions, but other suppliers have condemned the deal. Recent price negotiations have seen a pattern established in which a single supplier agrees a seemingly unfavourable price in return for volume. All other suppliers are penalised because consumers tend to use up all their bonus allocations in the first settlement.

The miners have been arguing that demand is now stronger than this time last year, and their delivery figures bear this out. Only two miners recorded a decline in deliveries in 1993.

The steel mills' divide-and-rule tactics this year derive from the huge losses they are making in the miners' two major markets, Europe and Japan. Japanese steel losses could total ¥240bn (£15.7bn) in this fiscal year. Germany's largest steelmaker Thyssen Stahl alone lost DMI.2bn in

1993-94. European Union efforts to reduce steel industry capacity are encountering huge resistance from private sector mills, which accuse Brussels of subsidising state-owned industries in Italy Spain and Germany's new Länder.

So the miners have been forced to accept that, as iron ore is at least 95 per cent dependent on the steel industry for sales, the ability of the mills to pay is paramount. They are bitterly upset that the usual supply and demand arguments have been jettisoned this year. In reply the Japanese mills have argued that there are 20m tonnes of over-capacity in the iron ore industry and that shipment problems are merely logistical.

There is usually a time lag between improvements in steel and iron ore prices. Hamersley's sales and marketing director, Mr Roddy Kinkadee, stated after the Japa-

nese agreement that "the underlying demand for steel and hence for iron ore has firmed and will improve further as the world economy improves". If history is any guide, booming steel output in North America should presage strong recovery in Europe. But European improvement has been too slow and too late to help miners.

Even the argument of increased Chinese demand has left the mills unmoved. During the last decade Beijing has become firmly of the opinion that it is better to import iron ore to make the finished product. Chinese imports have risen from 14.3m tonnes in 1990 to an estimated 28m-30m last year. Further growth can be expected in the next few years, provided China resolves problems at its ports.

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Bob Jones is a Metal Bulletin deputy editor

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)
ALUMINIUM, 99.7 PURITY (% per tonne)

	Close	High	Low	Open
3 months	1229.5-30.5	1252.5	1229.5	1229.5
Previous	1229.5	1252.5	1229.5	1229.5
High/Low	1229.5-30.5	1252.5	1229.5	1229.5
AM Official	1215-5.5	1258.0	1215-5.5	1258.0
Karb close	1258.0	1258.0	1258.0	1258.0
Open int.	277,239			
Total daily turnover	78,831			

ALUMINIUM ALLOY (% per tonne)

	Close	High	Low	Open
1095-1105	1115-25	1115-25	1115-25	1115-25
Previous	1101-4	1120-2	1101-4	1120-2
High/Low	1101-4	1120-2	1101-4	1120-2
AM Official	1095-8	1105-9	1095-8	1105-9
Karb close	1105-9	1105-9	1105-9	1105-9
Open int.	3,800			
Total daily turnover	421			

LEAD (% per tonne)

	Close	High	Low	Open
501-2	485-6	485-6	485-6	485-6
Previous	474-5.5	489-0	474-5.5	489-0
High/Low	474-5.5	489-0	474-5.5	489-0
AM Official	482-3	486-5.5	482-3	486-5.5
Karb close	486-5.5	486-5.5	486-5.5	486-5.5
Open int.	34,808			
Total daily turnover	11,620			

NICKEL (% per tonne)

	Close	High	Low	Open
5090-55	5740-45	5740-45	5740-45	5740-45
Previous	5710-15	5770-75	5710-15	5770-75
High/Low	5710-15	5770-75	5710-15	5770-75
AM Official	5659-90	5715-20	5659-90	5715-20
Karb close	5715-20	5715-20	5715-20	5715-20
Open int.	33,355			
Total daily turnover	14,300			

TIN (% per tonne)

	Close	High	Low	Open
5385-95	5440-50	5440-50	5440-50	5440-50
Previous	5385-75	5420-25	5385-75	5420-25
High/Low	5385-75	5420-25	5385-75	5420-25
AM Official	5340-45	5385-400	5340-45	5385-400
Karb close	5385-400	5385-400	5385-400	5385-400
Open int.	19,268			
Total daily turnover	4,273			

ZINC, special high grade (% per tonne)

	Close	High	Low	Open
5245-5-64	5253-64	5253-64	5253-64	5253-64
Previous	5245-5-5	5257-5	5245-5-5	5257-5
High/Low	5245-5-5	5257-5	5245-5-5	5257-5
AM Official	5245-5-5	5257-5	5245-5-5	5257-5
Karb close	5257-5	5257-5	5257-5	5257-5
Open int.	104,976			
Total daily turnover	24,831			

COPPER, grade A (% per tonne)

	Close	High	Low	Open
1820-1	1844-5	1844-5	1844-5	1844-5
Previous	1817.5-5.5	1835-5	1817.5-5.5	1835-5
High/Low	1817.5-5.5	1835-5	1817.5-5.5	1835-5
AM Official	1807-7.5	1825-30	1807-7.5	1825-30
Karb close	1825-30	1825-30	1825-30	1825-30
Open int.	255,670			
Total daily turnover	69,565			

LAME AM Official 528 price: 1,4709

LAME Closing 528 price: 1,4709

SPECIAL 4710 3 months 1,4850 6 months 1,4807 9 months 1,4725

HIGH GRADE COPPER (COMEX)

	Close	High	Low	Open
80.20	84.20	84.20	84.20	84.20
Previous	80.20	84.20	80.20	84.20
High/Low	80.20	84.20	80.20	84.20
AM Official	80.20	84.20	80.20	84.20
Karb close	84.20	84.20	84.20	84.20
Open int.	255,670			
Total daily turnover	69,565			

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N.M. Rothschild)

	Gold (Troy oz.)	Silver (Troy oz.)	C. equiv.
384.30-384.70	384.30-384.70	384.30-384.70	384.30-384.70
Previous	384.30-384.70	384.30-384.70	384.30-384.70
High/Low	384.30-384.70	384.30-384.70	384.30-384.70
AM Official	384.30-384.70	384.30-384.70	384.30-384.70
Karb close	384.30-384.70	384.30-384.70	384.30-384.70
Open int.	384.30-384.70	384.30-384.70	384.30-384.70
Total daily turnover	384.30-384.70	384.30-384.70	384.30-384.70

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HIGH GRADE COPPER (COMEX)

	Close	High	Low	Open
80.20	<			

DISSENT. . .

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CURRENCIES AND MONEY

MARKETS REPORT

Yen pauses for breath

The dollar yesterday fell against leading currencies, but traded above its Monday low against the yen, writes Philip Gwinth.

Fall in New York on Monday drove the dollar down to 101 at one point, but trading was calmer yesterday with the US currency closing in London at 101.01, one yen lower than Monday's close.

The dollar has fallen by about six per cent since President Clinton and Mr Morihito Hosokawa last week failed to agree steps on how to curb Japan's large trade surplus with the US.

Traders said the market had paused to assess how the US administration planned to respond to the breakdown of the talks. The US administration has in the past used a stronger yen to curb the deficit, since it makes Japanese exports more expensive.

In Europe, meanwhile, sterling weakened after the release of lower than expected industrial output figures. The D-Mark was stronger against the market anticipating an easing of policy at Thursday's Bundesbank council meeting.

Observers were split yesterday on the short-term outlook for the yen. Although there is widespread agreement that economic fundamentals favour a stronger dollar, some argue that the market implications of this have been misjudged.

Mr Mark Austin, treasury strategist at Midland Global Markets, says the weakness of the Japanese economy has encouraged capital repatriation which has put upward pressure on the yen. He said the failure of the trade talks was merely a trigger for investment funds to liquidate dollar holdings bought in anticipation of a recovery in the US currency.

Mr David Cocker, currency analyst at Chemical Bank, said the market had got itself into a difficult position by assuming "more of the same" and driving the yen significantly higher. The problem is that Y100.3 is the level at which the US Federal Reserve last intervened to support the dollar when it was weak last August.

Mr Cocker said the market

Dollar

Against the DM (DM per \$)

1.77

1.76

1.75

1.74

1.73

1.72

1.71

1.70

1.69

1.68

1.67

1.66

1.65

1.64

1.63

1.62

1.61

1.60

1.59

1.58

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0.94

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0.92

0.91

0.90

0.89

0.88

lent support to the market view that the Bundesbank council will not cut interest rates at its council meeting on Thursday.

The central bank is considered unlikely to ease policy while a strike threat over wage settlements looms in the key engineering sector.

The Bundesbank's February monthly report, due for release this morning, should give an indication of what can be expected on Thursday.

The D-Mark was also firmer against most European currencies, trading near the top of its trading range against the French franc, sterling and the Italian lira.

Economic data suggesting the UK economic recovery may be less robust than previously thought undermined sterling which closed in London at DM1.5463, down from DM1.5522 on Thursday. The poor figures gave rise to renewed speculation that the government may again ease monetary policy. Interest rates were cut by 25 basis points last week.

UK industrial production figures showed a 0.6 per cent fall in December after a revised 0.9 per cent rise in November. Manufacturing output in the same month fell 0.5 per cent.

Earlier the Confederation of British Industry said in its monthly survey for January that UK retail sales growth remains patchy, with the outlook for modest growth only. The rate of growth in sales was the slowest for 12 months.

Sterling did not really join in the rally against the dollar, however, or until the yen had reached a level where further declines would clearly be damaging for the US economy.

The dollar dropped across the board as its weakness against the yen flowed across to other currencies. It finished in London nearly two pence lower at DM1.7255 from DM1.7438.

The strength of the D-Mark was assisted by comments made in Washington by Mr Gunter Rexrodt, German Minister of Economics, who said he did not expect German interest rates to decline "in the next few days or weeks". This

The Bank of England provided the UK money market with £1.605bn of assistance. This compared with a forecast of a liquidity shortage of £1.6bn, revised down from an earlier forecast of £1.7bn.

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POUND SPOT FORWARD AGAINST THE POUND

Feb 15

Closing bid/offer spread

Days' mid low

One month Three months One year J.P. Morgan

Rate %PA Rate %PA Rate %PA

Bank of England

Europe (Sch)

Australia (A\$)

Canada (C\$)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Feb 15

Closing bid/offer spread

Days' mid low

One month Three months One year J.P. Morgan

Rate %PA Rate %PA Rate %PA

Bank of England

Europe (Sch)

Australia (A\$)

Canada (C\$)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

Sweden (Krona)

Norway (Krone)

Denmark (DKK)

France (FF)

Germany (DM)

Greece (Dr)

Hong Kong (HK\$)

India (Rupee)

Indonesia (Rp)

Japan (Yen)

Korea (Won)

Malaysia (RM)

New Zealand (NZ\$)

Philippines (P)

Singapore (S\$)

South Africa (Rand)

South Korea (Won)

Taiwan (NT\$)

Thailand (Baht)

UK (Sterling)

USA (Dollar)

Switzerland (Sfr)

MONEY MARKET FUNDS

Money Market Trust Funds

Date

Net Assets

Yield

Risk

Rating

Investment Objective

Fund Name

Assets

Yield

Risk

Rating

Investment Objective

Fund Name

Assets

Yield

Risk

Rating

Investment Objective

Fund Name

AIB Unit
57 Bishop
203 South
AIB Corp
AIB Corp
AIB Corp
AIB Corp

GET

AMERICA

Dow climbs as dollar holds, bonds improve

Wall Street

US stocks posted solid gains yesterday morning after stability returned to the currency markets and a firmer trend took hold in bonds, writes Frank McCarty in New York.

By 1 p.m. the Dow Jones Industrial Average was 18.61 ahead at 9,920.67, while the more broadly based Standard & Poor's 500 was 2.21 better at 472.44. In the secondary markets, the American SE composite slipped 0.31 to 474.61, but the Nasdaq composite climbed 3.30 to 788.87.

Volume on the NYSE was moderate, with 176m shares traded by 1 p.m. Advancing issues led declines, 1,163 to 908.

Stocks advanced steadily from the opening bell, after shaking off a scare from the previous afternoon when the dollar fell sharply against the yen. With the US currency holding steady in the foreign exchange markets, equity investors were able to put aside the disconcerting trade friction between the US and Japan and concentrate on some strong, though unsurprising, data on the economy.

The Federal Reserve said that January industrial production had risen 0.5 per cent, against a revised 0.9 per cent gain in December. According to James Capel Economics, the reading, which was favourable in spite of weather-related setbacks, suggested that the economy would grow at a better-than-expected 3 to 4 per cent rate in the first quarter.

The US treasury market, meanwhile, held steady as traders awaited further developments in relations between Washington and Tokyo, and the release of housing and consumer price data later in the week. An afternoon policy announcement by Mr Mickey Kantor, the US trade representative, was heavily awaited.

With calmness prevailing, many blue-chip stocks showed moderate gains, and very few of them spurted ahead. General

Electric was up 3/4 at \$108, 3M added 1/4 at \$107, Goodyear put on 3/8 to \$46 and AT&T 3/4 to \$54.

The long-running Paramount takeover saga appeared to have reached its conclusion, with the company announcing that more than 50.1 per cent of its shares had been tendered to Viacom. The latter's victory brought a further 3/4 decline in the value of its B stock, which was trading at \$27.75. QVC's share price climbed 1/4 to \$50 after it terminated a rival offer. Paramount was unchanged at \$76.

Blockbuster, which has agreed to merge with Viacom as part of the latter's Paramount strategy, shed 3/4 to \$24.4, while BellSouth, an ally of QVC, gained 3/4 to \$36.

In the foreign products sector, Bior Casco jumped 1/2 to \$27 after announcing plans to reorganise its Canadian operations.

In an unusual development, Rockefeller Center Properties appeared on the NYSE's most active list for the second day running. The stock shed a further 3/4 to \$5, after a 1/4 plunge the previous session, on reports that the owner of the Manhattan landmark was having difficulty in making interest payments.

Canada

Toronto continued to reflect mixed performance at midday, with rises in transportation and conglomerates offsetting a fall in energy stocks.

The TSE-300 composite index was 14 higher at 4,409.23. Declines led advances by 363 to 274 with 337 issues unchanged, and volume was 31.4m shares in turnover of C\$424.1m.

SOUTH AFRICA

Johannesburg moved up helped by a firmer gold price, but traders commented that the market remained susceptible to political setbacks. The gold index rose 88 to 1,537, industrials 48 to 5,590 and the overall index 50 to 4,743.

EUROPE

Bourses recover, break a four-day downtrend

Wall Street, a carnival atmosphere in Germany and technical recoveries in Sweden and Switzerland helped bourses break a four-day downtrend yesterday, writes Our Markets Staff.

FRANKFURT celebrated carnival with an afternoon upsurge. A tepid session saw the Dax index ease 0.39 to 2,115.82, up 13.89 from the previous afternoon's low indicated close; but then share prices followed the futures market and ended at 2,130.71, 23.78 or 1.4 per cent higher over 24 hours.

Turnover, affected by the holiday, moved up from DM5.1bn to DM6.7bn. There was talk of interest rate hopes after lunch, although most professional expected nothing from the Bundesbank earlier this week and in Washington Mr Gunther Rexrodt, the German economics minister, said that he did not expect an interest rate cut in the near future.

The Dax future moved faster still, closing 45.5 higher at 2,146.5. Mr John Blackley of James Capel said that the day's moves almost defied

logic, especially given that the bond future, which drove the equity market last week, was down by 25 basis points and there was concern over the prospect of more metalworkers' strikes tomorrow.

Short covering lifted BMW, blue-chip star of the day at DM257, up DM10.50 and rising another DM4.41 in the afternoon. Generally, dealers saw the prospect of added volatility later in the week with stock options, and options on the Dax future expiring on Friday.

PARIS speculated on which direction to move before deciding on an upward course and the CAC-40 index closed up a modest 14.81 to 2,257.97, after a session high of 2,284 and a low of 2,229. Turnover, at FF4.4bn, was slightly stronger than on Monday.

A high proportion of the day's turnover was seen in Elf Aquitaine, the shares adding FF9 to FF454 after the government announced the institutional offer price at FF400. It was slightly lower than expected, while the tranche

FT-SE Actuaries Share Indices

Feb 15		THE EUROPEAN SERIES									
Hourly change		Open	10:30	11:00	12:00	13:00	14:00	15:00	16:00	Close	
FT-SE Eurostock 100	1478.50	1478.24	1477.26	1477.61	1480.94	1481.80	1481.38	1483.2			
FT-SE Eurostock 200	1535.80	1534.94	1536.93	1537.44	1541.74	1541.73	1539.51	1540.9			
		Feb 14	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6			
FT-SE Eurostock 100	1477.57	1487.36	1489.22	1504.88	1512.57						
FT-SE Eurostock 200	1534.08	1543.87	1558.07	1571.04	1574.06						
New series from 100,000,000; historical 100 = 1483.26 200 = 1542.92 Lowest 180 = 1491.04 200 = 1534.06											